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should vote "no"

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Part 4
Inside Maxwell's
empire

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

D8523A

Wednesday June 17 1992

Weinberger faces Iran-Contra scandal charges

Casper Weinberger, US defence secretary from 1981 to 1987, was indicted by a special prosecutor on five criminal charges, including perjury and making false statements, stemming from the 1983-86 Iran-Contra scandal.

Weinberger (left) is the most senior US official and the first former Reagan cabinet member to be charged in connection with the scandal, which centred on the clandestine sale of weapons to Iran and the diversion of millions of dollars in profits from these sales to the Nicaraguan Contra rebels. The diversions occurred in spite of a congressional ban on US military aid to the Contras. Page 7

EFA plan: A compromise plan to keep Germany in the European Fighter Aircraft project could see a delay in its production to allow time for Bonn's budget crisis to ease. Page 30

Czechoslovak split feared: The break-up of the Czechoslovak federation appears imminent as Czech and Slovak leaders meet again to discuss the country's future, according to officials close to Czech negotiators. Page 2

Sarajevo hopes: United Nations officials are expected to start demilitarising Sarajevo airport and its surroundings today provided the ceasefire enforced since Monday holds. Page 2

NEDC wound up: The UK government severed its last link with the consensual approach to economic management by announcing abolition of the National Economic Development Council. Page 20; Observer, Page 18

UK deficit anxiety: Britain was heading for a record deficit this financial year, even though public-sector finances deteriorated by less than expected last month. Page 9; Lex, Page 20

Offer by tunnel builders: Contractors building the Channel tunnel said they would accept shares or similar certificates as part settlement of claims for extra payments of more than £1bn they are seeking from Eurotunnel, owner of the project. Page 21; Lex, Page 20

German banking link-ups: Berlin's city government approved the merger of Berliner Bank, in which the city holds 56 per cent, and three other Berlin banks. Page 21

Philippines elections: Fidel Ramos, who helped topple a dictator and defeat six coup attempts, won the Philippines presidential race. Page 4

Sears, Roebuck: US retail and financial services company, responded to shareholder discontent by changing the way the company is governed. Page 24

Dassault: aerospace arm of Daimler-Benz, is paying \$57m for a 12% per cent stake in Space Systems/Loral, US commercial satellite manufacturer. Page 24

Tokyo growth fears: Japan's Economic Planning Agency may have to revise downwards its 3.5 per cent economic growth target for the year to next March. Page 4

Norweb: regional electricity company based in Manchester, north of England, reported a 96 per cent rise in pre-tax profit to £17.9m (£20.9m) for the year to March 1992. Page 21; Details, Page 22; Lex, Page 20

DHL International: Lufthansa, German national carrier, and Japan Airlines are increasing their stakes in DHL International, the world's largest air courier company, from 5 per cent to 25 per cent each. Page 21

Veronesse damaged: The largest painting in the Louvre, Paris, Paolo Veronesse's "The Wedding at Cana", was cut in four places during restoration, when scaffolding slipped as experts checked it was properly hung.

Minolta Camera is to restructure its US subsidiaries and introduce an early-retirement plan for employees in an unusual move for a Japanese company. Page 25

Swiss banking licences are to be granted to all qualifying Japanese banks and securities companies before the end of the year. Page 22

Rostov killings: Eight sex-related murders by a single unidentified suspect have been recorded this year in and around Rostov-on-Don, Russia. They are believed unconnected to Andrei Chikatilo accused of 53 murders in the Rostov area.

FT STOCK MARKET INDICES

	MARKET	INDICES	IN STERLING
FTSE 100		2,615.3	(+2.27)
FTSE	450	1.68	
FTSE Smallcap 100		1,155.38	(+6.63)
FTSE All Share		1,253.20	(+0.79)
FTSE World Index		148.43	(+0.01)
Nikkei		10,952.53	(+4.30)
New York		3,329.49	(-25.41)
Dow Jones Ind Ave		408.32	(-1.97)
S&P Composite		408.32	(-1.97)
IN US CLOSING RATES			
Federal Funds		1.75%	(3.5%)
3-yr Treasury Bill Yld		3.705%	(3.705%)
Long Bond		10.15%	(10.15%)
Yield		7.427%	(7.427%)
IN LONDON MONEY			
3-yr Interbank		10.1%	(10.1%)
3-yr long rate future - Sep 92		10.1%	(9.87%)
IN NORTH SEA OIL (Argus)			
Best 15-day Avg		\$21,073	(21.1)
Gold			
New York Comex June		\$342.2	(343.1)
London		\$342.18	(343)
Tokyo close Y 127.00			

IN DOLLAR

New York

DM 1.5888 (1.5708)

FF 5.2555 (5.2305)

SF 2.8115 (2.825)

Y 126.45 (128.5)

London

DM 1.587 (1.5715)

FF 5.2775 (5.2525)

SF 2.8075 (2.8145)

Y 128.7 (128.75)

S Index 92.5 (92.2)

Tokyo close Y 127.00

Austria **Sch30** **Hungary** **P102** **Malta** **SArab** **SP9.00**

Belgium **Dax100** **Swed** **K120** **Morocco** **MD111** **Singapore** **SP9.10**

Denmark **Dk25** **India** **R220** **Neth** **P 130** **Spain** **Ps200**

Cyprus **Cr100** **Indonesia** **R3300** **Nigeria** **Nai120** **Sweden** **SK14**

Czech **Kcs25** **Ireland** **Sh15.50** **Norway** **Nkr15.00** **Switz** **Swf14**

Denmark **Dk14** **Italy** **L2500** **Oman** **Or120** **Thailand** **Bh25**

Egypt **Ex410** **Jordan** **J120** **Pakistan** **Rs25** **Philippines** **Ps245** **Turkey** **L6000**

Finland **Fm10** **Korea** **Wor2500** **Philippines** **Ps245** **Turkey** **L6000**

France **Fr18.50** **Kuwait** **Fls500** **Poland** **Zl100** **UAE** **Qhd100**

Germany **DM13.30** **Lebanon** **US\$1.25** **Portugal** **Es100**

Greens **Dr250** **Luc** **LF60** **Oester** **Or100**

Russian leader hints US Vietnam prisoners of war may be held in Russian jails

Yeltsin and Bush agree reduction in N-weapons

By George Graham
In Washington

US PRESIDENT George Bush and Russian President Boris Yeltsin yesterday reached agreement on sweeping new arms cuts that will reduce the number of nuclear warheads in their countries' possession by more than two thirds.

The two leaders announced that they had agreed a two-phase plan that will cut their nuclear weapons to between 3,000 and 3,500 by the year 2003, and eliminate the multiple warhead intercontinental ballistic missiles (ICBMs) that are viewed as the most menacing of nuclear weapons.

With this agreement, the nuclear night recedes," Mr Bush said. Although the deadline for completing the arms cuts is 2003, Mr Bush said the cuts could be completed by the year 2000 if the US could help Russia to accelerate the destruction process.

Mr Yeltsin added that the agreement expressed the fundamental change in relationship between Russia and the US, not that instead of laying down strict parity, each country could select its own force structure within the 3,000-3,500 target range.

"We know one thing: we shall not fight against each other," Mr Yeltsin said.

The agreement also provides for Russia and the US to work together on developing a "concept" for a system of global defence against missiles, as well as the possibility of sharing early warning information.

Major denies Maxwell claim

By Alison Smith and
Jimmy Burns in London

MR JOHN MAJOR vigorously denied yesterday that the British government had had any information about the financial activities of Mr Robert Maxwell before his death last year.

The prime minister came under pressure in the House of Commons about the report in Monday's *Financial Times* that the government had intelligence information that suggested Mr Maxwell was acting dishonestly.

Responding to questions from Labour opposition MPs, he said: "The government had no information about Mr Maxwell's financial affairs as alleged in the *Financial Times* yesterday -

Mr Major's words were seen at Westminster as deliberately fallacious.

But he refused to be drawn on another element in the FT's story, in which Mr Robin Robison, a former administrative officer for the joint intelligence committee, claimed major British and foreign companies, largely in the defence field, routinely had their communications intercepted.

Governments did not comment on security matters, Mr Major said, adding that he had "made the point perfectly clear on Maxwell because of the damaging effects that the report could have had on the Maxwell pensioners".

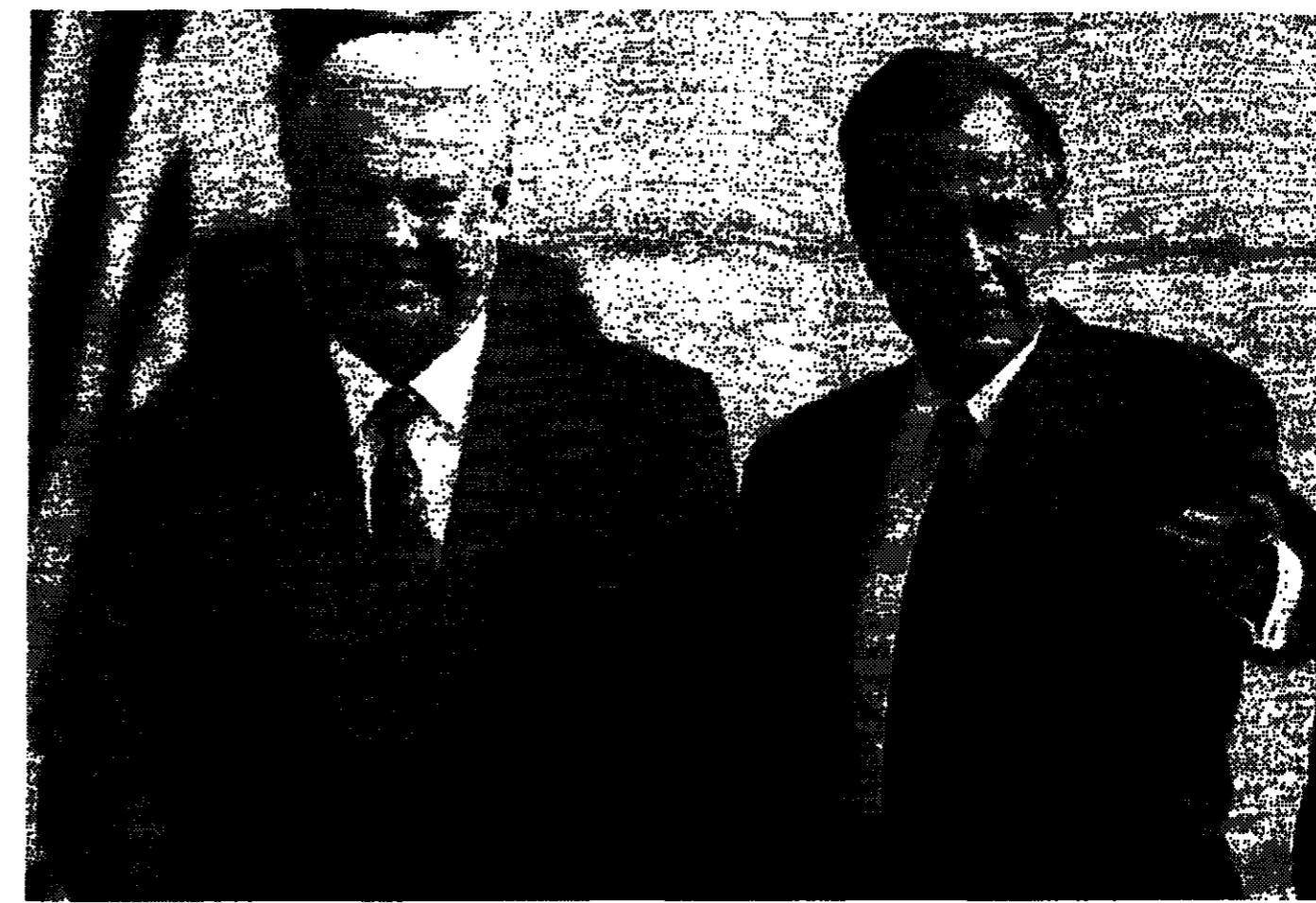
Mr Robison last night stood by his statements. He said: "Most if not all the JIC material of any relevance to this story was shredded and burnt a long time ago, and Mr Major can only rely on civil servants who were probably not in the PM's private office at the time."

Mr Robison said not all the material handled by the JIC found its way into the weekly intelligence summary that went

Continued on Page 20

Funds transfer probe, Page 2

Devil take the hindmost, Page 8



Boris Yeltsin (left), the Russian president, and US president George Bush in the grounds of the White House yesterday

Bundesbank determined to keep monetary policy tight

By Andrew Fisher in Frankfurt

THE BUNDES BANK said yesterday it was determined to keep monetary policy tight in the face of inflationary pressures.

A "premature" easing could endanger the return to price stability.

In its monthly report, the German central bank said recent wage deals were still too high in the light of reduced economic growth, although the average 5.5 per cent rise in key industrial sectors was less than last year's 7 per cent.

Unit labour costs would rise by about 4 per cent this year, a level

that is not reconcilable with the aim of price stability," it said.

The Bundesbank held out the hope that wage deals would be more moderate next year, noting that the settlement in the engineering industry included a

lower increase for 1993 than for this year.

Last year's wage rises probably affected the competitiveness of German exporters, with foreign trade performance tending to damp the fairly positive economic trend in Germany, it said.

In its monthly report, the German central bank said recent wage deals were still too high in the first quarter than in the last quarter of 1991 on a seasonal basis. This partly reflected mild winter weather and would not be repeated in the second three months, but "the economy is clearly headed upwards".

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lower increase for 1993 than for this year.

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Mistaken economic and wage policies could cause such pressures to spread to other sectors.

The bank said last December's half point rise in interest rates - to 8 per cent for the discount rate and 9.75 per cent for the Lombard rate - had been urgently needed to combat inflation.

A continued loss of monetary stability would endanger growth and employment as well as the integration of east Germany. The D-Mark's international role also demanded inflationary vigilance.

"The decisions at Maastricht have strengthened the need to cut the German inflation rate in view of European monetary integration," the report said.

BUSINESS PLAN

Save at least 200 hours of frustration

on Lotus

Fiat to build car plant in Algeria

By Robert Graham in Rome

FIAT, the Turin-based automotive group, yesterday agreed to go ahead with a joint venture in Algeria to build a \$350m (£192.3m) car plant with Saads, the Algerian state vehicle concern.

The agreement, signed in Algiers, envisages a plant with a 30,000-unit annual capacity at Tiziaret in west Algeria. The project has been under discussion since 1989 but has been dogged by arguments over size, credits and most recently political uncertainties.

The decision marks a significant overseas commitment by Fiat and reinforces the Italian government's aim of replacing France as Algeria's main trading partner. It is also a significant gesture of foreign investor confidence in Algeria's military-backed government.

Yesterday's agreement envisages the creation of a joint company with LS2hn (£37.2m) of capital, 36 per cent held by Fiat and 64 per cent by Saads. Fiat has the option to raise its stake to an eventual 49 per cent.

The plant is planned to be operational within three years and in the meantime Fiat has the right to import into Algeria up to 12,000 cars a year. Part of the production - of a model based on the Fiat Uno - will be exported to North African and African markets.

Fiat said yesterday the project was intended to be integrated into its overall car production plans. However, it has prospered thanks to some £170m of soft credits made available to Algeria to finance the plant. The Italian government has also agreed to extend \$7.2m worth of export credit guarantees to Algeria, largely linked to the development of gas supplies. The Algerian government has undertaken to provide the infrastructure. Tiziaret, on a plateau some 300km from the coast, has been regarded by some auto industry experts as a highly unsuitable greenfield site.

Corruption clean-up, page 4



Turkey pushes to bolster Russian connection

A string of trade and debt deals have put bilateral ties on a firmer footing, writes John Murray Brown

AHUGE poster draped from the roof of a hotel greeted the Turkish prime minister as his cavalcade swept through Moscow recently. *Hosgeldiniz Baba*, it said - Welcome Baba, as Mr Suleyman Demirel is affectionately known at home.

Mr Demirel's visit to Russia served to underline the importance of Russian trade ties with Turkey despite the focus of public attention on Ankara's future role in central Asia and its tentative economic links with the Turkic republics of the region.

It also bolstered the position for 40 Turkish companies doing construction work in Russia. Mr Demirel and Russian officials ironed out a number of key problems on the current natural gas protocol, which has been the main catalyst for a dramatic rise in bilateral trade in the past few years.

"We're not the Red Cross," said the head of one of Turkey's leading contracting companies, worried that attachment to the Turks of Central Asia was distracting Ankara from what they see as its main task to win contracts in Russia, where it has a track record. Mr Demirel caused

some consternation in banking circles in Ankara last month, when he promised more than \$1bn (£500m) in credits to the Turkic republics during a visit through the region. However, officials have since clarified that this is little more than insurance cover for those Turkish companies game enough to venture into these markets. Turkey's best bet in Central Asia remains those deals based on barter arrangements in a region rich in natural resources but without the banking infrastructure and the creditworthiness to warrant extending loans.

The extended Russian gas deal - under which Russia agreed to repay its \$35m debt

TURKEY						
	1987	1988	1989	1990	1991*	1992**
Exports to Soviet Union (\$m)	169	271	705	531	611	134
Percentage of total exports	1.7	2.3	8.1	4.1	4.4	3.7
Imports from Soviet Union (\$m)	307	442	825	1,200	1,100	216
Percentage of total Imports	2.2	3.1	4.0	5.6	5.2	4.3

*Former Soviet republics, predominantly Russia, 1st quarter. **Source: Turkish treasury

to Turkey - could well provide the model.

In 1990, Turkey's trade with the Soviet Union was worth \$1.7bn on the back of 1984 trade protocol under which Turkey imports Soviet gas in part exchange for Turkish goods and services. Business collapsed with the break up of the Soviet Union.

Turkey's Eximbank, which helped finance Turkish contractors in the region, and has extended more than \$1bn worth of credits to the Soviet Union in the past four years, has frozen all new lines.

For the Turkish contractor who decided to build a hospital in Yalta, the visit will have had little impact. Like a number of contracts financed on the back of this six-year-old Soviet-Turkish trade protocol, the hospital has been left half completed.

Mr Demirel's Moscow visit

completed a string of high-level exchanges. According to Turkish officials, the breakthrough came during Mr Demirel's meeting with Mr Yegor Gaidar when the Russian first deputy prime minister gave assurances that Russia would settle a \$58m outstanding debt.

Mr Erdogan Turhan, head of agreements at the Turkish treasury, says that Russia will repay over the next three months, and what's more in hard currency. It will interest us to see how western banks react to such a move, given that Russia is in default of the \$60bn it owes to western finance houses. Turkey argues this is a contractual obligation under an international accord.

Between 1987 and 1990 Turkish Soviet trade more than trebled to \$1.8bn. Turkey is facing a projected energy shortage and is certainly in desperate need of the Siberian gas which

today provides energy for industry and households and has done much to reduce pollution in cities like Ankara.

But Mr Demirel's projection that trade would increase five-fold over the next few years may prove optimistic.

Moreover, Russia is also demanding a new price structure, with the price set according to a central European benchmark as opposed to the Mediterranean price.

Turkey scored another success in Moscow when the Russians agreed that the proceeds from the gas agreement

- about \$270m in 1991 - should in future be paid by Botas, Turkey's pipeline company, direct to the Turkish Eximbank, and not the Vnesheconombank as before.

Under the current agreement, Botas pays hard currency upfront, according to its projected monthly gas needs.

Under the old terms, 70 per cent is dedicated to the purchase of Turkish goods and services and the remainder is a free currency portion to service Eximbank's credits.

As a result of this week's talks, the Eximbank says it will unlock its credit lines to Russia from this month.

Yeltsin decrees to boost trade

By John Lloyd in Moscow

MR BORIS Yeltsin, the Russian president, yesterday issued a series of decrees on trade and the exchange rates aimed at strengthening the rouble and providing a firmer basis for privatisation.

The decrees include a reintroduction of tariffs on imports to Russia - all tariffs were lifted earlier this year to encourage imports because of the shortage of food and other goods.

Mr Yeltsin's decrees, due to come into force from July 1, are also designed to underscore Russia's commitment to economic reform as it negotiates access to loans from the International Monetary Fund.

Aside from the tariff decree, Mr Yeltsin is also seeking to tighten up Russia's exports regime. Other decrees include:

■ Unifying the various exchange rates of the rouble into one floating rate, that set by the Central Bank, presently standing at Rbs85 to the dollar.

■ Allowing exporters to pay export tax in roubles rather than in European Currency Units (ECUs).

■ Forcing exporters to exchange half of the hard currency earned rather than, as at present, 40 per cent - but at the floating rate rather than at Rbs65 to the dollar at present.

Norwegian gas plant contract

NORSKE Shell, the Norwegian arm of the international oil group Shell, has awarded Norway's largest ever single contract to a joint venture between M W Kellogg, the US engineering company, and Aker, the Norwegian industrial group, to construct an offshore gas processing plant, writes Neil Buckley.

Russia has also agreed to sell India rocket engines for its space programme, which had its first important success last month when an Indian-made rocket took an Indian-made satellite into orbit.

Gatt tariff talks resume

By Frances Williams in Geneva

SENIOR trade officials from 40-50 countries will today try toudge forward the negotiations on reductions in tariffs and other trade barriers in the Uruguay Round of global trade talks.

These negotiations, a key component of the overall liberalisation package, ground to a halt in March along with the rest of the Round following the failure of the US and the European Community to settle the development of gas supplies. The Algerian government has undertaken to provide the infrastructure.

However, US and EC trade officials say they do not expect much progress because neither side wants to "assume" concessions that are still to be fought over.

One official talked of "sacred cows" which leaders remain unwilling to slaughter.

For example, the EC is refusing to concede "zero-for-zero" tariff deals in several indus-

trial sectors until it has a commitment from Washington to cut high US tariffs on textiles.

The US does not wish to make concessions on textile tariffs without some idea of what the EC offer on farm goods will eventually look like.

Despite the pessimism,

both sides have sent top-level officials to Geneva, including Mr Hugo Paeman, the EC's chief trade negotiator, and Mr Warren Lavelle, his US counterpart.

They hope to press the US

and EC to reveal enough about the likely outcome of their tariff negotiations to enable the country-by-country talks to recommence.

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Negotiations have also restarted in the Swiss city on commitments by individual Gatt members to liberalise trade in services, though officials said these were expected to be fairly technical and low-key.

They are expected to hold talks tomorrow with opposite numbers from Japan and Canada.

Negotiations have also restarted in the Swiss city on commitments by individual Gatt members to liberalise trade in services, though officials said these were expected to be fairly technical and low-key.

The US did not add to the list of Goya cheese from Hungary, after the suggestion sparked a row with American dairy farmers.

East Europe accorded US concessions

PORK bellies and wines from Hungary, sleeping bags and pencils from Czechoslovakia and screws and bolts from Poland have been added to the list of duty-free imports to the US as part of the Bush administration's efforts to help democracies in central and eastern Europe, writes Nancy Dunn in Washington.

"Arms sales are a very important means of hard currency for Russia and India has been a durable defence partner with tested manufacturing capability," Mr Vladimir Grachev said.

Mr Grachev said that under the offer India, currently manufacturing tanks and MiG-21, MiG-23 and MiG-27 jet fighters under licence from the former Soviet Union, could become a fully fledged partner in a joint venture with Moscow.

He said India, a key non-communist political ally of the former Soviet Union, continued to

Moscow offers India weapons joint ventures

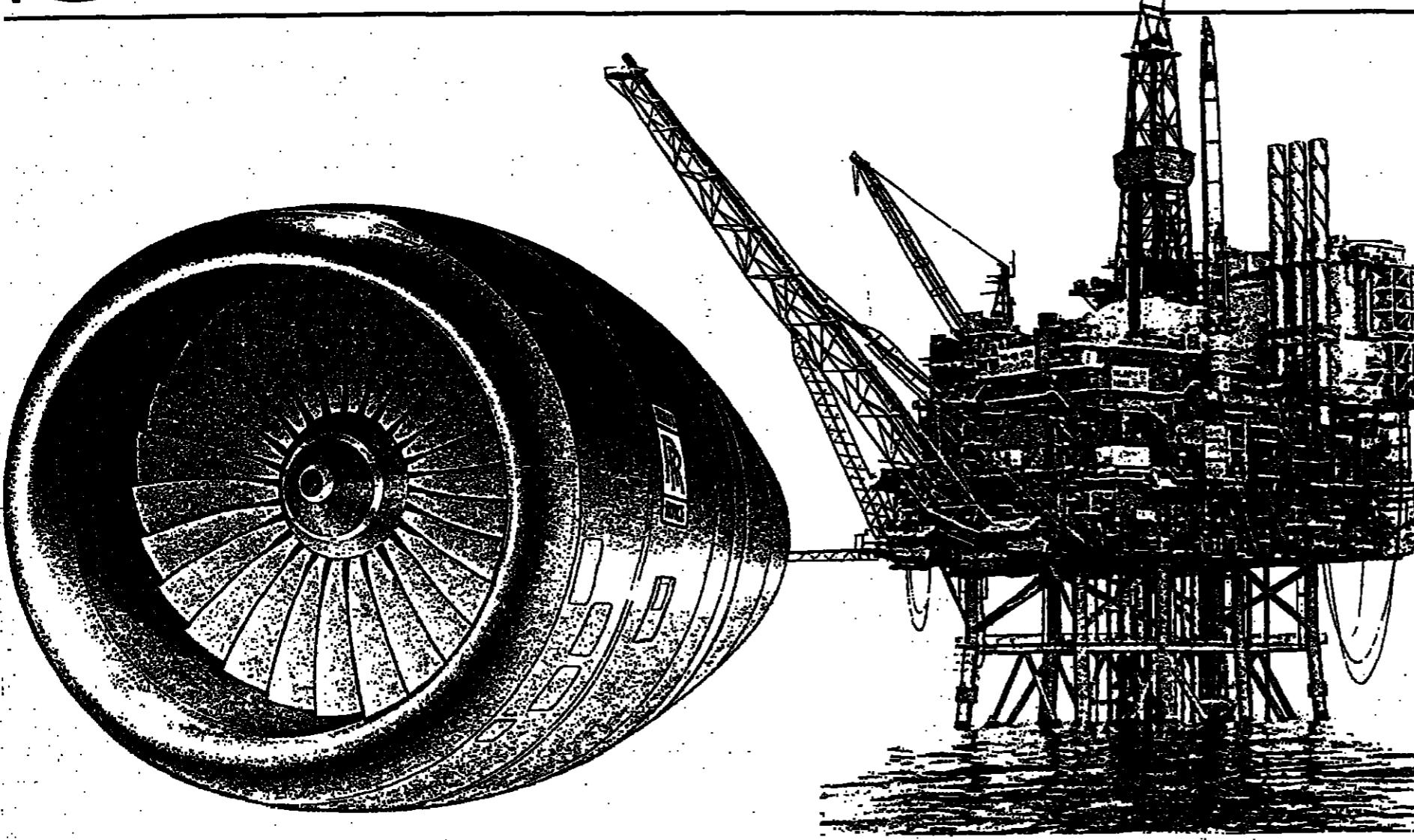
MOSCOW has offered to set up joint ventures in India to manufacture and export tanks and aircraft to Third World countries, a Russian embassy spokesman said, Reuter reports from New Delhi.

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TOWER OF STRENGTH



POWER is at the heart of our product portfolio. Whether it is offshore generators or the new wide-chord fan on the Trent engine for the Airbus A330 and Boeing 777, the Rolls-Royce group commands global respect for its power engineering.

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THE SYMBOL OF POWER

NEWS: INTERNATIONAL

Japan likely to cut economic growth forecast

THE Japanese government's Economic Planning Agency yesterday indicated it might be forced to cut its 3.5 per cent economic growth target for the year to next March, in view of the continued sluggishness of the economy.

The agency's admission, which accompanied the release of economic data for the first quarter of 1992, could pave the way for increasingly urgent discussions among policymakers about possible government measures to revive the flagging economy.

A senior EPA official said: "Until now we have said we can achieve 3.5 per cent. Now we are saying 'It may be hard to achieve 3.5 per cent, though not impossible.' It is too early to tell."

Agency officials said the issue of possible government action was "very delicate."

The EPA, Ministry of Finance and the Bank of Japan insist it is still too early to consider boosting the economy through further interest rate cut and increased public works spending. But they are under pressure to act from politicians and from the US, which fears a sluggish Japanese economy could constrain growth elsewhere in the industrialised world.

The report the agency published yesterday showed the economy grew in terms of real GNP by 1.1 per cent in the first quarter compared with the previous quarter - an annualised growth rate of 4.3 per cent.

However, the EPA estimated

that 0.4 percentage points of the growth in the quarter were accounted for by the fact that the leap year had added an extra day of economic activity.

The figures are consistent with a slow braking of growth, with sluggishness spreading

Last year's growth rate of 3.5 per cent would be welcomed by most other industrialised countries, writes Stefan Wagstyl

throughout the economy.

Compared with the same period in 1991, the economy grew by 2.3 per cent - the lowest rate since 1986 and the fourth quarterly decline in succession.

Capital investment, the engine of growth in the late 1980s, fell 0.9 per cent compared with the same quarter in 1991, the first year-on-year decline since 1983.

For the fiscal year to the end of March the economy grew 3.5 per cent, little short of the 3.7 per cent government target and a rate that would be welcomed by officials and businessmen in most other industrialised countries.

Nevertheless, Mr Takeshi Noda, the EPA's director general, said that in view of the leap year the figures for the January-March quarter looked better than they actually were.

Fidel Ramos wins Philippine election

MR Fidel Ramos, who helped topple a dictator and defeat six coup attempts, has won the Philippine presidential election after a convoluted vote count, Reuters reports from Manila.

The Philippine Congress still has to proclaim the winner of the May 11 elections, but the official tally of election returns showed the 64-year-old, West Point-trained general winning with 5.34m votes. In second place was Mrs Miriam Defensor Santiago, a fiery anti-corruption crusader, with 4.47m votes; businessman Mr Eduardo Cojuangco was in third place with 4.1m.

The results of the official tally came more than five weeks after the election. The delay was caused by complex rules designed to thwart widespread cheating that took place during the presidency of Mr Ferdinand Marcos.

Both houses of Congress,

meeting in special session, are expected to proclaim the successor to President Corazon Aquino either by the end of this week or early next week. Mrs Aquino steps down on June 30 after a six-year term.

Mr Ramos, former defence secretary and armed forces chief, secured less than a quarter of the vote in a seven-cornered battle for the presidency. He edged out Mrs Santiago, a former cabinet minister who has vowed to launch nationwide protests against the result, alleging vote-rigging.

Mr Ramos was supported by Mrs Aquino. He had helped her to power in a 1986 popular revolt which ousted Mr Marcos, and kept her in office through six coup attempts.

Aware that he was elected by the smallest percentage in the country's history, Mr Ramos has already sought the support of opponents.

NZ drought threatens industries

By Terry Hall in Wellington

NEW ZEALAND is facing a growing electricity crisis as South Island lakes which normally supply 60 per cent of the country's power dry up.

Many industrial plants are being forced to cut production, and New Zealanders have been warned they may soon have to work a four-day week to conserve dwindling power.

One of the biggest users, Comalco, owner of the big Bluff aluminium plant, has already cut electricity consumption drastically, and is likely to get compensation from the government. Comalco is considering the expensive option of closing a third of its capacity.

Electricorp, the national power utility, has been forced to bring two thermal stations, one coal and the other oil-fired, back into production. At one such station the state-owned corporation had to rehire workers whom it had made redundant less than three weeks before.

Domestic customers are already having their power cut for several hours a day, with the electricity system stretched to the limit as North Island gas, hydroelectricity, and geothermal generating stations are run at full capacity to try to replace the South Island's shortfall.

Mr Jim Bolger, the prime minister, has castigated Electricorp for not preparing the public for the crisis, which he says is doing immense damage to the economy. The High Executive Council (HEC), which has ruled the country since the electoral process was suspended five months ago after the now-banned Islamic Salvation Front (FIS) won the largest share of the popular vote in the country's first multi-party elections.

Public's distrust of militarism is rekindled

Stefan Wagstyl reports on likely consequences of the hard-fought passage of the UN peacekeeping bill

THE TORTUOUS passage of the United Nations peacekeeping bill through the Japanese Diet, finally accomplished on Monday, is a measure of the difficulties the country faces in defining for itself a role in the world.

Opposition parties won little credit for reducing the Diet to a farce in their efforts to block the legislation. They were roundly criticised by Japanese newspapers for undermining the principles of parliamentary democracy by abusing Diet procedures.

Yet the opposition antics reflect the serious concerns many Japanese have about the bill which would permit the government to send Japanese troops on United Nations peacekeeping missions.

If the issue had been put to a referendum, the government would almost certainly have lost. Opinion polls indicated that more than half the population are opposed to any bill which would allow the armed forces to serve overseas.

A senior cabinet official acknowledged the extent of this hostility at a recent press conference when he told journalists: "I hope you are more

reviving the power of the military in Japan."

They also dislike the fact that the bill has been foisted upon them by an international élite - led by the Ministry of Foreign Affairs - seeking to increase Japan's role in global affairs.

Peace Net News, a magazine run by opponents of the bill, has argued that the passing of the legislation could lead to a revision of the constitution and even "to moves to introduce a system similar to compulsory military service".

The bill's supporters argue that such views have no basis in fact. They point to the fact that almost the whole international community has welcomed the bill. Even Japan's Asian neighbours, which would be the first to feel threatened by a revival of Japanese militarism, have been very reserved in expressing doubts about the legislation.

The conservatively inclined Yomiuri newspaper said in an editorial yesterday that people would be reassured when they saw the peacekeeping bill in operation. Japanese would realise that isolationism in the modern world was tantamount to egotism. "To maintain order

and disarming of the four factions, starting last Saturday.

Qian Qichen, the Chinese foreign minister, said during a visit to New Zealand yesterday that it was too early to write off the Cambodian peace process because the war was "very complicated".

Cambodian government forces are reported to have launched a counter-offensive against Khmer Rouge guerrillas in the central province of Kompong Thom on Monday. Mr Yasushi Akashi, head of UN operations in Cambodia, blamed the Khmer Rouge and said government troops had the right to defend themselves.

The fighting will obstruct Mr Akashi's efforts to raise some \$600m (£324m) for Cambodia's rehabilitation at an aid conference in Japan.

Before leaving Cambodia for the Tokyo meeting, Mr Akashi described the ceasefire violations as "pretty

serious" and said the Khmer Rouge

appeared to have returned to the offensive in northern Cambodia.

Yesterday Mr Khieu Samphan reiterated the Khmer Rouge view that it

was impossible to co-operate fully

with the UN until it confirmed there

were no Vietnamese troops left in

Cambodia and until it gave more

power to the Supreme National Council at the expense of the Vietnamese-installed caretaker government.

where in south-east Asian waters? If civil war in an Asian country forced Japan to evacuate its nationals, would American troops protect such a rescue mission?

These are small examples. On a bigger scale, both the US and Japan have protested to North Korea about its nuclear development programme. If Pyongyang did acquire such weapons, it would be quite reasonable to expect at least some government officials in Tokyo to consider whether Japan might respond by developing nuclear arms of its own.

Such incidents, and possible Japanese responses, could generate profound ructions in Japan. It is worth remembering that the event which most disturbed Japan's political stability since the war was the signing of the US-Japan security pact in 1951. The demonstrations in Tokyo were so serious that President Eisenhower cancelled a planned visit to Japan for fear of his safety.

Acutely aware of popular resentment of the peacekeeping bill, the government yesterday announced a publicity campaign to explain its purposes. Ministers will have their work cut out.

THAILAND URGES KHMER ROUGE TO CO-OPERATE WITH UN PLAN

By Victor Mallet in Bangkok

THE newly-appointed Thai government yesterday urged the Khmer Rouge, the left-wing Cambodian guerrilla group, to co-operate with a United Nations peace plan for Cambodia, following reports of renewed fighting this week in the north of the country.

Mr Arsa Sarasin, Thai foreign minister, met Mr Khieu Samphan, the

nominal Khmer Rouge leader, in Bangkok and said he asked him to soften his stand for the sake of Cambodia. "I told him, 'don't miss the boat,'" said Mr Arsa.

Western governments and the UN have asked Thailand and China, the main supporters of the Khmer Rouge, to press the organisation to adhere to the peace plan following its refusal to co-operate with the second phase,

which provides for the cantonment

and disarming of the four factions, starting last Saturday.

Qian Qichen, the Chinese foreign minister, said during a visit to New Zealand yesterday that it was too early to write off the Cambodian peace process because the war was "very complicated".

Cambodian government forces are

reported to have launched a counter-offensive against Khmer Rouge guerrillas in the central province of Kompong Thom on Monday. Mr Yasushi Akashi, head of UN operations in Cambodia, blamed the Khmer Rouge and said government troops had the right to defend themselves.

The fighting will obstruct Mr Akashi's efforts to raise some \$600m (£324m) for Cambodia's rehabilitation at an aid conference in Japan.

Before leaving Cambodia for the Tokyo meeting, Mr Akashi described the ceasefire violations as "pretty

NEWS IN BRIEF

Freedom delayed for German hostages

THE whereabouts of two German aid workers, the last western hostages in Beirut, remained unclear yesterday despite announcements that they were being freed, writes Lara Marlowe in Beirut.

Mr Bernd Schmidbauer, the personal emissary of German Chancellor Helmut Kohl, kept his appointment with Lebanese President Elias Hrawi where he had expected to receive Mr Heinrich Strubig and Mr Thomas Kemptner, whose release was announced by the Iranian news agency on Monday night.

A statement from the kidnappers had promised the Germans would be turned over at Mr Hrawi's residence. It was widely held that the two spent Monday night at Syrian military headquarters in Beirut. Responsibility for the delay was widely attributed to Damascus. Mr Schmidbauer thanked Mr Hrawi and Lebanese officials for "their valuable support" in freeing the Germans. But he pointedly failed to thank the governments of Syria and Iran.

W Australia ex-premier held

Australia's ruling Labor party yesterday suffered another political blow with the arrest of Mr Brian Burke, the former Western Australia premier, for alleged misuse of parliamentary expense accounts, writes Emilia Tagira in Canberra.

The arrest comes only months after the laying of corruption charges against another West Australian Labor figure, the former deputy premier, Mr David Parker.

Mr Burke, until recently Australia's ambassador to Ireland, was arrested in Perth by detectives from the Western Australian official corruption task force. He faces five charges alleging that he obtained more than A\$17,000 (£7,000) from the parliamentary members' special travel account through false pretences. He was released on A\$20,000 bail.

Iraq halts domestic flights

Iraq said yesterday it was halting all domestic flights because of a lack of spare parts caused by United Nations sanctions, Reuters reports from Baghdad. Mr Nureidin al-Safi, Iraqi Airways director-general, said the airline had lost more than \$200m (£108m) as a result of sanctions and more than 4,000 employees were idle.

The sanctions have closed Iraq's airspace to international flights and grounded its civilian aircraft, permitting only two flights daily between Baghdad and the southern city of Basra using Ilyushin turbo-prop transport aircraft.

Mr Safi appealed to Iran, Tunisia and Jordan, where 23 of Iraq's civil aircraft are stranded, to allow the aircraft to return home. They were flown to sanctuary before the Gulf War began.

Indian workers strike

An estimated 15m workers went on strike in India yesterday in response to a one-day nationwide general strike called by left-wing unions to protest against the government's economic policies, especially the proposed closure of some public sector operations and the unemployment this would cause, writes KK Sharma in New Delhi. The response to the strike was partial in most parts of the country but well observed in West Bengal and Kerala. The stoppage was the second such protest since the government of Mr P V Narasimha Rao took office a year ago.

One person was killed in West Bengal in clashes between leftist workers and those supporting the ruling Congress party but for the most part the industrial action was peaceful. Rail and air services were particularly badly hit and banking operations, even in foreign branches, were paralysed.

Five killed in Kuwait blast

Five men working in Kuwait for a British company clearing munitions left over from the Gulf War have been killed in an explosion, AP reports from Kuwait. The Briton and four Indians were working near an ammunition dump 33 miles south of Kuwait City on Monday when the explosion occurred, said Mr Gary Dickson for the company, Royal Ordnance.

Royal Ordnance is nearing completion of a year-long contract believed to be worth \$100m to clear leftover ammunition.

Carrian ex-head's trial halted

The trial of Mr George Tan, the former chairman of the collapsed Carrian property and shipping company, was halted yesterday while the Crown asked the UK when Mr Lorraine Osman, a Malaysian banker, would be extradited to Hong Kong, writes Simon Hoberton in Hong Kong.

Counsel for Mr Tan told the colony's district court that Mr Osman, Britain's home secretary, had signed a warrant on Monday clearing the way for Mr Osman's return to stand trial, with Mr Tan, on fraud and conspiracy charges involving HK\$46m (£418m) of loans from Bumiputra Malaysia Finance.

SOWETO DAY PROTEST ACHIEVES WIDESPREAD SUPPORT

Nelson Mandela, the African National Congress president, marches with Cyril Ramaphosa (left), ANC secretary general, and Joe Slovo, ANC adviser, in Soweto yesterday. The ANC had a successful start to its mass action campaign yesterday, with most black workers observing Soweto Day by not going to work, and no reports of intimidation or violence related to the stayaway, Philip Gavith reports from Johannesburg. All the main cities reported large stayaway figures. The Johannesburg Chamber of Commerce and Industry said 88 per cent of city employees stayed away from work. June 16, the

day the Soweto riots began in 1976, is traditionally observed as a public holiday by the black community, so it was difficult to gauge the extent to which workers were responding to the ANC's call for mass action. Many companies have negotiated June 16 as a paid holiday for their workers. The streets of Johannesburg were devoid of the normal bustle of hawkers, black-run taxis and pedestrians. Soweto, by contrast, was a hive of activity, much of it centred on the Orlando stadium for the main rally of 70 of the ANC organised around the country yesterday. A capacity crowd heard Mr Mandela say

mass action would continue so long as there was no progress at Cosses, the forum for constitutional negotiations which have become deadlocked. He warned, however, that "strict discipline" would have to be observed and dismissed talk of violence being carried into white neighbourhoods, saying this would be a disaster of the "first magnitude".

Speaking yesterday in Ummati, capital of the KwaZulu "homeland", President FW de Klerk said the government was anxious to move to power sharing in the shortest possible time, but would not be bulldozed into an unsuitable constitution.

Mr de Klerk said:

"I am not prepared to accept a constitution which is not acceptable to the majority of the population. We must have a constitution which is acceptable to the majority of the population."

Mr de Klerk said:

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Algiers' corruption clean-up gamble

Francis Ghilès on risk of demoralising officials while seeking trust

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surprise.

KENWOOD

NEWS: AMERICA

Drug Enforcement Agency's activity suspended after court decides kidnapping of suspect was legal

Mexico furious over US ruling on extradition

By Damian Fraser
in Mexico City

MEXICO has reacted furiously to a US Supreme Court ruling that the kidnapping of a Mexican murder suspect was legal, and suspended all US Drug Enforcement Agency activity on its territory. It will also seek to re-negotiate its extradition treaty with Washington.

Mexico's Foreign Relations Ministry said the ruling was "invalid and unacceptable". It "transgresses essential principles of international law and ignores the extradition treaty which is the only legitimate and legally recognised way for obtaining the detention of a person in a sovereign state and later moving him to another".

The Mexican government called the kidnapping a criminal act.

The US Supreme Court ruled on Monday that Dr Humberto Alvarez Machain, indicted for the torture and murder of a DEA agent in 1983, need not be returned to Mexico at his kid-

napping and spiriting away to the US did not break any US law. The decision to repatriate Dr Alvarez was a question for the executive branch, the court said.

The ruling overturned an appeal court decision that the abduction was illegal.

Dr Alvarez was seized in 1990 by Mexican nationals who were paid a reward by US agents. He was handed over to waiting US agents at the border.

The Foreign Relations Minis-

try's anger reflects Mexico's extreme sensitivity - for good historical reasons - to encroachments on its sovereignty by the US. However, both Mexico and Washington will be keen to ensure the row does not spill over and affect other areas of bilateral relations, particularly current negotiations to form a North American free-trade area.

The government said it would not allow the DEA to operate in Mexico until "new criteria of co-operation are

established that respect our legal order and safeguard our national sovereignty".

The DEA had been working closely with Mexican legal authorities, and enjoys some of the credit for helping Mexico seize record amounts of cocaine last year.

The Supreme Court decision puts the Bush administration in an awkward position.

While it supports the right to seize suspects abroad for trial in the US, it has also called for increased international

co-operation in the war on drugs.

Canada has also expressed concern over the US ruling. "I think it sends a very negative message," Ms Kim Campbell, justice minister, said.

It was possible the US could use the ruling to justify not following terms of the Canada-US extradition treaty, she added. Under the treaty, Canada can opt not to extradite someone or impose terms, such as requiring that the person not be executed if convicted.

and at some later stage the government could privatise this division without legal difficulty.

While the statement from Los Pinos was short on detail, the probable objective of the new organisation is to create an internal market within Pemex. The four divisions are expected to trade with one another on the basis of market-oriented transfer prices.

However, Pemex has blocked proposed management changes in the past and the efficacy of the latest plan will depend almost entirely on how successfully it is implemented.

THE Mexican government is to divide Petroleos Mexicanos (Pemex) into four semi-autonomous divisions in an attempt to improve productivity at the inefficient state oil company, writes Damian Fraser in Mexico City.

The four subsidiaries will be responsible for production and exploration; refining; natural gas and basic petrochemicals; and secondary petrochemicals. Each company will be free to decide its operating and investment plans, with full responsibility for financial results.

The subsidiaries will answer to a board of directors headed by the

director-general of Pemex and comprising members of the government and petroleum industry. A statement from Los Pinos, home of Mexican President Carlos Salinas, said the new structure would not affect any of Pemex's foreign financial obligations. Pemex is Mexico's largest company, with sales last year of \$18.6bn, of which about 40 per cent were exports. The company, long seen as a

potent symbol of national sovereignty, came under intense criticism after an explosion in April that killed more than 200 people in Guadalajara, Mexico's second largest city.

The government quickly took advantage of the attacks on Pemex and announced shortly after the explosion that a restructuring was imminent.

The company will, nevertheless,

remain in the hands of the government after restructuring, although Pemex is expected to contract out more work to independent suppliers. The division responsible for secondary petrochemicals will be expected to compete internationally, presumably without the benefit of subsidies from its parent company. Secondary petrochemicals are not reserved to the state under Mexico's constitution,

(the lowest accepted price). **APPLICANTS WHOSE COMPETITIVE BIDS ARE ACCEPTED WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID:** competitive bids which are accepted will be satisfied at prices above the lowest accepted price will be satisfied in full; competitive bids which are accepted and which are made at the lowest accepted price may be satisfied in full or in part only.

15. NON-COMPETITIVE BIDS

(i) A non-competitive bid must be for not less than £1,000 nominal and not more than £500,000 nominal of Stock, and must be in one of the multiples described in paragraph 13 above.

(ii) Only one non-competitive bid may be submitted for the benefit of any one person. Multiple applications or suspected multiple applications are liable to be rejected.

(iii) Unless the applicant is a member of the CGO Service, a separate cheque representing a PAYMENT AT THE RATE OF £35 FOR EVERY £100 NOMINAL OF STOCK APPLIED FOR must accompany each non-competitive bid; cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

(iv) The Bank of England reserves the right to reject any non-competitive bid. Non-competitive bids which are accepted will be accepted in full at a price (the non-competitive sale price) EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE BIDS HAVE BEEN ACCEPTED, the average being calculated by reference to the amount accepted at each price and ROUNDED DOWN TO THE NEAREST MULTIPLE OF £1/2ND OF £1.

(v) If the non-competitive sale price is less than £100 per cent, the amount by which the amount paid on application exceeds the non-competitive sale price less £35 per cent will be refunded by cheque despatched by post at the risk of the applicant.

(vi) If the non-competitive sale price is greater than £100 per cent, applicants whose non-competitive bids are accepted may be required to make a payment equal to the non-competitive sale price less £100 for every £100 nominal of Stock allocated to them. An applicant from whom a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to transfer the amount of Stock so allocated. The despatch of allotment letters to applicants from whom a further payment is required will be delayed until such further payment has been made.

16. The Bank of England may sell to applicants less than the full amount of the Stock.

17. The Stock will initially be issued to the Bank of England at a price such that it will not be a deep discount security for the purposes of Schedule 4 to the Income and Corporation Taxes Act 1988. Further issues of 9 per cent Treasury Stock, 2012 may be at a deep discount (broadly, a discount exceeding 1/2 per cent per annum) and in certain circumstances this could result in all 9 per cent Treasury Stock, 2012 being treated thereafter as a deep discount security. However, it is the intention of Her Majesty's Treasury that further issues of 9 per cent Treasury Stock, 2012 will be conducted so as to prevent any such Stock being treated as a deep discount security for United Kingdom tax purposes. Provided the Stock is neither a deep discount security, nor treated as a deep discount security, any discount to the nominal value at which the Stock is issued will not represent taxable income for the purposes of the relevant provisions.

18. Letters of allotment in respect of the Stock sold, being the only form in which the Stock (other than amounts held in the CGO Service for the account of members) may be transferred prior to registration, will be despatched by post at the risk of the applicant, but the despatch of any letter of allotment, and the amount of the Stock to be allotted on application, may at the discretion of the Bank of England be withheld until the applicant's cheque has been paid. In the event of such withholding, the applicant will be notified by letter by the Bank of England of the acceptance of his application and of the amount of Stock allocated to him, subject in each case to the payment of his cheque, but such notification will confer no right on the applicant to transfer the Stock so allocated.

19. No sale will be made of a less amount than £1,000 Stock. If an application is satisfied in part only, the balance of the amount paid on application will, when remitted, be remitted by cheque despatched by post at the risk of the applicant; if an application is rejected the amount paid on application will be returned likewise.

20. Letters of allotment may be split into denominations of multiples of £100 on written request to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW received not later than 21st August 1992. Such requests must be signed and must be accompanied by the letter of allotment (but a letter cannot be split if any payment is overpaid).

21. Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service, 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, 25th June 1992 shall for the purposes of this prospectus constitute a default in due payment of the amount payable on application in respect of the relevant Stock. A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and the Stock company to whom it is allotted to be credited to the member's account. The amount shown on the accounts of the CGO Service as being entitled to such Stock shall, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to the member's account and to make a payment to the Stock company to whom such Stock is allotted, such member shall be liable for the payment of all amounts becoming due thereafter in respect of such Stock unless and until that letter of allotment is surrendered to the CGO Service for cancellation as aforesaid.

22. The Stock will be issued and sold partly-paid, with a call of £35 per cent payable on 20th July 1992 and a final instalment of £30 per cent payable on 25th August 1992. Payment of the call and the final instalment must be sent to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW. Payment in full may be made at any time after issue but no discount will be allowed on such payment. The call and the final instalment will be charged on an amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations on the due date for such payment, for LIBOR obtained from such source or sources as the Bank of England shall consider appropriate. Default in due payment of any amount in respect of the call and the final instalment will be treated as a non-competitive paid letter to forfeiture. Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the balance of the purchase money is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 25th August 1992. In the case of stock held in the account of members of the CGO Service payment of the call and the final instalment and registration of Stock will be effected under separate arrangements.

23. Until the close of business on 5th January 1993, stock issued in accordance with this prospectus will be known as 9 per cent Treasury Stock, 2012 "A". The interest due as on 6th February 1993 will be paid separately on holdings of the existing 9 per cent Treasury Stock, 2012 and on holdings of "A" stock registered at the close of business on 5th

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NEWS: AMERICA

Five offences by former US defence secretary alleged

Weinberger on Iran-Contra charges

By Jurek Martin in Washington and Alisa Friedman in New York

MR CASPAR WEINBERGER, the US secretary of defence during the Reagan administration, was last night indicted by a special prosecutor on criminal charges stemming from the Iran-Contra scandal.

He thus becomes the highest-level US official and the first former cabinet member to be charged in relation to the scandal, which centred on the clandestine sale of weapons to Iran and the diversion of millions of dollars in profits to the Nicaraguan Contra rebels. The diversions, in 1985 and 1986, occurred in spite of a congressional ban on US military aid to the Contras.

Mr Weinberger is due to hold a press conference later this night. Earlier, his lawyer had said any indictment would be "a moral and legal outrage", and that his client had committed no wrongdoing.

The 31-page charge sheet identifies

five alleged offences, two of perjury, two of making false statements and one of obstruction. Among them Mr Weinberger is accused of lying to Congress about his knowledge of the arms sales and of Saudi Arabian contributions to the Nicaraguan Contras.

The indictment of Mr Weinberger – defence secretary between 1981 and 1987 and now the publisher of *Forbes* magazine – follows an intensive effort by prosecutors to investigate allegations that top aides to President Ronald Reagan engaged in a cover-up and withheld information from Congress.

Yesterday Mr Craig Gillen, the deputy independent prosecutor, denied that Mr Reagan himself was a target of the investigations. "I don't want to leave any inference about other people," he said, in a reference apparently intended to include Mr Reagan and Mr George Shultz, the former secretary of state, who has also been questioned by the investigators. "This is about Caspar Weinberger," he added.

The 31-page charge sheet identifies

"Our investigation has been significantly narrowed by the events today," he added cryptically.

It remains uncertain whether the indictment could have an impact on the presidential election campaign to revive the scandal as an issue. Mr Bush has only learned about the shipment when the scandal became public a year later.

The November 1985 shipment was

explored in the congressional investigation in 1987 and featured as an element in the conviction of Mr Oliver North, the former National Security Council aide. Mr North's conviction was overturned last year on appeal.

A grand jury is a special US jury which decides whether there is sufficient evidence to put an accused person on trial. Proceedings are conducted in secrecy until charges are publicly filed.

If convicted on all charges, Mr Weinberger, 74, faces a maximum penalty of 25 years in prison and \$1.25m (£887,000) in fines.

diaries, recently obtained from the Library of Congress, which apparently contain several references to arms shipments to Iran in 1985.

He told the committee he did not know about the shipment of US Hawk anti-aircraft missiles from Israel to Iran in November 1986 – and only learned about the shipment when the scandal became public a year later.

The November 1985 shipment was explored in the congressional investigation in 1987 and featured as an element in the conviction of Mr Oliver North, the former National Security Council aide. Mr North's conviction was overturned last year on appeal.

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Is the US system still working?

The Watergate burglary which led to the downfall of a president took place 20 years ago today. The outcome showed that most elements of the government were in good order. Jurek Martin wonders: Could the same be said today?



Richard Nixon in the White House with (from left) chief of staff H.R. Haldeman, appointments secretary Dwight Chapin and domestic adviser John Ehrlichman. All three aides were jailed for their part in the Watergate affair; the president was forced to resign 25 months after the initial break-in.

as it was during Watergate and Americans do not think the system is working any more. This is why they are for the moment fascinated by Mr Ross Perot and anyone else promising root-and-branch change or a return to the good old days, or both.

A big difference is that there always was a focus to Watergate, a concrete drama compressed into a current and vivid timespan and involving larger-than-life characters, from the serving president

downwards. The targets now are much more diffuse and the context even historical.

Did George Bush conduct clandestine negotiations with the Iranian mullahs in 1980, did Governor Bill Clinton smoke but not inhale marijuana in Oxford in 1969, did Mr Perot try to cut corners to get out of the Navy in 1955?

There are fine distinctions to be made here. The assassination of President John Kennedy in 1963 was Watergate only arguably excepted, the serving president

national trauma of the post-war years.

Fascination with the sex lives of dead presidents (those of FDR, Ike, JFK and LBJ have all been exhumed) may be of legitimate historical interest.

But the justification becomes harder to make when current public figures are routinely impugned for events in their past, often long past and often with not even the implication of illegality, but by which they are now to be judged. Even that might not matter so much if the pursuit of the "character" issue were not conducted at the expense of investigation into more substantive and current issues.

But this, too, can easily be dismissed as nostalgic whining for the good old days of white hats and black hats of Woodward and Bernstein versus the Nixon White House's Bob Haldeman and John Ehrlichman. It is perhaps more instructive to look at those salient parts of the functioning democracy and wonder where they are now.

It is sadly the case that there is no longer a pursuit only of excellence in the judiciary. The politicisation of the courts means the elevation of indifferent judges (Clarence Thomas) and the rejection of fine legal minds (Robert Bork). This may not be new but it has been carried in the last 20 years to disturbing lengths.

There is now, with too few exceptions, a predictable judiciary hewing to the narrowest interpretations of the law and disinclined to make stands on principle. That judges should be appointed on the basis of their views on abortion is a travesty of the intent of the US constitution.

Congress is in disarray, party discipline infrequent and the tendency to duck hard decisions increasing. There are men and women of principle from both parties, but the parties themselves are now no more than loose and moving aggregations of special interests. Watergate produced the

mines was R26.13m – an increase of just 1.6 percent on the 1990 figure of R25.723m. Considering that a mere 1.6 percent increase in 1987, when mining increases in workforce were over 1984 figure was in the region of 25 percent, this is in a quite remarkable performance in cost containment.

Of course, since labour accounts for about 50 percent of total working costs, it is clear that further construction cannot be ruled out if the industry's position of cost leadership is to be sustained. The view fails to give recognition to the fact that working conditions are essential to any growth in the manufacturing and agricultural sectors.

Provided the political and economic environments in which it operates are favourable, there is no reason to believe that the mining industry will have anything but an exciting and productive future. It will continue to create employment, contribute to economic growth and the struggle against poverty and deprivation.

These are tough challenges but not cause for despair. Our collective will to succeed, evidenced in the Power Accord's public pledge by the country's most influential individuals to "work together to bring '91 to a successful conclusion" in the face of the miners' strike, must surely carry us through to cancellation.

The international community has not been slow in demonstrating its approval of the end of the era of apartheid for which we have all paid so dearly. What these final judgements are reserved, there have already greatly lightened the heavy burden of taxation.

MINING'S FORTUNES During the latter part of 1991 the economy weakened significantly. This was the result of falling domestic demand, poor agricultural conditions aggravated by a disastrous drought, and the impact of the major industrial recession. The high levels of inflation and interest rates continue.

It is against this depressing economic backdrop that the gold mining industry in particular has been witness to a diminution of its real profile to a level not seen since the sixties. Financial pressures on the industry have been exacerbated by a period of price decline which has been virtually static for the past four years. In real terms, has fallen by more than 33 percent over that period.

Last year the gold mining industry produced 598 tons of gold which, with Bophuthatswana's three tons added, yields a figure just four tons below the 1990 figure of 605 tons. In the case of Chamber member mines this was done by increasing the industry's average grade to 5.20 grams per ton in 1991 from 5.05 grams per ton in 1990. While

domestic sales have remained at similar levels – about 130 million tons – for the past few years, largely as a result of poor economic growth. Internationally as well, coal is facing an oversupplied market, but current "post-sanctions" opportunities are pleasing.

Last year South Africa reported 48.5 million tons of coal. The lifting of sanctions, the closure of high-cost mines in Europe, and the phasing-out of the lignite-based power stations in Eastern Europe offer new export possibilities in the medium to long term.

The price of platinum and other commodities were depressed during the past year by international recessionary conditions.

A VITAL CONTRIBUTION

The unexpected performance

of the mining industry over the past few years has prompted suggestions that it can no longer be perceived as a critical component in the future development of South Africa's economy. It is argued that what our country requires now is a diversification of the economy with

Presidential Address
102nd Annual General Meeting of the Chamber of Mines of South AfricaSouth African mining:
A PRODUCTIVE FUTURE
IN THE RIGHT CLIMATE

THIS IS AN ABRIDGED VERSION OF THE ADDRESS GIVEN BY MR T STEENKAMP AT THE 102ND ANNUAL GENERAL MEETING OF THE CHAMBER OF MINES, HELD IN JOHANNESBURG ON JUNE 16, 1992.

manufactured exports occupying a position of primacy.

The view of events quite true, because it must be acknowledged that the expansion of manufactured exports will inevitably provide much of the basic impetus for future economic growth. What is patently invalid, however, is the facile dismissal of mining as a significant generator of wealth in a future South Africa. This view fails to give recognition to the fact that working conditions are essential to any growth in the manufacturing and agricultural sectors.

Within this setting, our policies must define a setting that will then make common cause; they must then make it work in a context of enduring peace; and they must craft an economic system that will instil investment confidence and create the conditions essential for economic growth and the struggle against poverty and deprivation.

These are tough challenges but not cause for despair. Our collective will to succeed, evidenced in the Power Accord's public pledge by the country's most influential individuals to "work together to bring '91 to a successful conclusion" in the face of the miners' strike, must surely carry us through to cancellation.

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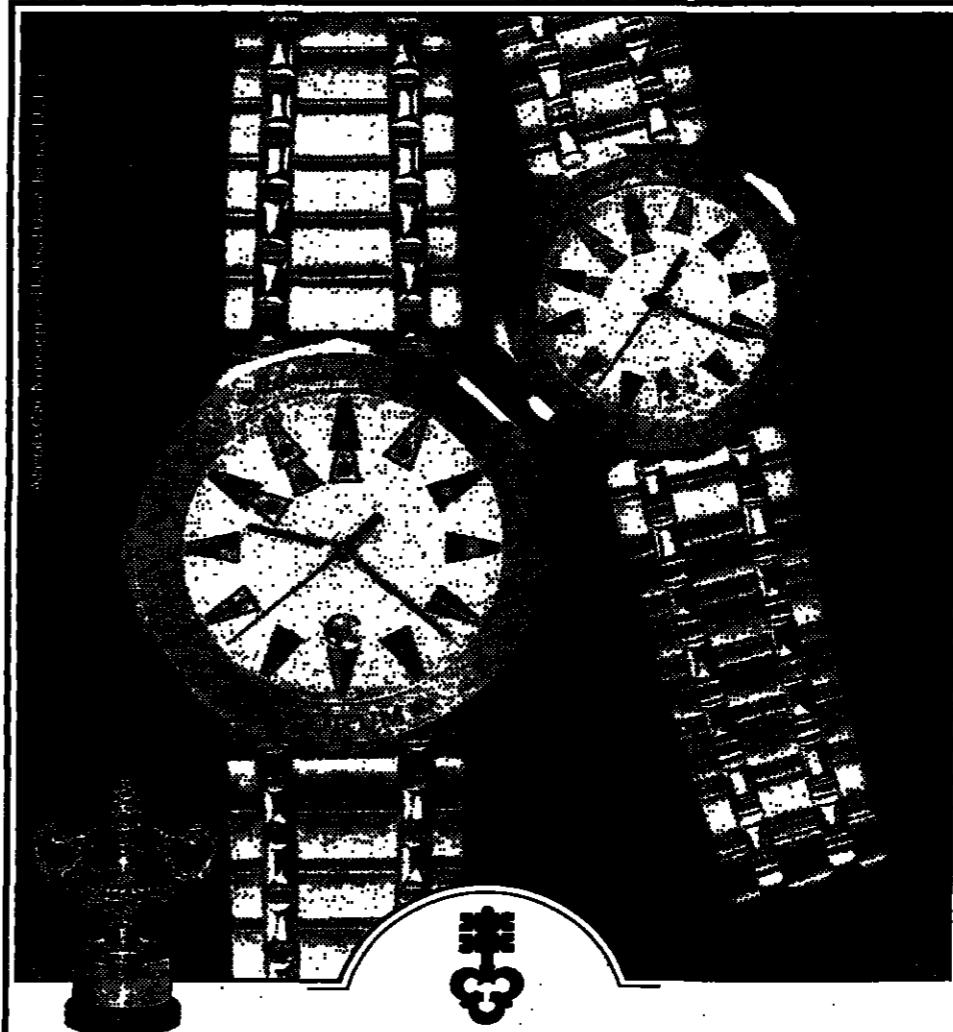
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THE BIG LIE: INSIDE MAXWELL'S EMPIRE

Devil take the hindmost

PART 4
 Maxwell was able to borrow billions because his bankers and advisers overlooked or failed to recognise the signs of risk. Then, as the crisis deepened, all the possible lines of defence failed — regulators, auditors and stockbrokers — and Maxwell began raiding the pension funds. Bronwen Maddox reports

TO THE END Robert Maxwell kept up the pretence that he was honest, that his empire was flourishing, and that his critics were malicious or wrong.

September 11, 1991, seven weeks before his death, was his last ever performance at Maxwell Communication Corporation's annual meeting. Maxwell wore his favourite "sorcerer's" tie, bright blue, with yellow and red stars, lightning bolts ricocheting across it. In its centre was a large greenish food stain; the three secretaries at his side either had not noticed, or did not dare tell him.

"I hope to stay chairman permanently, but at the age of 68 I can give no assurances," Maxwell said with a touch of humour. The acknowledgement of his mortality was almost the only true thing he uttered in the following presentation.

Behind Maxwell's imperturbable expression, his empire was in crisis and he was already deep into one of the biggest business frauds of the century. Even so, two weeks later, on September 22, he wrote a blistering tirade in the Sunday Mirror saying that he treated pensioners from Mirror Group Newspapers better than other employers would have treated them.

In fact, Maxwell siphoned away £93m — most of it in 1991 — from his two public companies Maxwell Communication Corporation (MCC) and Mirror Group Newspapers (MGN) and from their pension funds.

In many ways, Maxwell's fraud was breathtakingly simple. On July 4, 1991, for example, four months and one day before his death, the late publisher sat at his desk in his 60-foot long office at Maxwell House and signed over £75m of his pensioners' money to himself.

The contract, drawn up under Maxwell's instructions, was for the sale of shares in Scitex, a high-flying Israeli printing company and one of the most successful investments he made.

On one side of the contract was Bishopsgate Investment Management, the private Maxwell company which managed most of the £700m in the pension funds of the public Maxwell companies on behalf of 30,000 past and present pensioners. BIM owned the Scitex shares.

On the other side was Robert Maxwell Group, the company at the heart of Maxwell's secretive business labyrinth, whose ultimate owners lay in the tax-havens of Gibraltar and Liechtenstein.

Maxwell signed the contract as chairman of BIM. He then signed it again as chairman of Robert Maxwell Group: the pension funds would hand over their shares in Scitex to Robert Maxwell Group to sell in the stock market on the pension funds' behalf. Robert Maxwell Group would repay the pension funds.

That is what was supposed to happen. Robert Maxwell Group duly sold the shares on October 9 at an enormous profit. But, instead of giving the money back to the pension funds as agreed under the contract, Robert Maxwell Group gave the money to its banks to pay off debts.

Maxwell's action was not illegal at the time. However, when, on his death, his bankrupt companies could not repay the pension funds, the Scitex loss proved to be the single biggest hole blasted in the pension funds.

The Scitex scandal was typical of the Maxwell fraud. It was very fast, and very easy. It is typical in one other respect as well: the pensioners' money eventually found its way to Maxwell's banks, to pay down years of accumulated debt in his labyrinth of private companies.

It is clear now that signs of trouble in Maxwell's empire were visible from 1989 onwards. But they were either overlooked by Maxwell's lenders and advisers or their seriousness was not recognised.

All the lines of defence failed: Imro, the pension management watchdog; the auditors; merchant bank advisers; stockbrokers.

There are two main questions about the fraud: how was Maxwell able to steal more than £900m in just over nine months and could it have been stopped or detected earlier?

Some of the answers are complex — Maxwell set up his empire's tortuous finances to confuse observers and enable him to subvert the rules. But they are also simple. Neil Cooper — of Robson Rhodes, the firm of accountants appointed provisional liquidator to the pension funds — says of the Scitex loss: "It is difficult to put a more charitable interpretation on it — Maxwell just took the money."

Only a tiny core of Maxwell's executives had responsibilities that straddled both sides of the empire. Robert Maxwell and his sons Kevin and Ian were directors of all four parts of the group — although Kevin gave up his MGN position after its flotation in spring 1991. Beyond that inner circle Michael

Stoney and Ron Woods had both public and private Maxwell directorships.

Maxwell was able to seize money so quickly because the sweeping powers he had secured as chairman of his companies allowed him to move money between them with little reference to anyone else. His policy of divide and rule concealed what he was doing from all.

The fraud sucked £93m from three parts of the Maxwell empire — the two public companies and the pension funds — to feed the fourth, the "private side" as Maxwell called it, which was tottering under years of accumulated losses and debt.

This private side was a tangled web of 400 secretive investment companies. It included some of Maxwell's most disastrous gambles. The European newspaper, the New York Daily News, the troubled US newspaper he had rescued in March 1991; Berliner Verlag, his attempt to start Berlin newspaper; and AGB, the loss-making market research company.

Maxwell's death on November 5 exposed the fact that the private side had drained £448m from the pension funds' total assets of £576m. It had left behind only those assets that were hard to sell quickly — like a burglar taking the silver but leaving the dining room table.

From MCC — Maxwell's largest public company, valued at around £400m — the private companies had taken £97m in cash.

Maxwell had amassed enormous powers. He had the right to sign cash out of MCC's bank accounts or sign away its assets on his signature alone, although two signatures were needed for MGN deals.

In 1989, crucially, he was allowed to create the mechanism that let him raid the pension funds. First, he pooled the £700m invested by the separate pension funds of all his companies. Then he created a company, with himself as chairman, to manage most of that pot: Bishopsgate Investment Management. All but one of his directors were also directors of his own private companies, including himself, Kevin and Ian — a situation as far removed from the "arms length" model envisaged by regulators for company pension schemes as can be imagined.

BIM took control of pension investment policy from the trustees of the individual pension funds who could no longer see what was happening. BIM also took physical control of many of the actual share certificates.

With hindsight, the licensing of BIM by Imro in 1989, under the Financial Services Act 1986, was a vital step in allowing Maxwell access to pension money. Although it had never come across a model

in many ways, he had done business this way — but he had always come up with the goods'

resembling BIM, Imro still licensed it under its rules for Occupational Pension Schemes, which do not have to submit audited financial accounts for inspection. Imro then visited BIM only once, and did not examine it closely.

Two groups had extensive access to the empire as a whole: the larger banks — particularly the UK clearing banks whose loans stretched throughout the empire — and Maxwell's auditors Coopers & Lybrand Deloitte.

The banks lent the empire more than £3bn at its peak, in retrospect too great a burden. As their worries mounted they pressed for repayment or greater security and received more than £1bn in 1991. Most of it was siphoned from pension funds and the public companies.

In some cases, the ownership of those assets is now disputed. That claim is likely to be argued out in the courts. What does appear to be the case is that some of the banks did not probe the source of the cash too closely.

In their defence the banks can claim they received poor information. Some say they were given out-of-date figures on AGB and The European which hid the size of their losses.

It is also clear, however, that

some banks dropped their usually rigorous standards in lending to the Maxwell empire. Maxwell raised the private side's loans of some £1.5bn from 80 different banks. As the loans were often just for a few months, and were usually backed by assets — property and shares — many of the smaller lenders did not bother to assess the state of the whole empire.

They were also complacent. One clearing bank director says in retrospect: "We did not normally have these [low] standards — even for a very well-managed company among the top 200 on the stock market we would normally ask for more information."

The same director explains: "For 20 years he had done business in this way — it was unsatisfactory but he had always come up with the goods."

At the time of Maxwell's death NatWest was the largest lender to his private companies. It had taken more care than many to notice what was going on, however, and judged — rightly — that the situation was becoming unacceptable risky.

Over the preceding two years the bank had halved its total loans to that to the private side.

One executive from NatWest says: "We said: 'He's a touch overweight and ageing.' Then there was the bewildering speed and variety of the deals and we said maybe the top was spinning a bit too quickly."

Other banks had part of their loans paid off after the flotation of MGN on the stock market. One bank whose loans were partly repaid during 1991 comments in retrospect that the banks' demands for repayment could have had a destabilising effect on the group: "The pressure we were putting on the companies — if you deprive anyone of that amount of cash it's equivalent to decapitalising a business."

Several banks became aware that the creditworthiness of the private side was deteriorating in May after the MGN flotation. Their response was to press for more assets — property and shares — to back their loans.

MGN, until it was separated by flotation, had been the private side's cash dispenser. But when it became a public company, obliged to pay dividends to shareholders, it was no longer able to donate its profits to Maxwell's private companies.

The picture began to change so fast that we would need new projections of where the cash was coming from nearly every fortnight," says a director of one UK clearing bank.

The director and his assistant went to ask Kevin Maxwell, just days after the flotation, where the private side would now get cash to pay its bills. Kevin's answer — hardly reassuring — was "arguably, it would have been better not to have floated MGN". The banker says: "I just gulped, but was reassured that asset sales would bring down debt."

In many cases banks did not inquire closely enough where the comforting packages of cash or assets came from. Increasingly during 1991 the answer was the pension funds.

Of the £448m eventually missing from the pension funds, £248m of shares had been liquidated and the cash given to banks. The destination of the Scitex proceeds is just one example of this.

The other £200m lost from the pension funds occurred when share certificates were simply handed over to banks as backing for loans. Robson Rhodes argues that banks should have known they were being given pension shares, because in most cases BIM's name was still written at the top of the share certificates. Neil Cooper says that as BIM had no role except managing pension funds, the banks need to answer where they thought the shares were coming from.

As the crisis gathered speed over the summer of 1991, Maxwell squeezed some fresh short-term loans out of a few banks — from Midland Bank, Bankers Trust, and the Bank of Nova Scotia — but the money was drying up fast. "By September we were desperate," one clearing bank director says. "We could see there was just no cash-flow at all on the private side."

During this accelerating panic, the banks did not confer with each other. John Melbourn, NatWest's chief executive in charge of group credit risk, explains: "Not only is it against the rules of client confidentiality to talk to other banks, we wouldn't talk to them in circumstances where we think we have to make sure to protect our own security."

Maxwell thus evaded the scrutiny of the banks. An important potential line of defence failed. The next possible tripwire — the auditing of

the big 100 of journalists has interviewed more than 150 people in 13 countries. The team led by Bronwen Maddox included:

in London: Jimmy Burns, Raymond Shoddy, Robert Peston, Andrew Jack, Norma Cohen, Richard Gourlay, Daniel Green.

in Switzerland: Hugh Corrigan; in Liechtenstein: Ian Rodger; in Moscow: Leyla Boulton; in New York: Alan Friedman.



Maxwell sat at his desk in his 60-foot long office and signed over £75m of his pensioners' money to himself

the books — also failed to rescue the situation.

Coopers & Lybrand Deloitte — as auditors to all the Maxwell companies, apart from the Gibraltar and Liechtenstein trusts — had access to all parts of the empire for audit purposes. Coopers were not in a position to check the books of the company on a day-to-day basis.

Coopers now says: "Maxwell had done nothing wrong since the 1970s; from our point of view he'd played it by the book."

Coopers says it did not detect the pension fund fraud because the last audit date was April 1990, and the pilfering of assets happened after that.

That April the audit had shown some small irregularities in stock-lending procedures. A subsequent audit would almost certainly have shown that the same practices had grown in the intervening period. But the audit report was not finalised until April 1991.

Coopers says the 12-month lag is within the Occupational Pensions Board recommended timetable and "pension fund accounts tend not to take longer than public company accounts to be finalised".

However, the audit for the year to April 1991 never took place. One of the ways Maxwell avoided detection was by the simple device of extending the audit period. He simply declared that the next one would be December 1991, a gap of 21 months.

Why did Coopers agree — and why did it not insist on interim accounts? Coopers says that it is for the directors and trustees, not the auditors, to determine the audit date. But it adds that it did press for interim accounts in July 1991, and said — in a letter to Trevor Cook, the pension manager, dated August 9 — that 21 months was too long a gap.

Coopers adds: "Kevin was also a director of BIM and took some responsibility for pension affairs." In Coopers' view Kevin "had accepted the need for interim accounts", although no steps had been taken to prepare them by November when Robert Maxwell died.

A separate team of auditors from Coopers was responsible for the books of Robert Maxwell Group, which acted as group banker for much of the Maxwell empire, funnelling money in and out of all the companies, including many of the pension funds. The last audit of Robert Maxwell Group by Coopers

was in December 1990, eight months after the pension audit.

The pension liquidators now believe that, by late 1990, the pension funds were already lending some of their assets to Robert Maxwell Group in an irregular manner.

Coopers say that at the date on which Robert Maxwell Group was audited, they "detected no irregularities".

A third audit team at Coopers was aware of worries at MCC in the days before Maxwell's death. During October Nell Taberner, the Coopers partner in charge of MCC, learned that the private companies owned around £100m to MCC.

Taberner did not communicate the information to Coopers teams looking at the rest of the empire, nor would he have had access to their views. Coopers operated a policy of strict separation between the four audit teams assigned to each arm of the Maxwell empire on the grounds of client confidentiality.

Coopers now says: "We are confident in the work we did. There is nothing we have particular concerns about. One greatly regrets the position of the pensioners."

As the crisis inside the Maxwell companies grew in 1991, there were a number of moments when outsiders caught glimpses of the problems that were to bring the empire down. As well as using BIM to manage the pension money, Maxwell used several respected City investment houses such as Invesco MIM, Capel Cure Myers, and Lloyds Bank Investment Management.

According to writs filed against MIM and Capel Cure Myers by the Mirror Group Pension Fund — the largest of the Maxwell pension funds — the fund managers were aware by April 1991 of worrying patterns in lending out shares from the Maxwell funds. "Stocklending" is a legal and common practice among funds to boost their income, but the writs allege that the Maxwell stock-lending was irregular in many ways. Invesco MIM was worried enough by the writs to hold an internal meeting to discuss the matter in April.

Samuel Montagu, the merchant bank which had advised on the MIM flotation, was alerted to problems a month before Maxwell died.

On Thursday October 3 Ernie Burrington, MGN managing director, told Andrew Galloway, a Samuel Montagu director, that the Maxwells had taken £47m from the MGN bank accounts and would not give it back. Burrington said: "I

have no evidence of anything illegal, but the lack of information is worrying me. Would you — Samuel Montagu — ask him?"

Burrington's call to the bank followed a row he had in Maxwell's bedroom at the Labour party conference in Brighton the day before. Maxwell had accused the MGN directors of meeting in secret "cabals".

On Friday, the MGN directors had a strategy meeting at Knutfield Priory in Surrey. Burrington accompanied Maxwell out to the helicopter waiting to take him to London.

Many of the share deals were carried out through Goldman Sachs, the blue-chip US stockbroker. Goldman Sachs was told by Maxwell that the Liechtenstein and Swiss trusts buying the shares were entirely independent of him. Goldman Sachs says it acted properly.

When the empire finally collapsed, Maxwell's private companies had taken so much money from the rest of the empire that the pension funds were unable to keep up payments to the pensioners and MCC was pushed into administration under insolvency laws, to be dissected and sold in pieces. MGN is the only part that remains alive, although weakened.

At the Sunday night meeting of the banks and accountants on December 3 when the scale of the fraud was exposed for the first time an "audible gasp" went round the table. Several bank directors left early telling the others that they had lost their jobs.

Imro's own internal investigation has concluded that it should have singled out problematic members of Imro for special attention.

Coopers is still the auditor for MGN. The Serious Fraud Office is still investigating the support scheme, but will not be bringing charges against Goldman Sachs. If there is any criminal trial, Goldman Sachs staff may well be called as witnesses for the prosecution to give evidence against those charged.

Even as his empire was slipping from his grasp, Maxwell — who never lacked bravado — could still take a joke against himself. In the spring of 1991, a banker was talking on the telephone to Maxwell. "I'm going to give up being chairman, and just meet presidents and live on my boat in New York," Maxwell told him. "Oh look, there's a pig going past my window," the executive replied. "Is it a pink one?" Maxwell boomed.

TOMORROW PART 5

Sins of the Father

Transfer of Maxwell funds under scrutiny

By Alan Friedman
in New York

INVESTIGATORS on both sides of the Atlantic are trying to discover if Maxwell group pension funds were included in the transfer of more than \$200m last year from Maxwell private and public companies to the Daily News, the New York newspaper owned by the late Mr Robert Maxwell.

The inquiry is related to claims filed in the New York bankruptcy court seeking the recovery of \$210.4m of funds allegedly transferred to Daily News accounts at the Chase Manhattan bank.

The Daily News has denied any wrongdoing and Mr Marc Kirschner, a lawyer for The News, yesterday called the newspaper "an innocent pawn in this thing".

Conversations with two executives involved in some of the fund transfers suggest an atmosphere of confusion and mystery in New York about both the sources and destination of the money, just two weeks before Mr Maxwell's death last November 5.

The executives have told the FT that in the space of a few days, during a visit by Mr Max-

well to New York that began on October 22, 1991, at least \$80m of money arrived at the Daily News accounts from Mirror Group Newspapers (MGN) in London and was ordered by Mr Maxwell to be sent on to a number of US and overseas banks.

Court records show the \$86m came from an MGN loan from the London office of Bankers Trust, the US bank. Court documents also show that the \$210.4m of claims filed against the Daily News include:

- A claim by MGN for \$90.5m, consisting of the \$86m loan plus interest, and a further claim for \$24.2m of funds that may have come from MGN.

- A third claim of \$1.7m, related to a transfer made by MGN's Racing Times subsidiary in the US to the Daily News.

- Four separate claims made by Arthur Andersen, the administrators of Maxwell private companies, totalling \$94m. The largest of these is a \$64.2m claim on behalf of Robert Maxwell Group PLC and a \$28.8m claim on behalf of London and Bishopsgate Group Limited.

- Mr George White, a former managing director of Sporting Life - the MGN racing news-

paper - who served as president of MGN's Racing Times in the US between April 1991 and February 1992, recalled being disturbed because "the money was coming from weird places".

"I raised the question in London as to why we at Racing Times weren't getting our money directly from the Mirror Group. I was told not to ask, that it was anybody's guess," Mr White added.

Mr White said that Mr Maxwell personally co-ordinated a number of fund transfers, often asking newcomers to execute his wishes.

"He would always make use of the newest people. They would be less questioning. They hadn't become aware of his tricks. It all fitted in with the old man's strategy of keeping people in the dark."

It remains unclear whether some of the more than \$200m being investigated included \$86m that Mr Maxwell received from the Tribune Group in Chicago as part of his Spring 1991 deal to acquire the Daily News. Some of the funds transferred through the New York accounts of the Daily News were used to pay various debts incurred by Maxwell compa-

nia

Labour faced 'negative attitude' in election

By Ivo Dawayne



IRA suspected as London sustains further bomb blast

British police stepped up their investigations yesterday into an alleged mainland bombing campaign by the Irish Republican Army (IRA) after a car bomb exploded in central London.

Police suspect the IRA was responsible for the bomb planted in a hijacked taxi (above), which exploded near Piccadilly Circus shortly after midnight. No-one was hurt in the blast although buildings in surrounding streets were damaged.

It was the first time on the mainland that the IRA had delivered a bomb in a hijacked vehicle, one of its favourite tactics in Northern Ireland.

Tuesday's explosion was the third Irish

bomb attack in London in nine days and highlighted the difficulties security services face in combating the wide variety of tactics employed by terrorists.

Police said Tuesday's 1kg device was left on the back seat of a taxi hired by two men who forced the driver at gunpoint to drive around London's theatre district. They told the driver they were from the IRA before forcing him to drive to a street near Piccadilly, where they said their bags contained a bomb which would explode in 15 minutes, and ran off.

The IRA has used bombs, incendiary devices and mortar bombs to blow up telephone boxes, clubs, shops, mili-

tary buildings and railway stations.

Its most audacious attacks were the 1984 bombing of a Brighton hotel where Mrs Margaret Thatcher, then prime minister, and her cabinet were staying and a February 1991 mortar attack launched from a van parked near Downing Street, site of the prime minister's London office.

Small bombs causing no injuries were placed last week outside London's Royal Festival Hall concert venue and in a litter bin near Parliament.

Police suspect the IRA has two active service units on the British mainland, supplemented by terrorists who slip in and out of mainland Britain undetected.

Senator used in abortive S&L bid

By Alan Friedman

THE late Mr Robert Maxwell used former Republican senator John Tower to seek US government assistance in 1988 for an aborted attempt to acquire 15 insolvent Texas savings and loans institutions, according to a former US bank regulatory official.

Mr Tower, who died in a plane crash last year, was a paid consultant to Mr Maxwell who also served on the board of Macmillan, the publisher owned by the Maxwell Communications Corporation (MCC).

In August 1988, Senator Tower went to see Mr Danny Wall, chairman of the Federal Home Loan Bank Board, the now defunct agency that previously regulated the US savings and loan industry.

The former Texan senator met Mr Wall to argue on behalf of a bid by Mr Maxwell for a group of 15 failing savings and loan institutions that were later declared insolvent, sold as a single package and renamed the 'Bluebonnet Savings Bank'.

"Senator Tower came in to see me on August 2, 1988 to say he was representing Mr Maxwell. In the end we received a

letter saying Mr Maxwell was no longer interested," Mr Wall said.

A Congressional investigator told the FT that "Maxwell hired Tower to try and grease the savings and loan deal" because of his political clout. But Mr Wall said he saw "nothing nefarious" in Mr Tower's approach on Mr Maxwell's behalf.

Mr Tower left the US Senate in 1985 and was later appointed by the Reagan Administration to head the panel investigating the Iran-Contra scandal. After leaving the Senate, Mr Tower had a series of business ties to Mr Maxwell, for whom he acted as a paid consultant.

In April 1989 Mr Tower was named by Mr Maxwell to the board of directors of Macmillan. Mr Maxwell also paid the former Senator to serve as chairman of two Macmillan subsidiaries - Pergamon Brassei International-Defence Publications, a publisher, and the Armed Forces Journal, a monthly magazine.

The Macmillan appointment came just a month after the US Senate rejected President George Bush's nomination of Mr Tower as Secretary of Defence.

Tube line extension plan likely to collapse

By Richard Tomkins,
Transport Correspondent

PLANS to extend London Underground's Jubilee Line to the London Docklands redevelopment zone looked on the brink of collapse last night as Mr John MacGregor, transport secretary, ruled out the possibility of government intervention to save the line.

Mr MacGregor made it clear he was not prepared to let London Underground start work on the £1.7bn extension unless the private sector contributed the money originally promised by Olympia & York, the developers of Canary Wharf, now in administrative receivership.

"As I have made clear, we need £100m in cash during the construction period; that is what was promised, and no public funds are available in replacement," Mr MacGregor said.

Mr MacGregor made his position clear in a reply to the Federation of Civil Engineering Contractors, which had urged him to consider rescuing the private sector contribution so that work on the project could begin.

Olympia & York had agreed to pay £40m towards the line's construction by March 31 this year and another £60m by March 31 next year. It had also promised a further £300m, but this was to be paid in stages over a period of 25 years from the end of the construction period.

Work on the line is due to start now with completion in 1996. If Mr MacGregor's statement is taken literally, it appears to allow for payment of the initial £100m to slip by up to three years, because it would still fall within the construction period.

Car industry chiefs deny scope for price cuts

THERE IS no scope for any general reduction in the price of British cars, leading figures in the motor industry told Mr Michael Heseltine, President of the Board of Trade, yesterday.

They said there was no "pot of gold" in their pockets and the public was being misled into believing car prices in Britain were unjustifiably high.

Mr Heseltine met Mr Ian McAllister, chairman of Ford of Britain; Mr William Eberhart, chairman of Vauxhall; Mr Geoffrey Whalen, managing director of Peugeot Talbot; Mr Colin Hope, chairman and chief executive of T&N and president of the Society of Motor Manufacturers and Traders and Sir Hal Miller, SMMT chief executive.

The meeting was held against the background of a recent European Commission report which said that there were differentials of more than 40 per cent in the prices of some car models across European Community markets.

The Commission's competition commissioner, Sir Leon Brittan, has called on car makers to improve price transparency and reduce price differentials.

Sir Hal said he and his colleagues had told Mr Heseltine no further probe into prices could be justified.

A recent two-year investigation by the Monopolies and Mergers Commission largely cleared the British motor industry of anti-competitive practices.

Sir Hal said: "The general public has been misled into expecting somehow that car prices will be reduced. You only have to look at the results of car manufacturing companies and their profitability, or the lack of it, to see that is just not possible."

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Abolition of National Economic Development Council

Tories defuse political clash

By Philip Stephens,
Political Editor

IT HAD ALL the hallmarks of a classic Majorite compromise. Depending on which camp you asked yesterday, the abolition of the NEDC represented a victory for Mr Norman Lamont's economic liberalism or the foundation stone for Mr Michael Heseltine's promised industrial activism.

In political terms it was a neat way of defusing a potential clash between two of the most powerful figures in the cabinet over how the government should conduct its dialogue with industry.

Mr Lamont, who has long been sceptical about the highly publicised and politicised set-piece discussions in the NEDC

on broad economic strategy, could justly claim that he had scrapped the last vestiges of 1960s corporatism.

It was the chancellor who instituted the post-election review of the council's future, in effect pre-empting any move by Mr Heseltine to increase his influence over its deliberations.

The president of the board of trade has long advocated that the sponsorship of the NEDC, under its director general Mr Walter Eltis, should move to the department he took over after the general election. He has also made it clear that henceforth the Department of Trade and Industry (DTI) will adopt a much higher profile in overseeing the government's contacts with industry.

In a remark that reflected the obvious tensions between

the two figures, Mr Lamont yesterday stressed that only a small number of officials from the National Economic Development Office would be switched to the DTI. Nor could Mr Heseltine expect extra money. The ultimate loser - Mr Eltis - yesterday expressed his regret and disappointment at the decision to head-off a potential cabinet row by closing the NEDC.

Mr Heseltine, however, has already announced he will re-organise the DTI's industrial divisions along sectoral lines. Under plans which he intends to announce next month, more of the department's efforts will be directed towards identifying areas where the government can help specific groups of industries. Mr Heseltine is particularly keen to identify those areas where British companies are weak in competing with overseas rivals so that the government's export assistance can be more closely targeted.

The Treasury, ever suspicious of such policies, will no longer be able to claim that such a strategy would be an unnecessary duplication of the work done by the NEDC.

More broadly, Mr Heseltine is pushing ahead with a strategy designed to give the DTI a much stronger role in co-ordinating across Whitehall policies which affect industry and trade. He is not interested in the classic interventionism of the 1960s and 1970s but he does believe that he can establish himself as industry's champion within the government.

Its weaknesses were a reflection of the institutions which were its parents. The leadership of the TUC and the CBI could not deliver their members to agreements made at Nedo. In Germany social partnership at the national level is underpinned by a web of regional relationships. There is no such web in the UK.

Most importantly the central state was unwilling to devolve any of its power over economic policy to an independent body. Nedo was always overshadowed by the Treasury.

It was never a fully accepted part of the machinery of the state nor fully outside it. So it was deprived of influence over policy making on the inside but never had the political independence it needed to produce radical ideas.

political exile, constantly subject to suspicion and hostility.

On balance Nedo was not a success across its 30-year life. It did not succeed in its original aim of being the mechanism for public policy to improve industrial competitiveness. It was better at small things - economic reports and sectoral initiatives - than big things such as planning.

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BRITAIN'S opposition Labour party yesterday condemned the abolition of the NEDC, claiming it ran against moves in other countries towards a consensus on industrial policy, writes David Owen.

Mr John Smith, Labour's shadow chancellor, said: "It is an act of industrial vandalism. All our most successful competitors encourage rather than frustrate the creation of consensus. All this wretched government can do is abolish the only forum which brings together industry, finance and



Walter Eltis yesterday: disappointed by decision

There are clear limits to his ambitions - not least the prospect of a tough public spending round in the autumn and the instinctive suspicions of many in the Conservative party about his activist instincts. But some of his friends were feel-

ing confident enough yesterday to remind journalists of the title of the book in which he first advocated a more prominent role for Nedo - *Where There's a Will*.

Editorial Comment, Page 18

Labour condemns 'vandalism'

Mr Alan Williams, former Labour industry minister, branded the announcement as "a smokescreen" to divert attention from the government's reversal of the non-interventionist role for the department of trade and industry it had previously advocated.

The proposals were welcomed by Mr Edward Heath, former prime minister. "Vital discussions between all parts of industry for the future of this country" would be undertaken by the trade and industry secretary, he said.

Mr Dennis Skinner, the Labour MP, said he would not miss the NEDC. It was time for trade union leaders to get back to their real jobs, rather than "mixing with bosses and supping claret."

Britain in brief



NY Names seek appeal over Lloyd's

New York lawyers acting on behalf of dissident US Names, intend to appeal against a US court decision dismissing part of their action against Lloyd's of London.

The case is the biggest of a series of actions brought by US Names who are alleging that Lloyd's breached US securities laws when they were recruited. On Monday Judge Maurice Lasker dismissed proceedings brought by 91 Names against 319 Lloyd's syndicates.

The US district court judge ruled that the district could not be brought against the syndicates because under English law they have no legal existence.

Syndicates are annual joint-ventures, formed by Names, the individuals whose capital supports underwriting at the Lloyd's market. Ms Minna Schrag of Prakasen Rose Goetz Mendelsohn, said the Names would appeal. Action against three other classes of defendants - managing agencies, members' agencies and Lloyd's itself - would continue.

UK borrowing put at £3.1bn

Public-sector finances deteriorated by less than expected last month, but economists warned that Britain was still heading for a record deficit this financial year.

The public sector borrowing requirement in May was £3.1bn including privatisation proceeds of £200m mainly from shares in the Scottish electricity companies. This brings the cumulative total of the PSBR since April - the beginning of the financial year - to £6.5bn compared with £5.6bn in the same period last year.

Mr James Barty, UK economist at investment bank Morgan Grenfell, said: "The two monthly figures we have had

so far are on the whole consistent with a PSBR of £3.2bn."

Osman escapes extradition

Mr Lorraine Osman, Britain's longest-serving remand prisoner, has escaped immediate extradition to Hong Kong on multi-million dollar fraud charges.

Home Secretary Kenneth Clarke, who signed an extradition warrant on Monday, agreed not to remove Mr Osman to Hong Kong after his lawyers launched a fresh bid to win his freedom.

They issued proceedings after learning through a tip-off that Mr Clarke had made his order and that the 60-year-old Malaysian banker, now in his seventh year as an unconvicted remand prisoner, was in danger of being flown out of the country. This latest move in a case which is causing growing alarm among MPs will be heard by Lord Justice Woolf next Monday. The Judge will consider Mr Osman's record eighth application in seven years to free him.

Bristol bank investigated

The accounts of Deacon Hoare & Co, a small Bristol-based bank which went into liquidation last week, are being investigated for possible irregularities. Mr Peter Rilett, the liquidator appointed by the court from Peat Marwick's Bristol office, confirmed last night that he was looking at movements of money from the bank into other companies which shared some directors.

TUC claims breakthrough

TUC The Trades Union Congress (TUC), the umbrella organisation for most UK unions, has claimed a breakthrough in the eight-year dispute with the government over union membership restrictions at the Government Communications Headquarters (GCHQ).

The TUC said the government had responded to pressure from the International Labour Organisation (ILO) and was reopening talks with civil service unions.

Britain fails to emulate French-style consensus

Agreed policies were hampered by splits, writes Charles Leadbeater

indicative planning in the post-war rebuilding of French industry.

Nedo's planning role was discredited by the failure of Labour's national economic plan in the mid-1960s. Nedo was established when French planning was already becoming less effective and it lacked many of the tools which the French experience suggested were needed for planning, such as control of credit and exchange rate management.

It was the closest Nedo got to creating a social and political consensus over economic planning and industrial strategy. It was also indicative of one of the weaknesses, which has dogged Nedo from its birth in 1962 to yesterday's announcement that it is to be disbanded: the confusion between its different roles.

Nedo was created by Mr Harold Macmillan's Tory government in 1962 as an attempt to

minimise the apparent success of one of the weaknesses, which has dogged Nedo from its birth in 1962 to yesterday's announcement that it is to be disbanded: the confusion between its different roles.

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THE ONLY 747-400 AND FIRST TO ARRIVE



On 2 July, Singapore Airlines introduces its first non-stop service to New York. The exclusive MEGATOP 747 departs Brussels at 10 a.m. every Tuesday, Friday and Saturday and Frankfurt at 8.35 a.m. every Monday, Thursday and Sunday, arriving in New York (JFK) ahead of others and in good time for lunch. So now you can relax all the way to the Big Apple whilst enjoying inflight service even other airlines talk about.

SINGAPORE AIRLINES

MANAGEMENT

Paul Cheeseright assesses the Investors in People scheme

In 1988, a Royal Commission noted that Britain was suffering from "not merely a deficiency in technical education but... in general intelligence". In the intervening 12 years, governments have made numerous efforts to do something about it. The latest attempt is Investors in People, launched two years ago, but still surrounded in confusion.

Conceived by the National Training Task Force, which advises the government on training, and gestated by the Department of Employment, it is now passing to harassed Training and Enterprise Councils.

IP - as we must now learn to call it - is a standard which represents, as a Birmingham Tec guide has it, "a benchmark against which employers can measure their progress in developing effective employee training and development policies". The underlying appeal to business of IP is the effect on the bottom line.

"The real pay-back... will come if you look at training in the same way as any other investment. You target it to meet specific business needs," says the official literature.

Cynics might claim this is just another injunction to business, longer on rhetoric than on reason.

Certainly the Tecs have no illusion about the size of the task. Underlying IP are targets agreed by government, educators and business that by the year 2000, half of the employed workforce should be qualified to level three of the National Vocational Qualification or its academic equivalent. By 1996, half of the medium-sized and larger organisations in the US should have attained the IP standard.

To reach it, companies have to follow four principles. They must

Setting standards for the working classes

make a public commitment to develop all employees to reach specified corporate objectives. They must regularly review all training and development needs and identify the resources for this in their busi-

tancy. But, as it emerged at this conference, the immediate anguishes are not promising.

IP may be the umbrella under which everything else sits, but it does not yet offer shelter to many companies.

The IP standard, unveiled in November 1990, had by May been reached by just 54 companies. In Birmingham, only eight organisations are working towards it. In Manchester, 82 companies out of a possible 36,000 are going through the IP system.

IP has not yet found a place in the training and investment market place. Bill Nichols, a training specialist at the Engineering Employers Federation says companies display one of three attitudes towards IP: "About 90 per cent greet the mention of IP with the question: 'What?'" Of the remaining 10 per cent, some look at the standard with enthusiasm because they want a kitbag. Others say they already have a training policy, and they prefer to press on as they are.

Companies which have grasped the training nettle have a variety of ways to win public acclaim.

- They can work for the British Standards Institution's BS5750, which contains a training element.
- They can seek to win a National

ness plan. They must act to train employees when they are recruited and subsequently. They should continually evaluate their training and development, revising targets and commitments.

"If we don't do it, we will not be in business in a few years time," suggested one Tec chief executive at a recent IP brainstorming conference in Windsor called by Full Employment UK, a training consul-

ting firm. In it, it was suggested at Windsor, nearly 90 per cent of the national workforce at the end of the century is already working, there is a case for putting more of a Tec budget behind IP for the employed, rather than seeking to train the unemployed.

The retort from Tecs in areas of high unemployment, is that care for

the jobless come first; if there is to be stress on IP, there should be separate money for it.

Even if this dilemma is resolved, the Tecs are still confused about how, and to whom, IP should be marketed. The conference indicated concern about internal Tec staff development: in 1992, few Tecs would be able to reach the IP standard they are concerned to see others adopt.

claims through

Mention back pain to a group of managers, and you will set off a deluge of personal horror stories. Anyone who thinks bad backs are reserved for those who make a living moving pianos should think again. According to the Journal of the American Spine, more than 80 per cent of people in industrialised countries suffer from back pain at some point in their lives.

The more sedentary you are, the greater the risk of severe back trouble.

Back pain does not just reduce your mobility on the tennis court and up the career ladder, it is also

expensive for your employers. In the US alone, back ailments are the second leading cause for going into hospital (after pregnancy), cost industry \$14bn (£7.6bn) a year and \$3m lost working days.

The back is a complicated structure: 33 vertebral bodies, the bony building blocks, are stacked on top of each other.

Between them are rubbery, fluid-filled discs, which cushion the weight of the upper body. Then there are the muscles (roughly 140) and ligaments, which hold the spine erect in a natural, flattened S-curve, the optimum shape for flexibility, weight bearing and shock absorption.

As long as the concave curve in the lower back is preserved, the disc can usually tolerate the com-

pression that comes from the pressure of the body's weight.

Problems begin when you eliminate that inward curve of the lower back by habitually bending forward, thus compressing the disc backwards.

The technological advances of this century - TV, the telephone, computers and cars - have all contributed to the current epidemic of back problems.

All involve the worst possible activity for the back: long-term sitting.

But even if you spend most of your time on your backsides, there are ways of avoiding back trouble.

• Regular aerobic exercise is crucial to maintain strength of the back muscles. brisk walking is ideal. Complement these activities

with some night-time stretching or yoga.

• Get rid of that pot belly and get your weight under control. Added weight distributed up front will only put more strain on the back muscles. The spine gets most of its support from the massive abdominal musculature, not the back muscles themselves. Tone up the abdominal muscles by flexing them while sitting on aircraft or driving.

• Lift objects properly. Perform the "marble test". In the morning, put a marble in your breast pocket. During the day, if the marble rolls out of your pocket, it is because you bent over, instead of squatting to pick something up. Let your legs do the bending. When lifting, keep the object very close to your body.

• In your car or at your desk, sit up and avoid stooping. During the day, tense your abdominal muscles to give them the strength they need to support your back. Make sure your chair supports your lower back well.

• When travelling or shopping,

divide the weight of your bags evenly so as not to strain one side more than the other.

• While driving long hauls, keep your knees higher than your pelvis. Maintain the natural curve of your spine by placing a cushion or a rolled-up towel behind your lower back to lend support. Do not twist your body getting in and out of your car. Re-align your back every hour or so by standing, placing your hands in the lower back and bending backwards.

• Sleep on a firm bed, on your side with the top leg bent and bottom leg straight.

• Women should not wear high heels, as they throw the back into an unnatural position.

If despite all this you do develop back pain, there is a whole array of therapies - massage, manipulation, acupuncture, ultrasound, deep heat, traction, shoe inserts, and surgery. The bad news is that none of these is 100 per cent successful. The good news is that most back pain subsides eventually, regardless of approach, with bed rest, aspirin and time.

Dr Michael McGannon

The author is medical director of the Insead Business Health course.



Power to personnel people

By David Goodhart

Do good personnel policies contribute to corporate profitability? Can human resource management specialists add value in the same way that their colleagues in production, sales or finance do?

This is the Holy Grail of personnel management and researchers from Lancaster University and the University of Wales claim to have found it.

Looking at the performance of 60 UK manufacturing companies (mainly in engineering and electronics) over 10 years, the researchers found that those with more sophisticated human resource management systems had better return on capital.

"Before this research, many companies were believed to benefit from good human resource policies but it was difficult to assess the impact," said Steve Fox of Lancaster University Management School.

Now, for the first time, claims Fox, an "association" between policy and profit has been established.

The researchers took five personnel functions - recruitment and selection, management education, performance appraisal, reward and remuneration and company career planning - and looked at four measures of how they were practiced.

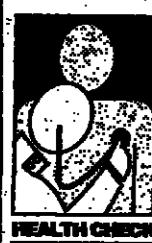
The four measures were: how systematically were they conducted; how well integrated with each other; how well integrated with corporate strategy and how meritocratically applied.

They found that financially successful companies fared above average on all four measures. A particularly strong relationship was found between financial success and the integration of personnel policies with corporate strategy.

Is this really a first? Fox says there have been many individual company case studies but no studies that look so systematically at so many companies.

More fundamentally, is the whole project based on a tautology? Well-run companies are generally more successful than badly-run companies and well-run companies are likely to have well-run human resource management policies too.

How back pain can make you lose your marbles



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BUSINESS AND THE ENVIRONMENT

Since the day he took office as administrator of the Environmental Protection Agency in 1989, William Reilly has been caught in the crossfire between competing enthusiasts. On one side are the environmentalists who see the EPA as increasingly slow at implementing hard-won laws to protect the nation's land, water, and air. On the other is much of the business lobby and the anti-regulatory zealots in the White House, ardently battling a nightmare of costly paperwork and pollution control requirements.

International attention focused on the clash between the adversaries at the Rio Earth Summit, where Reilly sought to save face for Bush, who is finding his claim to be "the environmental president" increasingly ridiculed. A White House leak of a Reilly memo on discussions over a biodiversity treaty killed all chances of compromise.

It was in character for Reilly to attempt a settlement in Rio where the overwhelming sentiment was on the side of the environmentalists. In his years as president of the Conservation Foundation and the World Wildlife Fund, two leading conservation groups, he built a reputation as a conciliator, and he brought to the EPA his bias towards negotiation rather than confrontation.

It is in character for Bush to try to appeal to both sides of the debate, wrapping himself in the flags of environmentalism and anti-regulatory activism at the same time. In the controversy over preserving the Northern Spotted Owl at the expense of logging jobs, he explained his position in typical fashion: "We want to save the little furry feathered guy and all of that, but I don't want to see 40,000 logs thrown out of work."

Reilly's moderation has disappointed many environmentalists who had hoped for a champion rather than a middleman at the EPA. They believe it is his job to represent environmental causes in the administration's inner councils where business interests are supported by the Energy and Commerce Departments and Vice President Dan Quayle's Council on Competitiveness.

With 17,000 employees – about 15 per cent of whom are political appointees – the EPA has a 22-year track record. Created by Richard Nixon in 1970 when environmentalism was in its infancy as a political force, the agency was a composite of federal regulatory groups welded together to attack the degradation of the nation's resources.

Since then Congress has passed a series of far-reaching laws to protect air and water quality, to control pesticides and toxic substances, and to clean up wastes. However, the regulatory process which has

The Environmental Protection Agency's inability to solve the US's pollution problems is losing it the respect of everyone, says Nancy Dunne

Complacency breeds contempt



developed to implement the laws is appallingly slow.

Usually on the orders of Congress – which has taken to mandating deadlines to speed the rulemaking process along – the EPA proposes a regulation, takes public and other agency comments, holds public hearings and proclaims a final regulation. The rules are challengeable in court, and in the litigious society of the US today, three-quarters of the regulations get challenged. At the very least, the court action adds about 18 months to the process, so that it takes the agency at least two years to create a regulation.

Jim Bovard, a former analyst for the Competitive Enterprise Institute, a conservative think tank, says the EPA creates rules which give the agency more power over industry and the US economy than is justified. Legislation requires thousands of pages of regulations and stacks of paperwork; an Eastman-Kodak application for a permit to handle hazardous waste was seven feet tall.

With the need to appear to be

doing something about the economy, the White House deregulators increasingly have been getting the upper hand in disputes with the EPA. Last month, Bush ruled in favour of the Council on Competitiveness to allow companies which buy "emissions allowances" to increase their toxic air pollution by up to 30,000 pounds a year without

Rules that implement the pollution control requirements in the Act are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly'

notifying the public.

Rick Hind, legislative director for Greenpeace's toxics campaign, expresses his frustration with an administration which still claims to be environmentally conscious. "Bush will crow about the Clean Air Act, but he can't make up his mind. He wants to be the environmental president but he doesn't want to protect the environment."

Senator Max Baucus, one of the forces behind the Clean Air Act, in March released a stinging indictment of the administration. Critical regulations had been languishing for months at the White House along with overregulation controlling 189 toxic chemicals.

"Rules that implement the pollution control requirements in the Act are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly."

are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly," the senator said.

Even the attempts Reilly makes to push the administration on environmental get little appreciation. "Reilly was brought in to put a pretty face on the agency, but lately the EPA has been getting even worse than during the Reagan years," Hind says.

Somewhere in a corner of EPA is William Sanjour, a "whistle blower" who has served the agency for 20 years and has been isolated by his superiors for calling attention to the agency's failings. The administrator, he says, is invariably a "team player" who "can make all the speeches he wants about cutting down Brazilian forests and environmental ethics, but he must not do anything to make waves."

Sanjour says employees who like to see "concrete results" do not last long at EPA. "When it comes to drafting and implementing rules for environmental protection, getting results means making enemies of powerful and influential people," he said. "No, they don't usually get fired, but they don't get advanced either, and their responsibilities are transferred to other people and they usually leave the agency in disgust."

"The kind of people who get ahead are those clever ones who can be terribly busy while they procrastinate, obfuscate and can consistently come up with sufficiently

plausible reasons for not accomplishing anything."

Sanjour talks about one deadline for action after another missed with little notice. Enforcement cases against influential polluters are started, not by the EPA, but by a combination of environmental organisations, the media or local citizens, he said. It often takes years of badgering before the agency will act. When fines are ultimately imposed, they are less than the polluter earned by breaking the law.

Another agency critic, Jerry Taylor, director of natural resource studies at the libertarian Cato Institute, insists that the EPA "wildly mispends its resources" and is entirely driven by politics. "It pursues issues that get them on page one," he said. "If there is a public outcry about something, it jumps and solves the problem whether the science is good or not."

The agency's own independent science advisory board issued a report saying that its most pressing concerns are given the least amount of attention while the most unimportant are given the most. Taylor said.

The EPA itself admits to a "mixed" record of accomplishments, but its critics say the most noteworthy gains have come on the heels of court rulings which required it to act. Although the car and human populations have grown, the air has become cleaner. Substantial progress has been made in phasing out sulphur dioxide emissions, but emissions of nitrogen oxides have grown. Hydrocarbon and carbon monoxide emissions have dropped by 28 per cent and 38 per cent respectively, but 110 urban areas failed to meet the national ozone standard set for 1988.

While many waterways have been cleaned through wastewater treatment and controls on industrial plants, toxic chemicals are a continuing problem. Fish have returned to some lakes and rivers, but they are disappearing from others. Population pressures are increasing the sources of pollution and at the same time leading to increased demand for clean water.

Polluters are now considered not only harmful and irresponsible but criminal, and enforcement has improved. The EPA is now focusing on prevention of pollution; efforts are being made to redesign manufacturing processes, substitute harmful materials for less dangerous ones and recycle wastes.

"Most people in the environmental community would say the EPA is not strong enough," says Blake Early, director of the pollution and toxics programme at the Sierra Club. "But relative to other environmental agencies around the world, the EPA is probably doing a reasonable job."

Green jobs at the top

Leading US companies are paying greater attention to environmental matters through executive-level appointments, according to a survey by Arthur D Little, the international consultants.

Almost half of the top industrial corporations in the US have vice-presidents in charge of environmental affairs, the survey shows, with sectors like electronics and forestry – until recently perceived as low risk in terms of the environment – seeing the greatest increase.

Arthur D Little looked at the top 100 companies in the Fortune 500 index and found that 49 had environmental vice-presidents in 1991. Of the top 50 corporations, 31 had executives directly responsible for environmental affairs compared with 25 in 1990.

The US forest products industry, facing increasing public pressure concerning issues like deforestation and recycling, saw the greatest increase; all but one of the seven leading forestry products companies in the top 100 had such executives last year compared with only half of such companies in 1990.

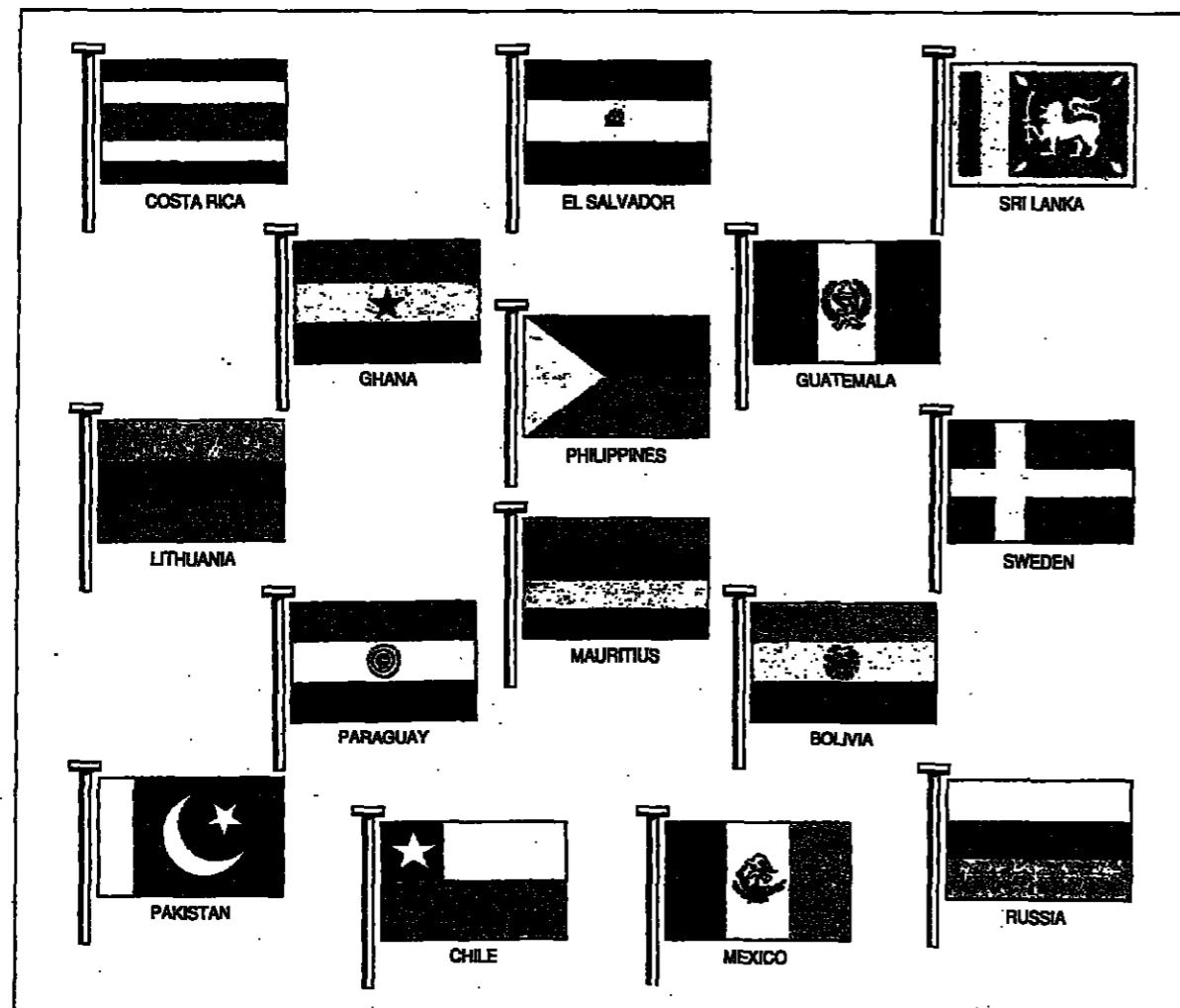
Stephen Potoczyck, director of Arthur D Little's environmental health and safety practice, said that public and government scrutiny of industry was expanding from the oil and chemical sectors.

"Only recently have controversies over deforestation, paper recycling and dioxins used in the paper-making process elevated environmental affairs in the minds of some companies."

The electronics sector had been similarly affected by scrutiny of its use of chlorofluorocarbons (CFCs). "Despite the fact that major CFC manufacturing companies have made strides in developing CFC substitutes for the electronics industry, public pressure has caused companies to take very visible steps in their efforts to be environmentally responsible."

Chemical and oil companies in the US have been well represented by environmental affairs executives for the past few years, with six of the eight chemical companies in the top 100 having vice-presidents in charge of environmental affairs.

Hilary de Boer



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MADEIRA 2

Patrick Blum traces the EC connection

New work opportunities for the young

YOUNG women watch assiduously as a chef prepares the pastry for a traditional Madeira cake - a heavier, richer and far nicer sweet than the bland imitation sold in British supermarkets under that name.

The large kitchen is spotless with an array of modern ovens and working tables and a full range of cooking utensils. The students who listen so attentively are on a cookery course subsidised by the European Community. When the course is over they will take up a job in one of the island's hotels or restaurants. In the not-so-distant past they would probably have remained at home in a small village and done needlework at low rates of pay. Choices were limited, especially for women.

But that has changed. EC membership and a generous dose of EC funds have helped to create new opportunities for most of Madeira's young people as well as to help transform the island. Still poor by European standards, the island's economy is growing rapidly.

The scale of the change is striking. New roads, bridges, clinics and schools have been built or are under construction, new services and new jobs have helped to broaden choice for most Madeirans, especially for the young. Officials say emigration has stopped, and Madeiran society is slowly opening up.

"The European Community is perhaps the most important factor for our future. All our [new] infrastructures have been made with EC support. With-

out that support we could not have done it," says Mr Miguel de Sousa, vice-president of the Madeiran regional government.

Madeira is benefiting from so many different EC programmes that it is almost impossible to assess exactly the amounts involved, but according to Mr de Sousa, Madeira will receive about Ecu500m (£375m) in EC aid in the period 1990-93, an investment representing more than 10 per cent of its annual gross domestic product during the four years.

This includes a special EC multi-fund programme - known as Pop-Madeira - for the four-year period, under which Madeira will receive EC aid of Ecu215m (£156m) towards investments totalling Ecu813m. The programme is divided into eight sub-programmes with Community support ranging from 67 per cent to 75 per cent of total investments - the highest ratio of EC support in the Community due to Madeira's classification as a peripheral region with special development needs. Projects are aimed at developing infrastructures, tourism, energy resources, communications, transport, social and health services, modernising agriculture, fisheries and industry, providing training and protecting the environment.

It does not include additional EC support for specific projects such as the necessary modernisation and expansion of the international airport which is expected to cost around Ecu800m at 1991



Students watch a master chef at work

prices, with the EC providing 75 per cent of the finance.

Mr de Sousa says the level of execution of EC-backed projects so far is close to 100 per cent.

As the economy is being modernised, old traditional industries are giving way to new ones, and preparing a new workforce or retraining older workers takes on added urgency. This is an area where EC help is also playing an important role. Professional training is 100 per cent EC-funded, and this has encouraged some companies to set up in Madeira. Training is carried out either at the workplace or at the Centro Regional de Formacao Profissional (CRFP), set on a hill overlooking Fun-

chal. Mr Carlos Estudante, director, says: "We have low unemployment of around 4.8 per cent, but we have a very young population. Education and training are very important for us."

The centre has several workshops, classrooms, as well as the kitchen where students are learning how to bake cakes. Some students live in, others come daily, depending on their courses which can last three years.

Twice a year, EC officials visit Madeira to check on the development of training programmes which have been allocated Ecu6.1m (£4.6m) from its social fund for the period 1990-93. The regional government will contribute close to Ecu5.5m bringing total planned expenditure on training to around Ecu80m for the period. Over 18,000 trainees representing almost 14 per cent of the present workforce of 130,000 will have benefited from EC-supported training programmes by the end of 1993.

But the centre not only provides courses in a wide variety of subjects from cookery to industrial design and computing, it is also responsible for supervising in-house training programmes carried out by companies. Its inspectors check that EC funds given for training are properly used, and that apprentices and trainees are given an appropriate formation. Mr Estudante says: "We want to make sure the training is of the right quality and that it creates real jobs for Madeirans, otherwise it would be wasted."

Tourism is the islands' leading source of revenue

A balmy resort off the beaten track

MADEIRA'S natural beauty, temperate climate and lack of crime are its greatest attractions, according to tourists questioned in a recent survey carried out for the regional government.

What spoiled things, they said, was the heavy traffic, noise and pollution in the capital, Funchal, where the holiday hotels are concentrated.

At Reid's, the palatial 101-year-old hotel that caters to the top end of the tourist market, a related concern is frequently expressed. "What guests don't like is all this building work," says Mr Peter Späth, the hotel's German-born general manager. "They have seen other examples like the Canaries and Torremolinos, and they're scared it will become the same here."

These two complaints epitomise the difficulty facing Madeira's tourist industry: how to achieve further growth without harming the island's natural assets and antagonising the very segment of the market on which tourism depends most heavily.

The majority of tourists are middle-aged or elderly people from Britain, Germany and Scandinavia, who escape the north European winter for the tranquillity and balmy temperatures of an Atlantic island lying 400 miles west of

Morocco. A good proportion come back again and again.

Madeira has attracted tourists for 200 years, building its reputation in the last century as a health resort for Europe's wealthy and titled. At first they came on ocean liners, later on flying boats, until the opening of the airport at Funchal in 1964 put the island on the modern tourist map.

It has so far avoided the mass market - there are, for example, only 15,000 hotel beds compared with nearly 200,000 in the Canaries, and they are concentrated in four- and five-star hotels. But tourism is profitable and the industry is expanding fast. It has become Madeira's leading source of revenue, contributing 23 per cent of GDP and employing about a fifth of the workforce directly and indirectly.

Today, Madeira depends on tour operators for nearly 70 per cent of its market. The change is not to every islander's taste. "We're even getting tourists who bring their own food," sniffs an elderly expatriate.

In the past few years, many summer visitors have begun to arrive from Portugal, Spain, Italy and France. The low season is confined to May and June, and international conferences are being encouraged to take up the slack.

About 470,000 visitors are

expected this year, the same number as last year, when Madeira benefited from an extra influx of tourists scared away from the Mediterranean by the Gulf war.

The success of the industry inevitably suggests further growth. Demand is reflected in the 75 per cent occupancy rate in Madeira's hotels. Ageing populations in Europe and America mean more, better-off customers with time on their hands, and Madeira has a particularly young population available to serve them.

But the government is aware of the dangers of rapid development. "The quality of the environment will be important," says Mr Miguel de Sousa, vice-president in charge of the economy. "People will seek quality. If Madeira is successful, it will be on that basis."

The plan is therefore to limit the increase in accommodation so that the island has a maximum of 22,000 beds by the end of the century and to set guidelines for new developments. Mr Carlos Alberto Silva, director of tourism, admits that Madeira has not been strict enough with developers in the past. "Now we're making new investments more sensitive, using roofs with tiles to keep the local character," he says.

High-rise concrete hotels are still springing up in and around Funchal, but there are examples of more harmonious building, such as the 38 apartments and six town houses that comprise the luxurious Reid's Gardens development, with red-tiled roofs and architecture which blends with the

famous hotel on the promontory above.

The government is encouraging new, smaller hotels and guesthouses in the west of the island. A highway between Funchal and Ribeira Brava, 40 km to the west, is due to be finished at the end of 1994. It will cut the journey from half an hour to 10 minutes and bring the countryside to the city, says Mr Silva. It will also ease the congestion in Funchal, where half the island's 250,000 people live.

Another important development will be the 1,000-metre extension of the airport runway, due to be completed in 1996 or 1997. This will allow intercontinental flights, enabling the island to promote itself in the US and Japan, and in South America, where many Madeiran emigrants live.

Few young families come to Madeira because it has no sandy beaches. But there is a 5km beach on Porto Santo, an hour and half's boat ride or 15 minutes' flight away. The number of beds there has doubled to 500 in the past three years, and further expansion is planned, up to a maximum of 2,500 beds, in the hope that tour operators will begin to sell package holidays there - the island, although otherwise

undeveloped, has a 3,000-metre runway.

The lack of beaches on Madeira has encouraged the industry to develop other outdoor activities and niche markets. Deep sea fishing and diving is becoming popular. Two new golf courses, of 18 and 27 holes, are under construction outside Funchal. Up to 30 different walks are available along the irrigation channels, or levadas, that criss-cross the mountains. For the business market, a 1,500-capacity conference centre is due to open in two years' time outside Funchal.

So far there has been little foreign investment, but some of the big international hotel chains are beginning to show an interest.

All this bodes well for the industry, though not in every case for the environment. Some islanders and long-standing visitors fear that Madeira's beauty will be ruined by tourism.

Others are more optimistic, believing that the island's cliff-lined coasts and rugged, impenetrable interior will prove their own best defence against the excesses of man.

Alison Maitland

Profile: DIONISIO PESTANA

Hotelier caters for tourists

DIONISIO PESTANA, like his father Manuel, has an instinct for a good business venture, especially if it involves breaking new ground.

Imagination and hard-nosed management have helped make him one of Madeira's leading entrepreneurs. His Group Pestana, with net assets of about £55m in tourism, property, air travel and offshore activities, is the island's biggest. By his account, it has also become Portugal's largest hotel group in terms of assets.

Mr Pestana, 40, was brought up in South Africa and only discovered his ancestral home land in his 20s. His father emigrated to Mozambique nearly 50 years ago in search of a better life. He built up property interests in southern Africa, and then, in 1986, spotted Madeira's tourism potential, buying a hotel in Funchal which was rebuilt as the group's flagship, the Carlton. His son, armed with a business degree from Natal University, visited Madeira on a working holiday in 1976. He never looked back.

It was just two years after the Portuguese revolution, and this gave the young outsider an edge. "The potential was so great," he says. "We were really enthusiastic about doing things and buying, and the Portuguese were very conservative and afraid. They had lost confidence completely."

That year the group also took the unusual step for a Madeiran business of investing on the mainland, buying 25 per cent of the Salvador Group, which has five hotels in the Algarve.

Current projects include an 800-bed hotel in an 18th century palace in Lisbon, to be opened in 1994, a smaller resort hotel on the Estoril peninsula close to the capital, and three hotels in Madeira. "If all goes well we'll open an hotel every year for the next five years," says Mr Pestana. "That would double our capacity."

The idea behind the main land investments is to market a "Pestana package" to tour operators, giving credits for all the group's hotels so that holidaymakers can spend time in Lisbon and the Algarve, as well as in Madeira.

Mr Pestana's success, and the ease with which he has been able to develop, especially in the much sought-after waterfront zones of Madeira, has not made him universally popular.

But he appears confident of his ground, attributing the sector's dynamism to Mr Alberto Joao Jardim, the regional president. "If it's an investment that will get people employed, he will endorse that project, and he doesn't want to see any stumbling blocks."

With tourism now the island's mainstay, the industry

is debating where best to focus next. Mr Pestana voices the dilemma: "Madeira used to be a winter resort. But summer is the best time, with late sunsets and the youth back here from university. We need to capitalise on that."

That means more night entertainment in the capital. But Funchal is overcrowded, and new hotels should be developed elsewhere on the island. There's the rub. "The more we decentralise," he says, "the less chance we have of creating the entertainment."

To diversify, the group bought 70 per cent of the Madeira Development Company when it was established in 1983 to manage the island's offshore business centre and free trade zone.

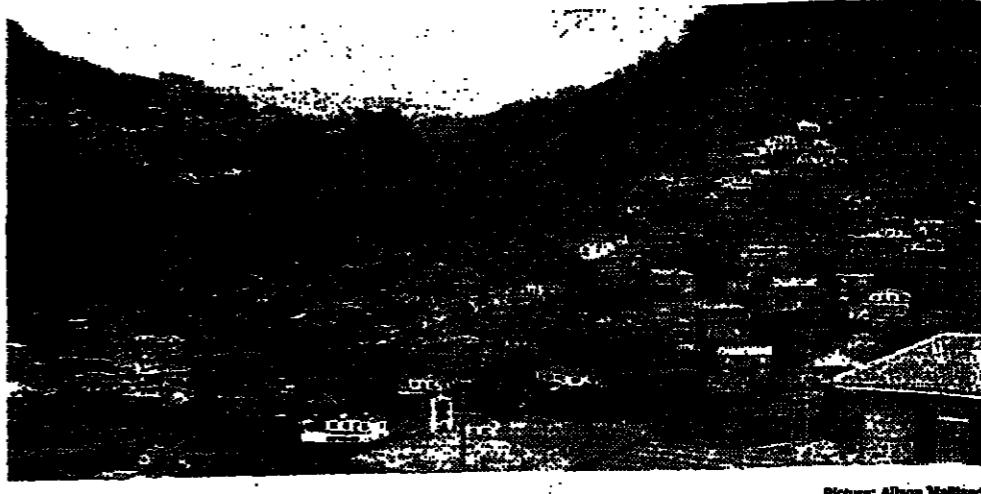
That investment gave rise to another Pestana novelty - windmills. Taking advantage of the tax-free environment, and the 50 per cent European Community funding for energy-saving projects, the group plans to build 18 wind machines with a total capacity of 3MW.

The electricity company will buy the energy for the island grid, the group's first annual electricity bill should be halved, and Mr Pestana concludes proudly, "the project should pay off in three to five years."

With tourism now the island's mainstay, the industry



Dionisio Pestana spotted the island's tourism potential



The farms consist of terraced steps built up the mountainside

Agriculture is an important activity, says Alison Maitland

Farmers have an uphill struggle on the slopes

WHEN Portuguese navigators first set eyes on Madeira in 1419, they found an island covered in dense forest. Fires were lit to clear the land for cultivation and legend has it that the island burned for seven years.

Today the regional government of Madeira - the word means wood in Portuguese - plans to extend what remains of the ancient forest by replanting it with species of laurel and mahogany found only there and in the Canaries and the former Portuguese colony of Cape Verde.

Under a four-year forestry programme worth Ecu15m, to which the European Community will contribute, the authorities aim to buy up small woodland holdings to protect saplings from grazing sheep, stop soil erosion and stamp out fires that are often started as a result of quarrels.

The programme is just one aspect of the government's efforts to make more efficient use of the land and improve the competitiveness of Madeira's main exports.

Agriculture is literally an uphill struggle. Madeira, the largest island in an archipelago, is the summit of a mountain range which erupted from the sea bed, its highest point 1,661 metres above sea level.

Fishing is unproductive because the waters are too deep, so Madeirans concentrate on the land, exploiting its fertile combination of volcanic soil and wood ash. The farms consist of terraced steps built up the mountainside or to the sheer rock face or to the trees that crown the summit.

The terraces are kept in place by neat, grey stone walls and the land is irrigated by a network of more than 1,000km of *levadas*, or channels, which bring water from the wet north to the drier south. Cows live in small sheds because the land is too steep and too precious to let them graze. Vegetables are grown underneath vines in winter to double the capacity of the plots. And on the most precipitous slopes farmers descend with ropes to tend their vines.

Others are more optimistic, believing that the island's cliff-lined coasts and rugged, impenetrable interior will prove their own best defence against the excesses of man.

Once dominating the economy, agriculture is now the island's second most important activity, contributing 13 per cent of GDP in 1986, the latest available figure. Some 22 per cent of the workforce was engaged in agriculture last year, down from 36 per cent in

years ago. Bananas, the main crop, account for about 45 per cent of exports, followed by Madeira's famous sweet wine, with 15-20 tonnes a year.

Production remains highly inefficient. Over 80 per cent of the farms are less than half a hectare in size, and many are dispersed, making economies of scale difficult. About 20 per cent of the population is illiterate, mainly in rural areas, and young people have found jobs in the service industries around Funchal. Farming methods are often out of date.

To add to their problems, rural Madeirans now face the threat of competition to their main export. The island sells 40,000 tonnes of bananas to mainland Portugal each year. This is tiny in terms of scale compared with the 1.7m tonnes a year produced by the EC's largest banana producer, Spain. "It's impossible for us to have a substitute for bananas," says Mr Pereira de Sousa.

Meanwhile, diversification of agriculture will continue apace. The 500ha released from banana production will be used to satisfy local and tourist demand for greenhouse products such as tomatoes and lettuces - Madeira has to import many of its vegetables as well as meat, cereals and milk.

Exotic flowers are now being grown for export and the tourist market. Orchids and strewn flowers, can be found in hotel lobbies, packed ready for the flight home. Exotic fruit such as mango, custard apples and papaya are being grown in greater quantities.

Restructuring requires money, and here too there is a struggle, this time with Lisbon. Under its 1988-1993 agricultural programme, Madeira was due to receive Ecu5.5m, 75 per cent from the EC and 25 per cent from Lisbon. But the EC money depends on Lisbon paying up, and Mr Pereira de Sousa says only 14 per cent of the total has forthcoming.

The government plans to

reduce the land used for banana production from 1,700ha to 1,200ha over the next four years, cutting output to 30,000 tonnes a year. At the same time, irrigation will be more carefully controlled and taller plants producing bigger bunches will be introduced. A marketing effort will be launched, emphasising the "natural" methods of irrigation and low use of chemicals.

Sugar cane, the source of Madeira's past prosperity, became uneconomic and has virtually died out. However, Mr Pereira de Sousa rules out abandoning banana production. "We can reduce the amount of land," he says. "But it's impossible for us to have a substitute for bananas."

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Vintners hit by the fashion for lighter drinking wines

Old favourite revived

SHAKESPEARE'S hapless Duke of Clarence was drowned in a whole butt of it after being stabbed. George Washington drank a pint a day. It was used to toast the American Declaration of Independence, and the Russian tsars had a fine collection that was recently unearthed when their Communist successors fell from power.

Madeira's potent sweet wine has been known to the world for over four centuries, and its extraordinary powers of longevity have been an enduring source of marvel. Winston Churchill, another devotee, once exclaimed in amazement when he realised the wine he was drinking had been made during Marie Antoinette's lifetime.

These days Madeira has been left on the sideboard by the fashion for lighter drinking wines, and the old-established shippers on the island are fighting to keep their markets and upgrade a product which has lost its cachet.

"There's a great antipathy to fortified wines in the world," says Mr Michael Blandy, chief executive of the Madeira operations of the Blandy group, founded on the island in 1611. "It goes along with the antipathy towards spirits and obviously it's an area of considerable concern for us."

Too small to compete in the international wine market

alone, Blandy's sold a 51 per cent stake in its Madeira Wine Company to Symington's, the leading port wine shippers, in 1989, to take advantage of the latter's strength in distribution and marketing. Blandy's still holds 40 per cent of the company, which sells the leading brands established by British houses - such as Blandy, Coscart Gordon and Leacock - and accounts for 33 per cent of total sales of Madeira.

One of the company's aims is to reduce the proportion of wine sold in bulk. This year bulk sales are expected to amount to 750,000 litres out of a total of 1.4m litres. Most of this goes to France, and a few other European countries, for cooking.

"What we want to do is promote the drinking wine. Selling bulk to the cooking market does quite the opposite," explains Mr Blandy. Following promotion of bottled wine in France, the company expects to sell 65,000 litres there this year.

The once jazzy bottle labels have been redesigned, using refined lettering and sober colours. Production techniques are also being improved, with better filtration of the wine and more sophisticated controls during the unique *estagagem*, or heating process.

This procedure, which gives the wine its slightly burnt fla-

vour, was developed by accident. The first Madeira grape, the sweet Malmsey, was introduced from Crete in the 15th century by Prince Henry the Navigator.

Around the start of the 18th century, the story goes, a shipload of casks was sent to a British regiment in India, but undelivered. Upon return to Madeira, after the long journey across the Equator and back, it was found that the taste of the wine had actually benefited from the heat and the rolling of the ship. The baking process was simulated on land, first using sunlight and later hot water pipes to keep the wine lodges warm. Fortification began a few years later, when rumours of war kept ships away, and merchants on the island added brandy to pre-

serve their stocks.

At the height of its popularity in the early 19th century, at least 17,000 pipes (of 500 litres each) of Madeira were shipped each year, according to an account by Noel Cossart in André Simon's *Wines of the World*. But the vines were struck down, first by mildew in 1851, and then by *phylloxera*, which hit Europe in 1860. At the turn of this century, an average 5,000 pipes were being shipped a year. Today, sales total a little under 8,000 pipes, or 4m litres, a year.

While production has been static for a decade, the European Community has played an important role in upgrading quality, funding a programme under the supervision of Madeira's wine institute to root out the poorest vines and replant with superior ones in the limited 2,000 hectares available for viticulture.

Under EC rules, too, Madeira



Picture: Alastair Maitland

may only carry the name of one of "the noble varieties" - Malmsey, Malvasia, Verdelho and the drier, Sercial - if it contains at least 55 per cent of that grape in the blend.

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Alison Maitland

OFFSHORE FINANCIAL SERVICES

Smiles on the bankers' faces

of ALL offshore activity, banking and services have developed fastest. Though the number of banks is still relatively small - there are 20 banks and one insurance company - they have attracted a considerable volume of business. And if the smiles on most bankers' faces is anything to go by, it has been exceptionally good business.

No-one will say how much is deposited or what is the amount of funds the banks are managing for individuals and private companies, but most bankers agree that the volume of business has been well above their expectations.

Success has brought its own problems. The financial authorities in Lisbon have been concerned that Portuguese resident companies have

used the offshore centre to reduce their tax liabilities. The government is planning legislation to close loopholes in the rules are not helpful," says one banker.

For the time being international interest is growing. "We've had lots of inquiries from Latin America, especially Brazil and from eastern Europe," says Mr Lino Bento, operations executive at the offshore branch of Banco Espírito Santo e Comercial de Lisboa (BESCL), Portugal's third largest bank. "For many investors the offshore centre is a door opening on to business opportunities. Investors tend to start

Portuguese residents. "All these mutterings about changing the rules are not helpful," says one banker.

Other bankers confirm these trends. "Interest in Madeira is growing, and it is beginning to feature in the international scene," says Mr Anthony Attilio, head of international private banking at Banco Comercial Português (BCP).

BCP was the first bank to set up an offshore branch in Madeira more than three years ago, and it claims to have the largest share of the offshore

business. Its business is divided between private and corporate banking, with most deposits from private clients and lending mainly to the corporate sector. Many clients are drawn from Portuguese immigrant communities in Brazil, South Africa and Venezuela.

As with all offshore centres there is always the risk some of the funds may come from illegitimate sources, and Madeira's banks are keen to keep the centre clean. "It's something we discussed [among the banks], because if there is a suspicion of any money-laundering in one bank, all the banks and the system will suffer, so we check carefully all new clients," says Mr Bento.

Patrick Blum

The handicraft industry is in severe difficulties, says Alison Maitland

Embroiderers get the needle

GRETA PHELPS FIGUEIRA, great-great-niece of the Englishwoman who introduced traditional Madeira embroidery to the world, is despondent.

"The industry is finishing," she says. "It can't have any future because nobody wants to learn embroidery. The young ones don't want to do it. They used to be kept at home, now they can get jobs in hotels."

Her ancestor, Miss Elizabeth Phelps, the daughter of a wine trader, took samples of the embroidery to London in the 1860s. "I think it was Queen Victoria who gave her a load of linen to bring back to have embroidered," says Mrs Phelps Figueira. The word spread, and the cottage industry grew to become one of Madeira's main sources of revenue.

Today, people no longer have time to handwash and iron beautiful embroideries, and "90 per cent of the tourists aren't genuinely interested in buying embroidery," she says. Now 71, she came to the island to marry more than 30 years ago, and she and her husband, Aurelio, still run an embroidery shop, Figueira and Phelps, in Funchal.

Her gloom may not be fully shared by others in the industry, but there is widespread acceptance that Madeira's handicraft industry, which includes tapestry and wickerwork, is in severe difficulties because of its low productivity.

About 30,000 people, or 23 per cent of the workforce, are occupied, mostly part-time, in handicrafts, and they contribute just 5 per cent of GDP. Some 20,000 women do embroidery, often in addition to farmwork. They are paid by the number of embroidery points they sew, and their annual earnings average between Esc80,000 and Esc120,000, according to the Institute of Embroidery, Tapestry and Handicrafts. A further 1,500 people are employed in facto-



About 20,000 women do embroidery

ries, designing, cutting, washing, ironing and packing the embroidery for sale.

Mr Fernando Sousa Viola runs such a factory near the port in Funchal. He employs 45 people to process embroidery which he buys from 4,000-5,000 women across the island.

In the factory office, hand-written ledgers, creaking wooden floors and frosted glass panelling are reminders of a bygone age, but Mr Sousa Viola has a modern business sense. He saw the writing on the wall 15 years ago and concentrated on high-quality exports for the wealthy, who employ others to look after their fine linens.

He specialises in elaborate tablecloths that can take three or four years to make and cost as much as £2,000 each, and bed linen embroidered with the customer's initials or family crest. His main clients are

in the UK and Germany, though he is hoping for an opening in the US.

The outlook for the industry is not brilliant, he says. "Madeira embroidery will not end, but it will be only for rich people, and the quantity produced will be much less." Government and industry officials suggest that the number employed in embroidery needs to fall by half or even three-quarters.

That is already happening. Many young women prefer the better pay and environment of hotel work. "Embroidery affects the eyes. You sit there and have no contact with people," says Mr Sousa Viola. Even established embroiderers now refuse to work on the most intricate designs.

Traditional export markets are finding cheaper sources. Italy, for example, used to take 75 per cent of the island's embroidery exports, but Chinese competition, which Madeirans say is of lower quality, has reduced that to 70 per cent. Baskets and furniture, which are made from willow without nails or glue, are also being undercut in their main market, the UK, by cheaper Chinese and Polish wickerwork.

Exports of handicrafts still bring in about Esc2.7m a year, twice the level of purchases by tourists. While counting on growth in tourism, the regional government is also studying ways of improving the export drive, says Mr Fernando Severino Fernandes, president of the handicrafts institute.

The institute, set up in 1978, runs small training programmes for young women in rural areas with a 75 per cent contribution to the cost from the EC Social Fund.

Conditions for the embroiderers are improving. Apart from annual pay increases, they are entitled to health care and a minimum pension at 62 in exchange for 2 per cent of their income. Productivity is encouraged with annual bonuses.

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The future of the free trade zone looks more positive

Reaching out to the world

WHEN the first phase of development of Madeira's free trade zone and manufacturing park is completed this summer, an important milestone will have been reached in the island's efforts to establish itself as an international business centre.

After three hesitant years

during which growth was hampered by bureaucracy and out-dated legislation which required almost as much effort to overcome as developing the necessary infrastructure, the future looks more positive.

"It's a turning point for us," says Mr Francisco Costa, chairman of the Madeira Development Company (SDM) which is responsible for developing and promoting the trade zone and the offshore financial centre.

After only 10 companies regis-

tered for manufacturing so far, growth has been modest, but Mr Costa is convinced conditions are ripe for much faster development. Several companies have recently put in applications to operate in the zone, and he expects many more.

Those already established have come from Portugal, South Africa, Brazil and Hong Kong, attracted by fiscal incentives - no taxes until 2011 - the prospect of European Community subsidies for training, low labour costs, access to EC markets, and political stability.

They produce clothes, plastics, cigarettes, jewellery, optical and electrical equipment and food products.

Mr Stanley Lain, of Sheenoty Industries of Hong Kong, manager of a clothing factory, says low labour costs, good incentives and Madeira's location between Europe and the US were deciding factors. The factory has 114 employees, including five from Hong Kong, and it exports to the US, Canada and Japan. Access to the European market is limited by EC quotas and the need to buy materials from the EC.

The company would like to expand its production capacity, now at around 60,000 items annually, but this will depend on winning EC approval for an exemption to the quota system as the additional production would be aimed primarily at Europe. All production workers are young women from the nearby towns of Canical and Machico, Madeira's second largest city. "There are no problems finding workers," says Mr Lain. The company received Esc45m from EC funds for the training.

The offshore banking and service sectors have grown fastest, and the centre has attracted financial institutions and companies from Europe, Latin America and the Far East, as well as from other offshore centres. Mr Costa says he is satisfied with the rate of growth in Madeira's offshore business. "The forecast that offshore centres will be set to decline has not materialised. Business has continued to grow."

Patrick Blum



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FT LAW REPORTS

SFO can compel answers

REGINA v DIRECTOR OF THE SERIOUS FRAUD OFFICE, EX PARTE SMITH
House of Lords (Lord Templeman, Lord Bridge of Harwich, Lord Ackner, Lord Lowry, and Lord Mustill). June 11 1992

The SFO can compel a person who has been charged with fraud to answer questions and provide information for the purpose of a fraud investigation, and is not required to caution him.

The House of Lords so held when allowing an appeal by the Director of the Serious Fraud Office from a decision of the Divisional court of the Queen's Bench Division that the respondent, Mr A.P. Smith was not obliged to answer questions in a fraud investigation and must be cautioned first.

LORD MUSTILL said Mr Smith was the chairman and managing director of Wallace Smith Trust Co Ltd.

On April 30 1991, he was charged with being party to carrying on the company's business with intent to defraud creditors. On May 7, he was admitted to bail.

In June, he was served with a formal notice by the SFO that he was required to answer questions or furnish information in matters relevant to a fraud investigation.

The notice stated: "Failure without reasonable excuse to comply with these requirements is a criminal offence."

The interview was to take place on June 26.

Mr Smith sought *certiorari* to quash the decision to seek to enforce compliance.

Pursuant to section 67 of the Police and Criminal Evidence Act 1984, the Secretary of State had issued a Code of Practice for the Detention, Treatment and Questioning of Persons by Police Officers.

By paragraph 10 of the Code, a person suspected of an offence must be cautioned before questions were put to him: "You do not have to say anything unless you wish to do so, but what you say may be given in evidence."

By paragraph 16.5, questions might not be put to a person after he had been charged

unless necessary to minimise harm to others or clear up ambiguity, or in the interests of justice. Before they were put he must be cautioned.

By section 2(2) of the Criminal Justice Act 1987, the SFO had power to "require" a person whose affairs were to be investigated to answer questions or furnish information.

By section 2(8), his statement might only be used in evidence against him on a prosecution for making a false or misleading statement, or (b) for some other offence in which he gave evidence inconsistent with the statement.

The expression "right to silence" did not denote a single right, but referred to a disparate group of immunities which differed in nature, origin, incidence and importance, and as to the extent to which they had been enroached by statute. Distinct motives had caused those immunities to become embedded in the law.

The first motive reflected the common view that one person should so far as possible be entitled to tell another to mind his own business. Secondly, there was a long history of reaction against abuse of judicial interrogation.

Next, there was the instinct that it was contrary to fair play to put the accused in a position in which he was exposed to punishment whatever he did - if he answered he might condemn himself, and if he refused he might be punished.

Finally there was the desire to minimise the risk that an accused would be convicted on an untrue extra-judicial confession, to which the law gave effect by refusing to admit confessions in evidence except on proof that they were "voluntary".

The Divisional Court declared that before asking questions relating to an offence with which a person under investigation was charged, the SFO must inform him that he was not obliged to answer, but that if he did, what was said might only be used in evidence against him, where he was charged with making a false or misleading statement, or where the answer was inconsistent with any evidence he might give at a later trial.

On the present appeal, counsel for Mr Smith had not

pressed either of the grounds on which the Divisional Court decided in his favour - namely that the SFO was entitled to ask questions after charge but only after administering a fresh caution (see *ex parte Saunders* (1988) 158 NJ 143); and that the caution would be a reasonable excuse for refusal to answer within section 2(3) of the 1987 Act.

Counsel was right to take that course.

Either the Director was empowered to pose questions and compel an answer, or she was not. If she was, a caution which presupposed an answer could not be compelled would be a self-contradictory formality which Parliament could not have intended.

If she had no powers of compulsion, after charge, the issuing of another caution made no difference. For Mr Smith it was submitted first, that on the true interpretation of the statute, the investigation and hence the Director's compulsory powers, came to an end when Mr Smith was charged (see *A v HM Treasury* (1979) 1 WLR 1056).

The Director's powers under section 2(2) and (3) were to require the person to answer questions and furnish information or to produce documents, with respect to "any matter relevant to the investigation".

Nobody could expect the police simply to cease work on the case and rely at trial only on the material revealed up to the moment of charging.

The Director's powers of investigation were concerned with "the affairs" of the suspect, and those must extend beyond the matters which caused the charge to be laid.

The second submission was that whatever the words of the Act might mean, they must be understood as qualified by a tacit exception, preserving the ancient right of silence.

There was a strong presumption against interpreting a statute as taking away the right of silence, but statutory interference with the right was almost as old as the right itself.

If Mr Smith was to succeed he must show a qualification to be implied into section 2(2), that nothing in the Act should require the person under investigation to furnish information with respect to any suspected offence for which he had been charged, except to the extent

permitted by the Code.

That large implication was said to be justified because Parliament must have intended to preserve the long-standing immunity against questioning after charge.

The argument was unconvincing.

First, the notion that the moment of charging marked a watershed in the relationship between suspect and police was not strictly accurate since the duty to abstain from questioning ceased as soon as the officer considered there was sufficient evidence for a prosecution to succeed, and there might then be an interval before the decision to charge.

Secondly, this particular immunity was much less ancient than other rights of silence. It appeared to reflect a practice developed in the latter part of the 19th century, to abstain from questioning not after charge, but after the suspect had been taken into custody.

Paragraph 16.5 of the Code was not directly linked to the ancient and deep-rooted privilege against self-incrimination.

That privilege aimed to protect all citizens against being compelled to condemn themselves. It was in essence a development of the law relating to the admissibility of confessions.

Once that was recognised the reasoning in Mr Smith's argument fell away. There was no reason to force on to section 2 an unspoken qualification with which it had nothing to do.

As a matter of interpretation the Director's powers did not cease with regard to the questioning of a person under investigation when he was charged. The general provisions of the Code yielded to the particular provision of the 1987 Act in cases to which the Act applied. Neither history nor logic demanded that any qualification of what Parliament had clearly enacted ought to be implied.

The appeal was allowed. Their Lordships agreed.

For Mr Smith: Andrew Collier QC and David Hood (Gardiner & Theobalds).

For the SFO: Sidney Kenbridge QC and Nigel Fleming QC (Treasury Solicitor).

Rachel Davies

Barrister

Christopher Beasley QC and Michael Orr (Gardiner & Theobalds).

For the SFO: Sir John Riddiford QC and Michael Bannister (Gardiner & Theobalds).

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For the SFO: Sir John Ridd

ARTS

Television/Christopher Dunkley

Socialism, and other old jokes

BBC2's new Thursday night series *Pandora's Box* has, according to its billing, a fascinating purpose: "To explore the cultural impact of 20th century society" using "archive clips from feature films, cartoons and home-movies". Furthermore, the opening programme was fascinating in some ways, yet also deeply irritating because although it kept claiming to be about science and the failure of science, it was actually about socialism and the failure of socialism (or sometimes sociology and the failure of sociology).

The trap which the programme sets for itself was clear from the start when we were told "To those who began the revolution in Russia 75 years ago, science was a grand liberating force. They believed Karl Marx had discovered the scientific laws of society which they would now use to unlock the gates to a new world where everyone would be equal and free".

In that one paragraph science and politics have already been clinically conflated, and semantically matters went downhill from there. The cynical might say that this seemed like the last gasp of the fellow traveller, desperately seeking to blame the dramatic failure of communism on poor old science because Soviet engineers and technocrats were involved in *The Plan*, and *The Plan* failed, science was blamed for the failure when it was actually state centralisation which was to blame.

Even if you reject the cynical reaction you are left with the depressing willingness of this programme to make common cause with the current frightening movement towards anti-nationalism. It is one thing for Californian hippies and teenage greenies to raise a cacophony of eco-habits and "new age" superstition, seeking to substitute astrology and aromatherapy for science (which, after all, simply means a rational approach to the unknown) but we expect something more level-headed from BBC2 documentaries.

Among the "3,000 selections, old and new" in *Everybody's Book of Jokes* on the shelf in my bathroom is this one: "I've read so much about the evils of drinking that I've decided to give up reading". That joke was told in the first edition of a

new series of *The Comedians* on ITV on Tuesday last week. The cover of my edition of *Everybody's Book of Jokes* says "Roxanne, Bull, Jess, Rhymes, Conundrums, Anecdotes, & Puns, London, Saxon & Co, Cloth 6d, Leather 1s, 120th Thousand". It was printed in 1980. *

Those straws in the wind, identified here last week as the harbingers of the new, rougher age of market-driven competition in British television, keep on coming. This week we hear that Channel 4, the network for minorities, is to re-launch its breakfast show. And how will it fulfil that famous statutory requirement to "be different"? Will it differ from TV-am?

In The Dark (don't say satire



Bob Peck: up to his neck in meaty issues in *Natural Lies*

and BBC1 by concentrating on non-metropolitan material? No. Given television's current obsession with "youth", will it offer a service for the big and largely ignored growth area, the middle aged and elderly who have most of the disposable income that advertisers love? *

What then? The producer will be Charlie Parsons, late of that archetypal yob series *The Word*, and the star presenters will be teen idol Bob Geldof and trendy yob presenter Paula Yates, one-time Penthouse model and, of course, Geldof's wife. *

Before that arrives some time in September, we shall be seeing the BBC's new soap opera, *Eldorado*. Though originally intended for the autumn season, this has been pulled forward to the first week in July in the hope, it is said, of avoiding it being swamped by all the other new autumn material. Not so long ago the BBC considered itself superior to the

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the podium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little willies" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics. *

Time was when television drama meant either the single play or a good meaty serial running for 13 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in a league against me" stories with Bob Peck playing the man who, even with police, was told in the first edition of a

sort of broadcaster that used soap to pull down the big ratings. Then, in 1985, came the twice weekly *EastEnders*, to be joined in 1988 by *Neighbours*, imported from Australia and shown twice every weekday. Now here comes *Eldorado*, with its famous film price tag, shot in a purpose-built hamlet in Spain and due for transmission on Mondays, Wednesdays and Fridays. This will take BBC1's soap output to 17 units a week and, if *Eldorado* is repeated, as seems likely, 20. Haystacks indeed. *

Not all the conclusions in last week's column were borne out this week, however. C4's new topical comment series *A Day in The Dark* (don't say satire

ITV's four-hour drama *The Guilty* was shown on successive nights, wrapped around *News At 10*. I find this system with its half-hour compulsory news break annoying even though I would usually watch the news. I prefer my drama uninterrupted. On such occasions the question is whether it is really worth setting up the VCR to record all four bits, given that, however careful you may be, some clown of a scheduler will ensure that one part, containing a crucial clue, will start early or end late and miss your tape.

This time the story was of a bawdy barrister (Michael Kitchen, world weary and eccentric as ever) who rapes a new young secretary just before being created the youngest judge in the country, like so much recent television drama it left a sour taste in the mouth. However, Colin Gregg's direction showed the sort of flair for urban nightscapes that we have come to associate with modern French cinema thrillers. *

What a wonderfully enjoyable *South Bank Show* this week on the making of the Beatles' "Sgt Pepper" album. For some reason nothing in the world feels quite so nostalgic as ancient as the music of your own youth, but the chief attraction of this programme was the extraordinarily detailed guided tour through the original master tapes by producer George Martin. This was an outstanding example of just how successful television can be at illustrating and analysing popular contemporary culture.

Christopher Dunkley

Piano Recital/Andrew Clements

Noriko Kawai

In its first incarnation in the early 1980s the signal achievement of MuICA, and of its organiser Adrian Jack, was to identify and spotlight a whole collection of young composers whose work fell well outside the mainstream of contemporary music. Stylistically they belonged to a very broad church indeed, though Maurizio Kagel had been a vital influence in the artistic nurturing of a good many of them. The most striking talent, then as now, was that of Gerald Barry; MuICA introduced several of his early works and commissioned Barry's first opera *The Intelligence Park*, which eventually received its premiere at the Almeida in 1990.

Noriko Kawai's recital in the New MuICA series on Sunday

gave over its first half to Barry's piano music. It was a timely reminder of what an original and teasing musical thinker he is, and how his abstract brand of post-modernism can take the simplest material and fashion from it the most exhilarating and disconcerting discourse. *Au mélange* (1981) is like a Clement study run wild: scales that tumble over themselves, replicate, accumulate and eventually colonise the whole keyboard. *Swinging tripes and tritribulations* (1986) is a delicate little study in the highest register, hardly coming into focus before it is all over, while *Ses pointes* (1981) is one of the finest piano pieces of recent times, exploding out of a sequence of tight metronomic chords into high flights of figuration and unexpected nuggets of luminous melody.

Barry expects his pianists to have steely fingers and lightning reflexes, as well as an infallible ear for keyboard colour. Noriko Kawai's performances had evidently been scrupulously prepared; her attention to detail and voicing was exemplary. The second half of her programme was more conventionally demanding. Three of Adrian Jack's own pieces - *Tin-Pan Tango*, with its neat synthesis of dance rhythms and cheaply suggested harmonic *Foray on the Lijp* and the tricky *Begnies' Fingers* - as well as two items from Dave Smith's Third Piano Concert showed her ability for lively characterisation and bravura display. In both *Guaracha* and *Toccata*

Smith's writing has all the glamorous rhetoric of a Liszt paraphrase; it needs exactly that kind of larger-than-life projection.

HK Gruber's *Luftschlosser* cast the only shadow over this attractively planned programme. It is a sequence of four pieces composed in 1981, continuing in the tradition of the German piano cycle, but proves to be no latter-day *Kreisleriana*: the material is unmemorable, the keyboard writing dogged. If it recalls any composer at all it would be Hindemith at his most didactic and utilitarian; a strange miscalculation for a composer of such regular wit and piquancy.

Institute of Contemporary Arts; final concert June 28.

and Sun. The repertoire also includes Chekhov's Uncle Vanya and Shakespeare's *The Merchant of Venice* (2123 7444). ● Frankfurt's English theatre company has August Wilson's play *Fences* daily, except Mon till June 28 (2423 1620).

■ GENEVA

Victoria Hall 20.30 Elisha Inbal conducts Orchestre de la Suisse Romande in Mahler's Second Symphony, also Fri (311 2511). Tomorrow and Sun in Grand Théâtre: Attila (311 2311).

■ HAMBURG

Musiktheater 20.00 Lieder recital by Kärt Moll. Sun, Mon, Tues: Gerhard Albrecht conducts works by Barber and Zemlinsky (342205).

■ LONDON

Opera Covent Garden 19.30 La bohème. Tomorrow and Sat: Samson et Dalila (with Domingo). Fri: Der Fliegende Holländer (071-240 1065).

Concerts Royal Festival Hall 19.30 Leonard Slatkin conducts the Philharmonia in works by Frank Bridge and Schubert, and James Galway plays David Heath's Flute Concerto. Tomorrow: Kate Labeyque and John McLaughlin Trio (071-928 8800).

Queen Elizabeth Hall 19.45 Barthold Kuijken directs the Orchestra of the Age of Enlightenment and Choir in a

Bach programme. Tomorrow: Opera Factory in Coronation of Poppea (071-928 8800). ■ MUNICH

Opera Hildegarde Behrens sings the role of Emilia Marty in tonight's performance of *Die Maskenoper* Case at the Staatsoper (also Sun and next Wed). Tomorrow: Die Ägyptische Helena with Glynneth Jones, Fri and Mon: Fidelio. Sat: John Cranko's *Onegin* (221316).

Concerts Diana Ross gives a concert tomorrow at Gasteig. Fri and Sun: Herbert Blomstedt conducts the Munich Philharmonic Orchestra in works by Strauss and Nielsen, with Barbara Hendricks singing in Barber's *Knoxville*. Mon: piano recital by Vladimir Ashkenazy (48098 614). Sat in Prinzregententheater: Rossini concert (334442).

■ NEW YORK

Theatre Death and the Maiden: Glenn Close, Richard Dreyfuss and Gene Hackman in a production which brings out unexpected shafts of comedy in Ariel Dorfman's play (Brooks Atkinson, 258 West 47th St, 307 4100).

Concerts Royal Festival Hall 19.30 Leonard Slatkin conducts the Philharmonia in works by Frank Bridge and Schubert, and James Galway plays David Heath's Flute Concerto. Tomorrow: Kate Labeyque and John McLaughlin Trio (071-928 8800). Queen Elizabeth Hall 19.45 Barthold Kuijken directs the Orchestra of the Age of Enlightenment and Choir in a

about two couples sharing a beach house over the Fourth of July weekend (Lucille Lortel, 121 Christopher St, 239 6200). ● Pageant: a musical spoof of beauty contests (Blue Angel, 321 West 44th St, 282 3333).

■ PARIS

Palais Garnier 19.30 Marcello Viotti conducts Dario Fo's Amsterdam production of *Il barbiere di Siviglia*. Runs till July 5, next performance on Fri (4017 3555).

■ STRASBOURG

STRASBOURG FESTIVAL

Palais de la Musique 20.30 Vladimir Ashkenazy plays piano music by Chopin and Mussorgsky. Fri: Wolfgang Götzenwein conducts concertos for two, three and four pianos by Bach and Mozart, with Brigitte Engerer, Michel Bérard, Michel Daibert and Alain Planes. Next week at Théâtre Municipal: new production of *La traviata*. The festival runs till July 4 (8832 4310).

■ VIENNA

Musikverein 19.30 Luciano Berio conducts Vienna Symphony Orchestra, with José Carreras. Tomorrow: Kiri Te Kanawa (505 8190).

Staatsoper 19.30 Pinchas Steinberg conducts La forza del destino, with Eva Marton, Renato Bruson and Giuseppe Giacchino. Tomorrow: Don Giovanni (51444 2960).

Opera/Max Loppert

Queen of Spades



Nancy Gustafson (kneeling) and Felicity Palmer in a sparkling Queen of Spades at Glyndebourne

mann's madness that grows ever more potent as the show unfolds. The gambling finale, with hellish skeleton figures pressing through cavities, forms a daringly conceived yet (in the terms of this production) perfectly logical conclusion: a final fusion of spectacle and phantasmagoria; and before that point, scene after scene has been directed with acute insight into the main spring of each character.

Every small part is made telling - of all the many vivid players who deserve a brief mention, Graeme Matheson-Bruce (Chekalinsky), Enid Hartle (Governess) and Anne Dawson (Chloe) demand to be singled out. Louise Winter sings Pauline's elegy with lovely warmth and purity; the two baritones - Sergey Leiferkus as the most elegant and vocally commanding of Tomskys, Dmitry Kharitonov as a soft-voiced, notably stylish Voletsky - are excellent individually and in contrast. Nancy Gustafson, her shining lyric soprano in mint condition, has done nothing better than this *Lisa*: no passive figure she, but a girl who simultaneously grows to womanhood and tragic stature.

The two great narcissists at the opera's centre are confronted with rare and chilling exactitude. Felicity Palmer's old Countess - cold, selfish yet with an aura of mesmerising radiance to her song-murmuring - proves all the more compelling for being so rigorously underplayed. The area of controversy likely to be aroused by this Glyndebourne performance concerns the Hermann of Yury Marusin. He has what the Italians call a "fixed tenor", of power and sometimes impressively dark intensity but little beauty, which seems to grow worryingly often on the flat side of notes and phrases. Yet so ferociously unsparing and wholehearted is his plummeting toward madness, so free of gibbering-loony cliché, that his vocal shortcomings end up by counting for amazingly little.

Sponsored by Johnson Matthey; in repertory until July 23.

Pop/Anthony Thorncroft

Prince



It's not hard to see the appeal of Prince. His spectacular show wafts you into the night club of your dreams. The sound system is as energising as it is exciting; the women - and men - on stage as sensual as imagination; look here, and a screen is firing exotic images; look there, and a dancer is cartwheeling across the stage. The lights pulverise; the musicians pound.

At the centre of this mayhem is the little mannikin himself, five feet nothing of techno-creativity, who travels to the stage by lift, encased in a pod and accompanied by "Thunder". Now in yellow suit, now black, now purple, finally in white, he orchestrates the extravaganza from the front, sometimes playing guitar, sometimes portable keyboards. He pokes his guitar between his male rapper's legs, or entwines his body around his two female dancers while tearing off their clothes. He strips off to expose the most elastic 34-year-old body in the business.

It is all too frantically jolly to be decadent. Even the gift bed that hovers over the audience on which Prince capers with the girls during "Inseparable" is more of a fleeting *troupe d'oeil* than an erotic image. There is something Shakespearean about it all, Puck's hidden woodland frolics of *A Midsummer Night's Dream*, and for once the cavernous Earl's Court did not manage

to destroy the magic. Perhaps Prince has to keep moving because his songs hardly merit sedentary listening. This is the world's most flashy disco, with the feet doing the talking. The audience hardly need to be harangued into joining in. "That one was for lovers; this one's for whores", was Prince's main verbal contribution, as he launched into "Sexy Motherfucker", a song which just about sums up his party line and which got the thousands providing the chorus.

After his lacklustre appearance in 1990 Prince was out to prove that he has the most melodramatic imagination in pop. On the screens you could catch his smile as he pushed on relentlessly, never flagging, never doubting the impact of his extravaganza. He is big enough to let the gigantic Rod Stewart come on stage with her six octave vocal range and explosive version of "Dr Feelgood".

But it is the extended finale Prince bags the acclaim. There is no subtlety, no emotion, no humanity in the performance. It hardly touches the soul, but anyone interested in pop music as theatre should catch Prince now.

Earl's Court, until June 24. Manchester Maine Road June 26. Glasgow Parkhead Stadium June 28.

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FINANCIAL TIMES

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Wednesday June 17 1992

The choice of the Irish

THE PEOPLE of Ireland have never held so much power. Should they, like the Danes, reject the treaty on European Union in their referendum on Thursday, it would probably fail. But this makes their choice not only more important, but still more difficult. It is not now a choice between Ireland's being in the European Union and remaining outside it. It is between a European Union that might include 11 or even all 12 of the present members of the EC and either no such union or one far narrower in its membership.

Irish voters must be as clear as possible about the implications of their choice. What would happen to their country - and to Europe - if the current project for European Union were to fail?

Mr Albert Reynolds, the prime minister, has been apocalyptic. He has told the Irish people that rejection of the treaty "would put the whole future of European integration at risk and would also put a serious question mark over our place in Europe". Similarly, he has warned that "it is not realistic to think that we can reject the European Union treaty and still enjoy the benefits of full membership".

Yet it is not obvious why this hope must be unrealistic. Why should the EC not survive an Irish "no"? If it does survive, why should Ireland - a member in good standing, just like Denmark - be excluded? Mr Reynolds's prophecies of doom should not be given complete credence.

Large stake

Nevertheless, they cannot be ignored, simply because Ireland's stake is so large. Ireland is the only poor country that benefits substantially from the Common Agricultural Policy. It receives a total transfer of some 6 per cent of its gross domestic product, not to mention six Irish pounds for every pound paid to the EC.

It would appear mad for the Irish to risk such sums. But while a "no" vote would risk such a loss, it would not ensure it. If the EC were to survive with Ireland still a member, but the project for union were to fail in its current form, Ireland would still benefit from existing EC policies.

What Ireland would lose would be the planned increases, particularly in the "cohesion fund".

So farewell then Neddy

NOTHING IN the turbulent lifetime of Britain's National Economic Development Office has surprised so much as the manner and timing of its abolition.

Had Neddy been despatched rather than mutilated by Mrs Thatcher and her Chancellor Nigel Lawson in 1987, no one would have wondered at the government's motives. As it is, with a more pragmatic prime minister in Downing Street and the most interventionist boss at the Department of Trade and Industry since 1979, there is much speculation about the temperature of the discussion which led to yesterday's announcement. Mr Michael Heseltine, after all, is on record as favouring a strengthened Neddy.

Ministers yesterday claimed there had been no disagreement, while some officials detected Treasury retaliation in advance of Mr Heseltine's timing to time up the organisation. Still others observed cunning in the actions of the president of the Board of Trade in taking industry-government relations more firmly under his own wing.

There will, however, be few mourners at the passing of an organisation which has struggled for 30 years to find an art role in the British scheme of things.

Neddy began in 1962 as Harold Macmillan's answer to the French Commissariat du Plan, degenerated under the Wilson government to the slapstick incompetence of Labour's National Plan, before having its heart burned out by the failures of Labour's social contract and the attack upon the principle of even moderate northern European-style tripartism by Mrs Thatcher.

More vacuous

During the Thatcher years, the full National Economic Development Council met less frequently and spoke more vacuously. It was for the most part a true dialogue of the deaf, failing to exercise serious influence upon critical matters, such as pay-setting procedures, or even microeconomic concerns, like the crisis in training.

Even in its reduced state, however, the National Economic Development Office, the organisation's combined secretariat and think tank, continued to produce reports on supply side matters and

though the scale of those increases now looks uncertain. But if the Maastricht Treaty is ratified, Ireland expects to receive £2bn between 1994 and 1998 from the EC's structural and cohesion funds, compared to the £1.5bn it received between 1989 and 1993.

Lost transfers

Apart from the lost transfers, the other likely cost to Ireland would come via the effect on confidence in peripheral currencies. Ireland has made a heroic effort at economic convergence within the ERM. Consumer price inflation is down to 3.4 per cent and, prior to the Danish vote, short term interest rates were less than 0.3 percentage points and long term rates less than a percentage point above German levels. Complete failure of the project for economic and monetary union would probably lead to wider differentials and higher real interest rates, even if the ERM itself were to survive.

Smaller transfers and higher interest rates: these are the most likely consequences of a "no" vote. Ireland were forced out of the EC altogether, however, the losses would be far greater and not merely in budgetary and monetary terms. Ireland might then lose its access to the EC market as well.

Nevertheless, participation in ERM is itself not necessarily in Ireland's interest. The lower interest rates that are likely would help, as would the extra transfers. But Ireland's is a very different economy from those in the European core and the risks of an irrevocably fixed exchange rate are large. Without provision for substantial transfers to offset unforeseen economic shocks, participation in ERM would be a gamble.

Irish voters must recognise that a "no" vote is likely to end concerted moves towards European Union. For Ireland itself, the economic consequences of such a vote would depend largely on whether it could remain part of a still healthy EC: to be outside the EC would be a disaster, to be inside the EC, but not in ERM, need not be as great a disaster. The prime minister probably exaggerates how stark the choice facing the Irish people is. But of its importance for Ireland and for Europe there can be little doubt.

Germany's deficits

As a percentage of nominal GNP

Year	Deficit (%)
1989	~1.5
1990	~3.5
1991	~2.5

...eastern infrastructure investment...

Construction orders in the new Länders

Year	Orders (Billion DM)
1989	~100
1990	~150
1991	~200
1992	~180

...but not manufacturing output

Manufacturing output in the new Länders

Year	Output (Billion DM)
1989	~100
1990	~120
1991	~140
1992	~120

Germany is trying to reconcile affluence and sacrifice, says Peter Norman

Indigestion in the body politic

after almost 10 years in office. While unsettling, this does not yet spell gloom for the entire country.

Indeed, Mr Klaus Friedrich, a senior economist in the Frankfurt headquarters of Dresdner Bank, maintains that foreigners rather than Germans are the ones now falling prey to "angst" about the state of Germany. Unification has created tensions, and statesmanship is in short supply, he admits. But unification, although a shock, will be successfully managed. "It is like a python that has swallowed a sheep. It takes time to digest," he says.

A few hundred kilometres to the east, in Dresden - the bank's original home - gritty determination rather than confidence seems to be the order of the day. "Things are much worse than we expected," explains Mr Josef Höss, who has moved from Bavaria to be head of finance in the city administration. "But basically we should and can be optimistic. Dresden and Saxony have economic potential despite 40 years as part of east Germany."

But Mr Höss and his fellow city leaders have to overcome daunting difficulties to realise this potential. Holding up investment are 40,000 claims for restitution or compensation from former property owners in the city and he has only 60 officials to clear the backlog. The monotonous blocks of flats near his office are a constant reminder of the city's sub-standard housing stock. Dresden's infrastructure is inadequate; even a properly managed rubbish dump is lacking.

The handicaps facing the old industrial companies of eastern Germany are also great. They have lost their markets in the former Commerz trading area, been savaged by west German competition and obliged to pay wages approaching western levels. Mr Hans-Jürgen Alt, general manager of the Saxon Industry Federation and another recent arrival from the west, says his members' unit wage costs are twice those in the west.

Not so far, has there been any strong inflow of private investment to upgrade industrial productivity. The Federal Economics Ministry in

Bonn complains that corporate investment per head of population in eastern Germany is only 50 per cent of western German levels. The big fear is that the new Länders will eventually share the latest "British disease" of having a modern and efficient industrial base that is too small to sustain high employment and wealth creation.

Infrastructure investment, by contrast, is growing strongly and per head of population is currently 130 per cent of western levels. But financing is a headache. Dresden met just 5 per cent of its financing needs from its own tax base last year compared with 30 to 35 per cent in most western German cities. The collapse of much of the city's industry meant that it gathered only DM23m (£13.4m) in local busi-

ness taxes last year. Normandy I should get between DM440m and DM500m from a city this size," Mr Höss says.

Revenues are rising slowly. But the former east Germany will depend on transfers from the west for many years. Transfers to the whole of eastern Germany totalled DM160bn in 1991 and could reach DM180bn in 1992. At this rate, the east is absorbing wealth at a faster rate than is being generated by economic growth, says Mr Ulrich Ramann, chief economist of Commerzbank. The logical response should be belt-tightening in the west. But there is little sign so far that this need has been recognised.

Indeed, the public-sector workers' strike showed how far Germany's powerful trade unions are from accepting sacrifice. The counterpart to the social peace and consensual industrial relations that characterise the outsiders' view of Germany has been the system's capacity to deliver steadily rising living stan-

dards. Any upset in this routine has invariably resulted in a struggle over how to share out the national cake and the recent strike action was no exception to this rule.

The unwillingness of west Germans to shoulder the cost of union puzled and hurt Mr Helmut Kohl, the chancellor. With hindsight, analysts agreed that the government was wrong to create the impression that unification would be the taxpayer little or nothing.

In Saxony, at least, there are hopes that private investment will pick up after a slow start. Some large plants, such as a new Volkswagen works in Zwickau due for completion in 1994, will encourage components suppliers. The region, unlike some other parts of the former east Germany, has a strong industrial tradition with a well-educated and hard-working labour force. While Saxony cannot offer low wages - unlike Poland and Czechoslovakia - it has political and economic stability.

Psychologically and financially, much will depend on the ability of the Bonn government to cut its deficits. After two years of fiscal laxity, Mr Theo Waigel, the finance minister, is finalising plans for an austere budget to be announced early in July. By cutting spending sharply the government would show leadership. But such belt-tightening can only succeed if the west German public accepts that unification will mean lower or slower-growing living standards for many years through wage restraint and reduced public spending.

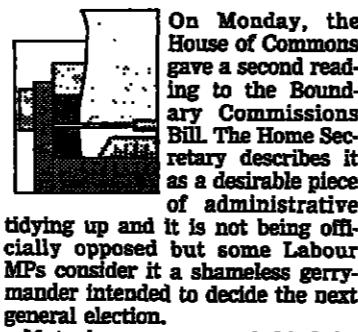
Meanwhile, estimates of the time needed to solve the problems of unification grow daily. Optimists now say adjustment could take 10 years. Others, including Mr Miegel, suggest that 20 or 25 years are necessary to bring the new Länders up to western German standards.

Chancellor Kohl and his embattled coalition must gain general acceptance of such unpalatable prospects before Germany's next national election in 1994. On the evidence of a recent visit, Germany's ruling class of officials, politicians and businessmen seems in no doubt that the country will ultimately make a success of unification. But so far there are only limited signs that the German public has the necessary patience to see the changes through.

PERSONAL VIEW

Boundaries of fair play

By David Butler



On Monday, the House of Commons gave a second reading to the Boundary Commissions Bill. The Home Secretary describes it as a desirable piece of administrative tidying up and it is not being officially opposed but some Labour MPs consider it a shameless gerrymander intended to decide the next general election.

Mutual agreement was behind the original rules for boundary-drawing in 1944. But those rules have proved unsatisfactory. Mutual agreement was, to some degree, behind their modification in 1968. But in 1948, and again in 1969, it was the Labour party that, unilaterally, engaged in what the Conservatives each time called a shameless gerrymandering by altering or delaying the commissioners' recommendations.

There are four boundary commissions, one each for England, Scotland, Wales and Northern Ireland. Since 1968 they have been required to recommend a new set of boundaries to the House of Commons at intervals of not more than 15 years. Mr Kenneth Clarke wants to change the term to 12 years to ensure that the current revision is complete by December 31 1994, leaving the prime minister free to call an election at the moment when the economy is at its most favourable in the fourth or fifth year of this parliament.

Second, by avoiding the involvement of organised labour in its deliberations, Mr Heseltine's endeavours will be denied the possibility of that commonality of purpose which Neddy had sometimes fostered. Managers, of course, bear the main responsibility for communicating with their companies' employees. But the British economy remains one bedevilled by delusion, not least in the area of pay.

Neddy may well have been

something of a pantomime cartoon horse in the 30-year war to establish a British economy capable of low inflation and steady growth, but the load it was born to pull is still there. Despite some whistling

in the wind by Mr Roy Hattersley and Walworth Road, it seems certain that Labour will lose between 10 and 20 seats - making a difference of between 20 and 40 to the majority in parliament. It is easy to see why the Conservatives are eager for the change and why some people are eager to obstruct it. When a government has an overall majority of 21 (or less after by-elections) a straight addition of 30 or so will look like a welcome bonus when the dissolution comes.

There is an administrative case for reforming the current arrangements quite apart from the partisan case. The existing procedures are cumbersome. The 1983 redistribution took more than seven years to complete: the new boundaries that came into force in June 1983 were based on registration figures compiled in October 1975. The delay produced anomalies in constituency size. In Australia in 1984, it took only seven months to redraw the political map, turning 125 constituencies into 148 with full judicial hearing for any objections to the changes. But in the UK, boundary commissioners have been unpaid and the High Court judge at their head is only allowed one day every six weeks to attend to the work.

The commissions have been seriously understaffed. Appeals can be farcical. Everyone involved knows that they are in effect a political charade in which one man utters the key phrase "party advantage". The rules binding the commissioners contain at least three anomalies. First they are told to make constituency electorates "as equal as practicable" while they are also told to respect natural communities "as far as practicable". There is no guidance on how far from the quota (currently 69,281 for England) they may diverge in order to make a

constituency coterminous with a local authority - but they have (perhaps rightly) already decided to keep the Isle of Wight (with 102,000 or 14 times the quota) a single undivided seat. Until now they have respected London Borough boundaries but with Kingston at 13 quotas and Kensington and Chelsea at 12, they seem likely for the first time to treat Greater London as a single unit. As a single unit, it is entitled to 71 seats whereas if the 32 boroughs are treated as separate, inviolable units, London is entitled to 77. London now has 84 seats - will it lose 13 or only seven?

Every redistribution necessarily increases the size of the House of Commons - it has drifted from 625 in 1950 to 650 in 1983. It is likely to be more than 660 in 1995.

There is also the possibility of litigation, reasonable or vexatious.

Late in 1982, three different Labour-inspired lawsuits delayed the last redistribution by three months. If the House of Lords had been willing to consider a final appeal, the 1983 general election would probably have had to be delayed or to have taken place on the old boundaries.

Since 1983 there has been a general leap in the use of judicial review,

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Edward Mortimer

End this Maastricht agony

FOREIGN AFFAIRS
Jokes based on national stereotypes are usually in bad taste, and English jokes about the Irish are among the worst. Yet it has to be said that the Irish bishops in advising their flock how to approach tomorrow's referendum on the treaty of Maastricht have lived up to English expectations. Their argument can be summarised as follows:

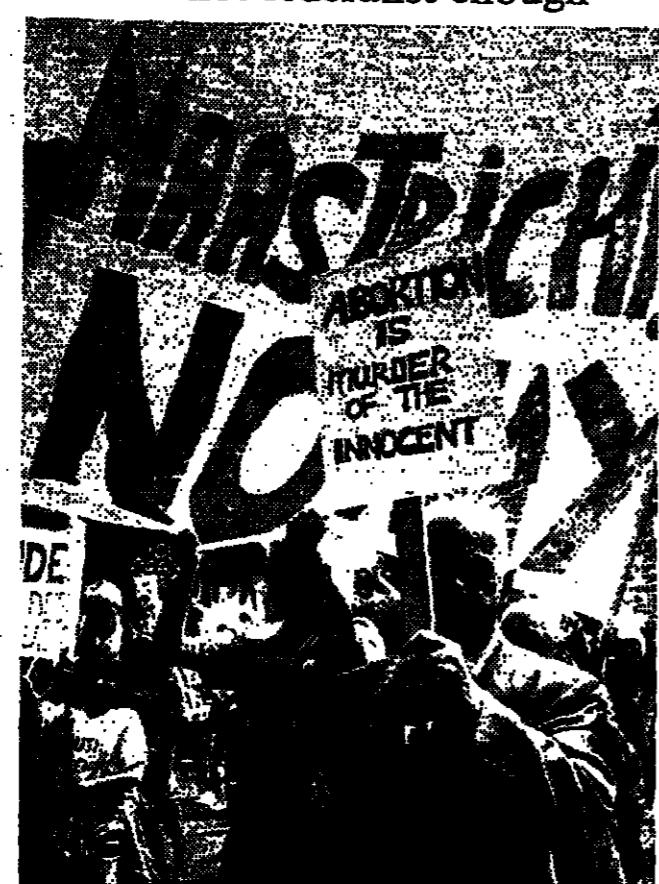
1. The substantive and fundamental issue is the right to life of the unborn child.
2. This will, whatever the outcome of tomorrow's vote, have to be settled by another referendum, on a new amendment to the Irish constitution.
3. If Maastricht is approved, such an amendment may be ineffective.
4. If Maastricht is rejected, the issue will remain unresolved.
5. So decide for yourselves.

I am not a bishop, nor even a Roman Catholic, but I think I can do better than that. The issue of the unborn child – unquestionably important though it is – has nothing to do with the case. The Irish government itself took great care to ensure that that would be so, by persuading its 11 partners to accept a protocol saying that nothing in the treaty should be interpreted as overriding the provisions of the Irish constitution on that matter.

Since then, Irish public opinion has been thrown into turmoil by the case of the 14-year-old rape victim. At the time most people in Ireland seemed to feel that she should be allowed to go abroad to have an abortion, and that if Maastricht guaranteed the right of European Community citizens to travel within the EC, then Irish citizens should not be excepted. Bowing to this wave of public feeling, the Irish government asked its partners to rescind the protocol, only to be told that as part of the treaty it was carved in letters of stone and could not be changed.

But that whole argument was based on a false premise. The right of EC nationals to be admitted to each other's countries is already guaranteed by the Single European Act, and the right of Irish citizens to leave the republic if they so wish is not dependent on anything to do with the EC at all. It is guaranteed by the European Convention on Human Rights, which binds all members of the Council of Europe. And since the Irish Republic forms a passport union with the UK, there is in any case no way to stop Irish citizens from going to the UK if they so wish, unless by subjecting them to preventive arrest, which would surely infringe their rights under other

Ireland should follow Denmark and reject the treaty – because it is not federalist enough



Abortion anger: the argument is based on a false premise

articles of the constitution.

Finally, the Irish supreme court decided that the rape victim could legally have an abortion even within the republic, in spite of the constitutional prohibition, on the grounds that her life was in danger. This decision had nothing to do with Maastricht, and there is nothing in Maastricht that would prevent the constitution being amended to close this loophole, if that is what the Irish electorate really wants.

So the bishops, tomorrow's referendum is not

about the rights of the unborn child. In fact, legally it may turn out to be about nothing at all, since voters are being asked to ratify

so many reputations are involved, that some even more grotesque fudge might be dreamt up to rescue the treaty

being no more than a lawyer, I am a bishop, I very much doubt if either of these devices would work. But Maastricht itself is such a monumental fudge, and so

many powerful people have invested so much of their reputations in it, that one should not rule out some even more grotesque fudge being dreamt up to rescue it.

So, bishop or no bishop, I hope the Irish voters will find the courage to strike the coup de grâce, and put Maastricht out of its agony. Saying that will probably lose me quite a few good friends, who thought of me – rightly – as a fellow "European"; and will win me a

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FINANCIAL TIMES

Wednesday June 17 1992

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Waigel backs plan to put back production of European fighter Germans may delay EFA decision

By Quentin Peel in Bonn

A COMPROMISE plan to keep Germany in the European Fighter Aircraft project could see a delay in aircraft production to allow time for Bonn's budget crisis to ease.

Proponents of the scheme in Britain and Germany hope to put off the final decision. This was to have been taken either next week, when the parliamentary parties of the ruling coalition meet, or on July 1 when next year's budget must be agreed in cabinet.

The overwhelming political consensus, however, remains opposed to the sophisticated fly-by-wire fighter, seen as a symbol of conspicuous defence consumption rendered obsolete by the end of the Cold war.

The idea of postponing a decision, understood to be backed by

Mr Theo Waigel, the finance minister and a supporter of the EFA, would be to include a budget line for the project, but to allocate no money to it.

Some DM100m (£62m) is proposed to be included next year in preparation for full production of the aircraft.

A similar idea was put forward by British MPs visiting Bonn yesterday to lobby for the EFA, which is being jointly developed by Britain, Germany, Italy and Spain.

They suggested that full production could be delayed to allow a "pre-production" phase to go ahead. This would not require a final commitment by Bonn to take the aircraft.

"Discussions are going on whereby the decisions regarding the production phase can be put off," Mr Keith Mans, a British Conservative MP, and secretary

of the all-party aviation group in the House of Commons, said.

Germany was not proposing to pull out of the development phase of the aircraft, for which it had already allocated DM50m up to 1993, he said.

He detected a growing feeling in Bonn that, having paid the development costs, it would be absurd for Germany to pull out of full-scale production.

Supporters of the fighter admit that the choice is between a German decision to pull out of the project in the coming weeks, or a postponement of decision for at least a year.

They see no real possibility of the German government giving its approval, with the latest public opinion poll showing that more than 84 per cent of the population oppose buying the fighter for the Luftwaffe.

At the Berlin International

aerospace exhibition this week, Mr Waigel made an appeal for a calm assessment of the EFA project.

He warned against "laying waste" Germany's defence aerospace industry with an instant decision to pull out of the European fighter scheme.

The three political parties in the ruling coalition will meet on June 23 to produce a recommendation, with Mr Waigel's Christian Social Union fighting a furious rearguard action to save it.

A draft budget must be presented to the German cabinet on July 1.

By including an "empty line" for the EFA, Mr Waigel might succeed in putting off the final decision to pull out of the project, in spite of the expected recommendation to do so by Mr Volker Rühe, Germany's new defence minister.

UK announces abolition of tripartite economic council

By Philip Stephens and Michael Cassell in London

THE UK government yesterday severed its last link with the consensual approach to economic management of the 1960s and 1970s by announcing the abolition of the National Economic Development Council.

Mr Norman Lamont, the chancellor, said the tripartite body, first established by Mr Harold Macmillan, then prime minister, in 1962 to encourage government, industry and trades unions to set a framework for economic policy, would be wound up at the end of this year.

In a parallel announcement Mr Michael Heseltine, the president of the board of trade, said his department would restructure its links with industry, taking on some of the work now done by the NEDC's sectoral working parties - known as little Neddies.

Some of the organisation's 100-strong staff will be offered posts at the Department of Trade and Industry and elsewhere in Whitehall but most face redundancy.

Mr Heseltine said his proposals - details will be announced next month - would lead to "a

more direct and more effective relationship" between the DTI and the industries it sponsored.

He made clear, however, that he did not envisage any role for the trade unions in his new approach to maintaining a dialogue with industry. "I do not see the trade union part of the Neddy organisation being built into the relationship we have."

Speaking in the House of Commons, Mr Lamont said the National Economic Development Office and its governing council, the NEDC, no longer reflected the "needs and realities of the British economy".

He stressed that the government was determined to maintain close links with industry but not in the "highly publicised and highly politicised" forum provided by the NEDC. Emphasising the government's sole charge of macro-economic policy, he added: "The age of corporatism must be put firmly behind us".

That view was reinforced last night by Mr John Major, the prime minister, who used a lengthy policy speech to insist that there could be no return to the "corporatist days". Mr Major told the Adam Smith Institute, the rightwing think tank, that

his government would continue to take the state out of the market-place.

Industrial organisations shed few tears at the passing of the NEDC, which had its heyday in the early 1970s but which saw its role progressively diminished by Thatcherite economic policies during the 1980s. Some business leaders, however, expressed concern about the future of the detailed work carried out by NEDC working parties.

Mr John Smith led the Labour opposition's attacks on what he called an "act of industrial vandalism" which underlined the government's indifference to the future of manufacturing industry.

Mr Lamont, who has long been a critic of the set-piece confrontations between government and trades unions which have characterised NEDC meetings, decided after the April general election that it should be wound up.

But in what was seen as a political compromise with Mr Heseltine it was agreed that some functions should be preserved.

Background, Page 10
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EC central bank chiefs put on a brave face

By Peter Marsh in Basle

IT WAS brave faces all round this week among Europe's central bank governors.

Threatened with the premature demise of their pet project - European economic and monetary union - they responded by sowing the seeds for future squabbles of undreamed dimensions by establishing a working group to consider the design of pan-Euro notes.

The emotive subject of whose faces should appear on the notes - to be used assuming Europe moves as planned to a single currency by the end of the century - is likely to be considered by the group.

That could lead to grave differences among member states on whether, for example, Marie Curie, Goethe or Isambard Kingdom Brunel should be given pride of place.

One official of the Basle-based committee of EC central bank governors stressed yesterday that the initial task would be to examine technical questions, such as their potential use in automatic cash machines, and anti-counterfeiting measures.

But this business-as-usual approach could not disguise the difficulties ahead for EMU.

In a forthright speech Mr Krik Hoffmeyer, governor of the Danish central bank, described how the entire project could quite easily draw to a close.

After his presentation, other governors closed ranks, noting the difficulties but deciding to carry on with technical preparations - chiefly for the European Monetary Institute, due to start in 1994 with the job of overseeing the move to full union.

But an one banker said: "We don't know where to go from here." Others were more optimistic. Mr Lamberto Dino, deputy governor at the Bank of Italy, said: "EMU will not be born out of a clear sky. I am confident it will be refurbished with a new treaty."

Mr Wim Duisenberg, governor of the Netherlands Central Bank,

thought EMU in its planned form would probably still go ahead, though perhaps with only a small number of countries.

But another central banker said: "I don't see how EMU can work without political union as well. Before the Danish decision, I would have given EMU a 50 per cent chance of coming off in a majority of EC nations by the end of the century - now I'd put the probability at 10 per cent."

Mr Horst Bockelmann, economic adviser at the Bank for International Settlements and a former Bundesbank official, said:

"It seems to me you just can't proceed as though nothing has happened. EMU is too big an undertaking to force it on people. If you push too strongly, you may make things worse and have a less, rather than a more, united Europe."

For now, central bankers can

just take comfort in that if EMU

is scuppered, some of their work

will have strengthened the sys-

tem of pegged currencies fixed

to the European exchange rate

mechanism.

Call for publication of secret report on Maxwell companies

By Norma Cohen and Raymond Snoddy in London

MR JOHN MAJOR, the UK prime minister, will today be called on to publish a confidential report on the regulatory supervision of companies headed by the late Robert Maxwell.

The request will come from Mr Frank Field, the opposition Labour MP who is leading the campaign for compensation for pensioners of the Maxwell companies.

The secret report produced by Imro, the self-regulatory body for the British fund management industry, is critical of its own performance over the Maxwell affair and the professional advisers who were in a position to warn regulators.

Mr Field, chairman of the parliamentary select committee on social security which held hearings on the Maxwell affair, will deliver a letter to the prime minister today.

The Imro report has already

been sent to the Securities and Investments Board, the US-based investment house, Coopers & Lybrand, BIM's auditor, said it acted properly in approving the accounts.

As required by Stock Exchange rules, the shares were lent through a licensed money broker, Shearson Lehman Equity Money Brokers. It was accompanied by a share lending agreement and Coopers confirmed that collateral was held.

Coopers, however, confirmed that the shares were lent for an indefinite period, unlike most stock lending which is done for one day at a time.

Coopers was auditor to all the Maxwell companies and pension funds, apart from the Liechtenstein trusts. To protect client confidentiality, it had four separate teams working on different parts of the Maxwell group.

The last audit of the pension funds was for the period ending in April 1990. Most of the eventual losses of £44m appear to have happened after that date.

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Yesterday there were signs at Westminster that MPs' campaigning on behalf of the Maxwell pensioners were now turning their attention to financial institutions in Liechtenstein.

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mechanism.

Continued from page 1

to the prime minister and other government departments. He told the FT last night:

"All that I told you about economic intelligence and the Bank [of England] being in receipt of that, I am utterly confident of."

Mr Robson added: "As far as I am concerned the big issues are the way in which intelligence intercepts are made on companies, and who is in receipt of this information. I am very confident in my knowledge about JIC circu-

lation of material, and also how the system works."

Some MPs have suggested that pressure on the government over the involvement of the security services could detract from pressure on the banks to return pension fund assets used as collateral for loans.

But the FT's report was raised by Mr John McFall, a Labour backbencher, who said the allegations "proved" that the government had more responsibility than it had admitted, and urged Mr Major to make the Treasury

use its Banking act powers to force the banks to return the assets.

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INSIDE

Dasa takes stake in satellite venture

Dasa, the aerospace arm of Daimler-Benz, is paying \$57m for a 12.4 per cent stake in Space Systems/Loral, the US commercial satellite manufacturer. Loral, the defence electronics company, is injecting another \$59m into the company to maintain its stake at 51 per cent. Page 24

Unsettled run in Colombia

After an extraordinary run which peaked at the end of January, the Bogota equity market has dropped into an unsettled period. With electricity rationing to continue until the end of 1992, tax reforms going through congress and the latest economic growth estimate down to 2 per cent, hopes for a resurgence in the second half of the year have been damped. Back Page

Back from the futures

LET'S GET PHYSICAL
The Chicago Board of Trade and the Chicago Mercantile Exchange — which built their massive trading volumes on financial commodities — are stepping back toward physical commodities such as soybeans, copper and cattle. Page 30

KIO's Spanish steps

The Kuwait Investment Office (KIO) is looking for a new investment partner in Spain. The London-based office needs help to manage its Spanish holdings following the resignation of Mr Javier de la Rosa as deputy chairman of KIO's Spanish holding company. Page 22

Cockle limits hit Hazlewood

Pre-tax profits at Hazlewood Foods were flat at £51.3m (£95m) in the year to end March. Hazlewood's products span fish, meat, ready meals, bakery products, sandwiches, pickles and quiches. Mr Peter Barr (left), chairman, said a restriction on cockle fishing in Dutch waters cost the group about £3m, while lower margins in the meat, produce and fish businesses knocked £3.4m from profits. Page 28

Not so sure about Swift

Investment managers are now allowed into Swift, the bank-owned international messaging system — but many say they no longer want to join. Page 28

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Chief price changes yesterday

FRANKFURT (DM)			
Fliesen	Carrel + 15	1150 + 33	
AG Ed. & Verv	750 + 15	2350 + 110	
Axon	745 + 25	2250 + 22	
Siemens Ph	575 + 15	807 - 27	
Schwebebahn Lub	575.5 + 15.5	Industrie 5990 - 460	
Fliesen	579 - 7	Volucore 2000 - 21	
Douglas Hdg	595 - 9	TOKYO (Yen)	
Fliesen	25 - 25	Folks 1140 + 80	
Fliesen	115% + 4%	Folks 1740 + 130	
Digital Equip	37% + 2%	Fliesen 1740 - 19	
McDonald Doug	33% + 2%	Fliesen 810 - 50	
Fliesen	25 - 25	Daiyko 902 - 23	
Fliesen	60% - 1%	Lonsel 225 - 19	
Tyson	17% - 1	Orchard Elec 5400 - 400	
Fliesen	89% + 18	Voxer 320 - 15	
Fliesen			
LONDON (Pence)			
Fliesen	Ti 388 + 14	Vodafone 344 + 10	
SET	144 + 8	Watson Water 426 + 12	
Br Aerospace	308 + 12		
Capita	107 + 7		
Erskine Hse	85 + 5		
Fliesen	75 + 12		
Fliesen	313 + 12		
Fliesen	76 + 4		
Fliesen	209 + 13		
Fliesen	13 + 13		
Fliesen	717 + 15		

TML accepts paper payment in Eurotunnel

By Andrew Taylor,
Construction Correspondent

CONTRACTORS building the Channel tunnel said yesterday they would be prepared to accept shares or similar certificates as part settlement of claims for extra payments of more than £1bn (£1.82bn) they are seeking from Eurotunnel, the project's owner.

The group previously has said that any issue would form less than 10 per cent of the group's equity. It is likely that Eurotunnel would want to issue some form of convertible loan stock.

Eurotunnel, because it is in technical breach of its loan covenants, has been forced to seek a waiver from its banks to allow it to draw down further funds to enable construction to continue.

The breach has been caused by the increased cost of building the project, which since 1987 has risen from £4.5bn to more than £8bn, and lower revenues expected in the first year of operation due to a delay in receiving rolling stock.

The banks, in return for granting a waiver, have been putting pressure on Eurotunnel and TML to reach an early agreement on their claims. Both sides say many details remain before agreement can be reached. Lex, Page 20

chief executive, said: "DHL has achieved a remarkable strengthening of its leading position in the international air express market. Lufthansa, along with the other partners, plans to build on this result by enhancing the service that DHL currently provides."

Nissho Iwai, the Japanese trading house, is lifting its holding from 2.5 per cent to 7.5 per cent, giving the three companies a majority of 57.5 per cent in Hong Kong-based DHL International which will continue to be run independently. The remainder will be held by the original founding managers.

The rise in the three companies' stakes came through the exercise of options taken out when the original investment was made in December 1990. No price was given but a figure of about \$500m was put on the full deal, including the likely increase to a majority, when it was announced two years ago.

Lufthansa said the decision to increase its stake reflected the buoyancy of the express packages and air cargo delivery market, the strength of DHL's own results and its favourable experience with DHL as a partner.

Mr Jürgen Weber, the airline's

the previous year, when the companies undercharged customers. In addition, profits in the previous year were depressed by exceptional costs, particularly bad debts in the company's retail business. If both these factors are stripped out, Norweb said, underlying profit would have increased 20 per cent.

National Power was the focus of attention yesterday when it came to job losses. It cut 3,000 jobs, or 21 per cent of its workforce, while Norweb cut 280 jobs, nearly 4 per cent of its workforce.

National Power said this was part of a programme announced after privatisation, when it had around 17,000 staff. But it acknowledged it had revised proposed job cuts up from 5,000 to 8,000 last year.

Both companies said lower electricity prices depended on the negotiations with British Coal, an important fuel supplier.

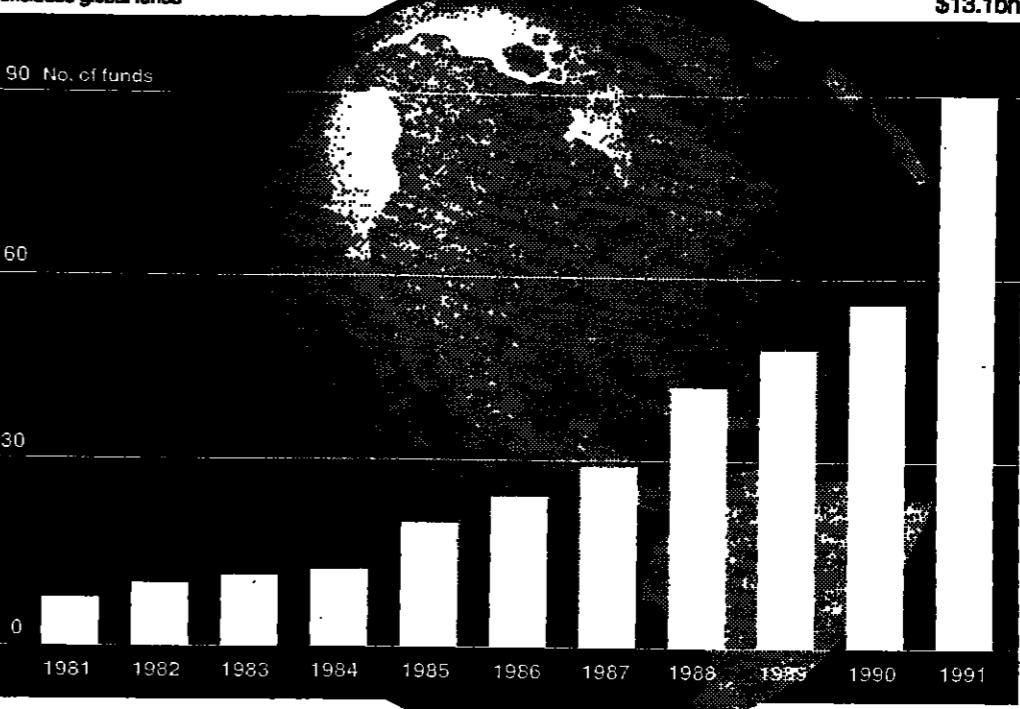
The company also pointed out that the underlying increase in profits was a more modest 20 per cent, close to the 18 per cent increase in pre-tax profit to £51.3m announced yesterday by National Power, Britain's largest electricity generator.

Norweb's big increase last year was partly because — like all 12 regional electricity companies — it raised prices sharply in April 1991. This was to compensate for

Nikki Tait on moves towards a global market in equities

Chink in the armour of US regulation

US international equity funds
excludes global funds



company. As the report notes, no foreign investment company is in the US without having to meet all provisions of the Investment Company Act, provided they are subject to regulation in their home country which provides "substantially equivalent" protection for investors. Their entry into the US should also be "in the public interest".

• The SEC should be authorised to enter bilateral agreements with other regulatory organisations to facilitate this.

• The SEC should support tax changes to help US investment companies compete abroad.

• The SEC should restrict its supervision of "foreign advisers" who register to do business in the US. It should not regulate a registered foreign adviser's dealings with clients outside the US.

At first glance, the proposals seem commonsense. The 1940 Investment Company Act harks a foreign investment company from making a public offering of its shares in the US unless the SEC believes it can enforce compliance with all provisions of the act (in this case, it grants a "section 7(d) order").

Since the act prohibits practices which are commonplace in Europe this means a foreign fund wishing to sell shares to US investors must structure itself and operate like a US investment

and has been talking informally to counterparts in Europe about increased reciprocity, has been only lukewarm.

Ironically, political elements within the SEC may be more enthusiastic than the industry.

"This time round, the SEC is quite proud of the US investment industry," says Mr Pierre de St Phalle, a partner with Davis Polk & Wardwell, the US law firm. "So I think they're keen to push the reciprocity idea."

Obstacles to sales reciprocity do not end with federal regulation. There is a series of diverse state rules, known as the "blue sky laws". As the SEC report notes: "This second layer of registration is arguably more burdensome for a foreign investment company ... since [it] must also satisfy applicable regulatory requirements in its home country."

Conversely, it is unclear how much advantage US funds would gain in Europe, even if sophisticated bilateral agreements were secured. After all, they can already register a fund in Luxembourg — but are still hampered by the marketing demands of different European countries and tax disadvantages.

More fundamentally, it is questionable how great the "cross-bor-

der" demand really is. Big institutional investors are showing a greater appetite for globally diversified portfolios — although on the US side, interest has increased from low levels.

But even if this is indicative of investor demand generally, it may be met by a growth in locally registered funds which concentrate on holding foreign issues. The number of US-registered open-ended international equity funds, for example, rose from approximately two dozen in 1985, to 45 at end-December.

Still, if increased reciprocity for mutual fund sales is a subject on which the fund management industry — on both sides of the Atlantic — is cool, other elements of the SEC report enjoy a warmer response. The suggestion, for example, that regulation of non-US advisers should be restricted is seen by some UK fund managers as having real practical value.

Also, the suggestion that an unlimited number of "qualified purchasers" — that is, sophisticated investors — should be allowed to hold shares in a non-US fund where these are sold by private placement, wins some plaudits. The limit is currently 100 US shareholders.

But globalisation, it seems, can wait.

"WHERE ON EARTH CAN WE GET A DECENT OFFICE?"

By Leslie Collett in Berlin

THE Berlin city government gave its approval yesterday to the creation of Germany's sixth or seventh largest

INTERNATIONAL COMPANIES AND FINANCE

Swiss to grant banking licences to Japanese

By Ian Rodger in Zurich

ALL Japanese banks and securities companies that qualify will be granted Swiss banking licences before the end of the year, according to a senior Swiss government official.

The large Japanese financial fraternity in Switzerland has been in a state of high tension in recent weeks because of the approach of a deadline under Swiss law obliging all non-banks to convert themselves into banks by the end of the year.

Applications from Japanese financial institutions have been blocked pending the completion of bilateral negotiations on various financial issues.

Mr Alex Lautenberg, head of the financial and economic division of the foreign affairs ministry, said yesterday that the talks had been "successful" and so all the Japanese institutions that "qualified objectively" would get licences. "They should relax and be confident," he added.

In the talks, the Swiss sought an easing of Japan's tight restraints on overseas

deposits by individuals and the abolition of restrictions on ownership links between the securities and banking units of Swiss banks in Japan.

Mr Lautenberg would not reveal the results, which hinge in part on the passage this week of a financial reform bill in the Japanese parliament.

Twenty Japanese banks and securities houses have Swiss banking licences, but 21 with Swiss operations do not. Mr Lautenberg said that Switzerland would not issue 21 licences.

The conversion to bank status requires a sharp increase in capital and it is expected that many institutions, suffering from a capital squeeze at home, will not apply.

The attraction of the Swiss licence to the Japanese is that, from the beginning of next year it will enable them to operate throughout Europe, provided that Switzerland joins the European Economic Area.

Japanese bankers and brokers believe that 10 licences will be offered. The Japanese MoF will then decide to whom they should be issued.

PolyGram pays \$25m for Philips CD plant

By Michiyo Nakamoto

POLYGRAM is buying a CD manufacturing plant in the US for \$25m from Philips, the Dutch electronics group, which owns 80 per cent of the record and entertainment group.

The acquisition follows earlier agreements between the two for PolyGram to acquire a CD factory in Germany and one in France for a total of around \$100m from Philips.

The US factory has a capacity of 60m discs per year and produced 50m CDs last year.

It employs 530 full-time staff, and 80 per cent of production from the factory went to PolyGram itself, with the remainder going to third parties.

The group's sales of CDs has

been growing and they have increased as a proportion of the overall product mix in unit terms, from 48 per cent in 1990 to 58 per cent last year.

The three recent acquisitions of CD manufacturing facilities from Philips was based on what PolyGram sees as a need to have a guaranteed, fast and economical supply of CDs for its largest markets.

The group plans to make CD-I discs for interactive TV games and other programmes stored in compact discs.

PolyGram also announced plans recently to manufacture digital compact cassettes, the new audio cassette tape format to be introduced by Philips, at its Amersfoot plant in the Netherlands.

Foreign stake in Total set to rise

By William Dawkins in Paris

FOREIGN ownership of Total, the French oil company, will rise from 30 per cent to 40 per cent as a result of the forthcoming government share sale, the group said yesterday.

Mr Serge Tchuruk, chairman, welcomed the move as likely to improve the liquidity of the market for Total shares and help dispel an image of heavy state control. The sale, by far the biggest of the socialist government's programme of asset sales, will take place before July 10 if market conditions permit.

It will reduce the stake held by the government and state controlled institutions from 32.9 per cent to 15 per cent. The state's direct stake will fall from 31.6 per cent to 5 per cent. State controlled banks and insurance companies will raise their stake from 2.3 per cent to 10 per cent, said Mr Tchuruk.

The existing state-owned investors are the insurance groups GAN and AGF, but it is not yet known which groups will buy the extra shares to be offered to the public sector.

The sale, organised by Paribas, is expected to raise up to FFr10bn (\$1.34bn) to fund the government's employment policies, but there will be no fresh cash for the company.

Most of the new foreign shareholders will be British and American, said Mr Tchuruk. Of the 22.9m shares being sold, 35 per cent will be made available to the French market.

32 per cent will be for the US and 33 per cent for the rest of the world.

The government does not plan to create a golden share to defend Total against takeovers, but will have the right to suspend any board decision likely to modify control, said Mr Tchuruk. In addition, Total would be seeking to build up a larger core of loyal long term shareholders, he said.

The company's existing statutes oblige investors to declare shareholdings of 2 per cent.

Total did not envisage raising fresh capital for its own needs.

MADRID investment bankers, in the doldrums as a sluggish economy has taken its toll of acquisitions and stock market flotation, have been galvanised by news that the Kuwait Investment Office (KIO) is looking for a new investment partner in Spain.

KIO, based in London, needs help in Madrid to manage its vast Spanish holdings following the resignation earlier this month of its Spanish associate, Mr Javier de la Rosa, as deputy chairman of Grupo Torras, KIO's Spanish holding company. In keeping with the orthodox investment strategies being moulded by KIO's new post-Gulf war managers, it wants a partner, and is understood to be talking to J.P. Morgan, First Boston and, possibly, Banco Bilbao Vizcaya.

A partnership with any of these institutions would be a world away from the ride KIO experienced with the mercenary Mr De la Rosa for the past eight years.

KIO stumbled across him as a young banker in 1984 when he helped it buy a small paper company, Impresas, in Catalonia. In the years that followed, KIO, with Mr De la Rosa as an independent point man, spent about \$2bn buying Spain's big-

gest chemicals group, ERT, creating the country's largest papermaker, Torras Hostench, and buying one of its largest foods groups, Ebro Agricolas.

The partnership was close. The bank he ran when they met collapsed in 1986 and, despite the resulting controversy, KIO stuck with him.

its shares back two years later as Spain's economic boom began to falter and the market, having been tapped for large rights issues, began to worry about the effect Torras' acquisitions were having on profitability. Torras felt it was being undervalued in the markets, KIO stuck with him.

the state's fertiliser producer had not stabilised domestic prices and Ercros last year lost more than \$1bn. Grupo Torras is said to have lost \$100m in 1991. Prima has also gone into debt as the property market has cooled.

Mr De la Rosa needed to stabilise Ercros before leaving

is not clear whether the amicable parting will remain so.

But without Mr De la Rosa, even as an adviser, KIO's new management faces a tough time understanding the nature of its assets in Spain, and it needs time to decide what to do with them. Today KIO's leadership is meeting Mr Carlos Solchaga, the Spanish finance minister, to discuss its plans.

But Mr De la Rosa's impetuous style has made him powerful enemies and KIO may not find that time. Last February, in a move that could have alarmed KIO, Barnett Fernandes, a London public relations company sent a note, on behalf of an unnamed client, to UK newspapers denouncing Mr De la Rosa's businesses and accusing him of plotting to topple the governor of the Bank of Spain.

A shrewd, secretive investor, KIO shuns from publicity and may have been content to bid farewell to Mr De la Rosa, now 44. And if the Kuwaitis do find a new partner in Spain, it might be to do no more than find a way out. Although Mr De la Rosa believes KIO will stay, he would take a hard look at any of the businesses they had. He already knows them better than anyone.

Peter Bruce reports on the search following the resignation of KIO's investment manager

KIO's nerve only failed once, in 1988 when it pulled out of a venture with two Madrid businessmen to try to take control of Banco Central.

By then, though, the Kuwaitis were the biggest foreign investors in Spain. KIO-Torras-De la Rosa were merging ERT with a fertiliser company to form Ercros. They owned Prima, an aggressive property group. They bought a stockbroker and a small insurance company, in Ebro, like ERT, they shook the establishment by mounting Spain's first hostile takeovers.

The holding company, Torras, went public in 1988 and then, capitalised in the markets at around \$1.6bn, bought

to quote in the markets but KIO and Mr De la Rosa had lost control of the Grupo Torras holding company. After the invasion of Kuwait in 1990, KIO injected some \$2bn into Grupo Torras to reassure fidgety creditors. Last year, those loans were converted into equity, nearly doubling Torras' capital to \$2.1bn (\$212m) and boosting reserves by some \$155m to \$180m.

By then Mr De la Rosa had begun to say he wanted to devote more time to his own expanding financial interests, but KIO, preoccupied by the war, was in no condition to assume close control of Torras.

Also, Ercros had begun to go badly wrong. A merger with

Torras, earlier this year he persuaded the US commodities group Freeport MacMorrison to pump new capital into a joint venture with the Ercros fertiliser and mining operations. To get support from Madrid, which had heavily subsidised part of Ercros, he persuaded Mr Jose Recio, a banker and member of the ruling socialist party, to become president.

Two days after Mr Recio arrived at Ercros, Mr De la Rosa announced he was leaving Torras, although he has bought 20 per cent of the profitable Ebro group this year and intends to keep it. Whether KIO is happy with this remains to be seen, and it

Pechiney International sees 'clear improvement'

By William Dawkins in Paris

FRAMATOME, France's supplier of nuclear reactors, subject two years ago to a failed bid for control by Alcatel Alsthom, the private sector telecommunications and engineering group, has suffered from the international decline in demand for nuclear plant.

It expects turnover to fall again this year to FFr12.1bn, on which it is forecast-

ing a FFr900m net profit.

Framatome's main nuclear customer, Electricité de France, has completed the expansion of its ambitious nuclear plant programme, but, as expected, did pass on an order for a 1,450 MW power station earlier this month. However, it lost a contract to build a steam generator in Belgium to Mitsubishi of Japan.

Reuter reports from Brussels.

This represents a 30 per cent increase on the previous year.

According to its 1991 annual report, BFr2.9bn (\$89m) would be used to renew information technology in its hypermarkets and supermarkets. GIB said last January a large part of this amount will be used to introduce electronic check-outs and scanning.

contributions from Howmet, the group's aerospace components division.

There will be a fall of between FFr350m and FFr400m in interest charges, thanks to a reduction in debts from FFr15.2bn to FFr8.1bn, according to a report issued at the meeting.

Mr Jean Gondard, chairman of the group, a subsidiary of Pechiney, the state-controlled aluminium maker, said profits were down slightly in the first half but that there would be a very significant net profits recovery in the second six months. Just how big the recovery will be depends on the strength of drink can sales in the summer and the value of the dollar, he told the annual shareholders' meeting.

He expected operating profits, FFr3.3bn last year, to remain stable after a rise in packaging profits and a fall in contributions from Howmet in the short term.

• Rhône-Poulenc-Rorer, the pharmaceutical unit of the French state-owned chemicals group, yesterday said it was in line to meet analysts' forecasts of \$420m net profit for this year. This compares with \$326m net on sales of \$3.8bn in 1991.

This notice is important and requires the immediate attention of holders of Bonds. It should not be regarded by the persons to whom it is addressed as constituting the giving of any advice or the making of any recommendation by S.G. Warburg & Co. Ltd. If holders are in any doubt as to the action they should take, they should consult an independent financial adviser authorised under the Financial Services Act 1986 without delay.

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Notice is hereby given to holders of the Bonds (the "Bondholders"), pursuant to Clause 7(D) of the Trust Deed dated 29th January, 1990 constituting the Bonds (the "Trust Deed"), that following publication on 15th May, 1992 of Notice of Required Conversion and Redemption of the Bonds effective 16th June, 1992 (the "Required Conversion Date") the Trustee for the holders of the Bonds, The Law Debenture Trust Corporation p.l.c., has, pursuant to and in accordance with Clause 7(B) to (D) of the Trust Deed and Condition 4(d) of the Bonds, exercised the Conversion and Exchange Rights in respect of those of the Bonds standing unconverted as of the Required Conversion Date ("Unconverted Bonds"). In consequence of such exercise, on the Required Conversion Date, the Unconverted Bonds were converted into Preference Shares on the basis of one Preference Share for each Unconverted Bond and the Preference Shares issued on such conversion were transferred to The Boots Company PLC, in consideration of which transfer £2,238 Ordinary Shares of 25p each in The Boots Company PLC were allotted and issued to a nominee of the Trustee at the Exchange Price of 335 pence per Ordinary Share. Such Ordinary Shares have been sold by the Trustee and the net proceeds of such sale, amounting in aggregate to £232,513.52, will be paid ratablely to the holders of the Unconverted Bonds in accordance with the Conditions of the Bonds and against surrender of the Unconverted Bonds at the specified office of any of the Paying and Conversion Agents listed below. It is expected that such net proceeds of sale will be available for distribution from 23rd June, 1992. In accordance with Clause 7(D) of the Trust Deed and Condition 4(d) of the Bonds, the amount of such net proceeds shall be treated for all purposes as the full amount due by the Issuer in respect of the Unconverted Bonds and/or such Preference Shares.

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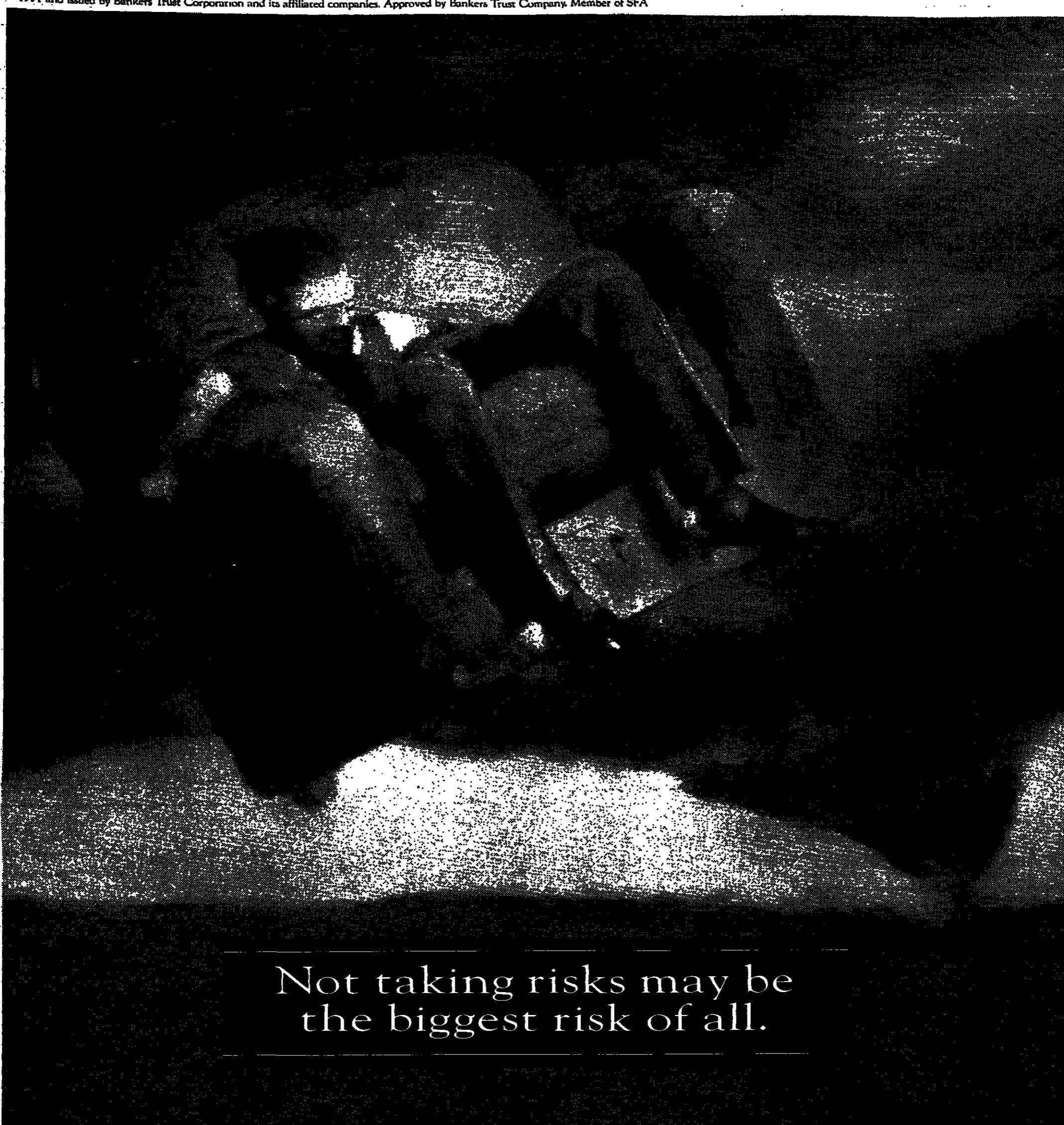
First quarter 1992

Internationale Nederlanden Group

The results of Internationale Nederlanden Group for the first three months of 1992 showed a satisfactory increase. Compared with the first three months of 1991 net profit rose by 3.8% from NLG 329 million to NLG 358 million. Profit per share went up by 12% to NLG 14.9. Total assets increased by 3.6% to NLG 308.6 billion. A reasonable growth in business volume and a net profit which will at least equal the 1991 results is expected for the whole of 1992.

Amounts in Dutch guilders	First three months 1992	First three months 1991	% Change
(in millions)			
Total income	12,512	11,584	+ 8.0
Total expenditure	12,039	11,139	+ 8.1
Result before tax	473	445	+ 6.3
Net profit	358	329	+ 8.8
(in guilders)			
Net			

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INTERNATIONAL COMPANIES AND FINANCE

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Dasa to take stake in Loral venture

By Daniel Green

DASA, the aerospace arm of Daimler-Benz, is paying \$35m for a 12% per cent stake in Space Systems/Loral, the US commercial satellite manufacturer.

Loral, the defence electronics company and the biggest shareholder in Space Systems, is injecting another \$55m into the company to maintain its stake at 51 per cent.

Dasa is joining three other European space industry companies - Alcatel and Aerospatiale of France and Alenia of Italy - which also have stakes in Space Systems. With the arrival of Dasa, each will have 12% per cent.

The move by Dasa had been

triggered by increasingly tough international competition. Mr Rolf Ardin, Dasa's managing director of communications satellite programme, said yesterday. "The European satellite industry must collaborate, and we have decided to do it with the US."

US satellite builders have repeatedly beaten their European rivals in winning contracts to build civil telecommunications satellites. Hughes Aircraft of Los Angeles is the industry leader with a market share of more than 60 per cent.

Dasa's decision is also the latest step in the consolidation of the European satellite manufacturing industry.

British Aerospace this month

halved capacity at its satellite manufacturing plant at Stevenage, north of London. Competitive pressures have also prompted it to enter merger talks with Matra-Marconi, an Anglo-French rival.

Space Systems was established in late 1989 by Loral, Alcatel, Aerospatiale and Alenia. The company got off to an encouraging start by winning a \$500m contract for a Japanese satellite programme.

Dasa decided to join them last month and is awaiting US regulatory approval.

"We do not believe this will be a problem because the other three European companies have already been approved," said Mr Ardin. Dasa's stake will be satisfied with the issue of new shares, he said.

Loral, the parent, had sales of \$2.9bn in 1991 and profits of \$122m. Mr Bernard Schwartz, its chairman and chief executive, said last month that the company wanted to become further involved in non-military markets.

In March, Mr Schwartz visited Europe looking for potential acquisitions and collaborations. In 1990 Loral paid \$750m for Ford Aerospace and elbowed its way into the commercial space arena.

Previously Loral had systematically acquired some of the defence activities of leading US "blue chip" companies which had decided to diversify into the military sector and are now refocusing activities on their core operations.

**Digital buys
UK broadcast
technology
concern**

DIGITAL Equipment, the US computer group, has acquired BASYS Automation Systems from Independent Television News of the UK as part of an "aggressive growth strategy" for the media industry and the broadcast market in particular, Reuter reports from Maynard, Massachusetts.

Terms of the deal were not disclosed.

UK-based BASYS, which employs 160 people worldwide, supplies news automation and management systems in more than 400 broadcast newsrooms worldwide.

Digital and BASYS, which is in the broadcast automation market, will collaborate on such technologies as voice recognition, fibre-optic data-link interface (FDDI), and Digital's recently announced Intelligent Building products.

FDI is a standard for fibre-optic local area networks, which transmit data, including graphic images, at very high speed.

BASYS, which will operate as a wholly owned Digital unit, said Digital's investment, especially in open computer systems, will allow BASYS to expand product development efforts in areas such as multi-media workstations and databases, more aggressively.

Digital has been cutting costs and reducing staff in the face of a weakening world economy.

In April it reported a net loss for the third quarter of \$29.4m, or \$2.36 a share, compared with net income of \$116.5m or 94 cents in the corresponding period last year.

**Three-unit
structure for
Caterpillar
collaboration**

THE JOINT venture agreed in March by Caterpillar, the US construction equipment group, Mitsubishi Heavy Industries, Japan's largest heavy machinery maker, and Mitsubishi Corp, the country's leading trading house, is to be set up as three separate companies, AP-DJ reports from Peoria, Illinois.

The joint venture companies will be based in the US, the Netherlands and Singapore. Each will begin operating on July 1.

Mitsubishi Caterpillar Forklift America will have its headquarters in Mentor, Ohio, with manufacturing facilities in Houston.

Mitsubishi Caterpillar Forklift Europe will be based in Almere, the Netherlands, and will cover European, African and Middle Eastern markets.

In Singapore, Mitsubishi Caterpillar Forklift Asia will cover Asia and Oceania and maintain a Japanese branch.

Carolco cuts Live shareholding

By Karen Zagor in New York

CAROLCO Pictures has cut its stake in Live Entertainment to a minority holding of 49.9 per cent by selling 360,000 shares in Live to three Carolco investors - Tokyo's Pioneer Electronics, Tokyo Studio Canal Plus and RCS Video International Services, an affiliate of Italy's Rizzoli Corriere della Sera - agreed to a \$73.8m financing package for Carolco in a move to keep the troubled, independent Hollywood studio in business.

Carolco, which sold the Live shares, for about \$2.19 each, to protect itself from a possible cross-default in its public and private debt.

This follows Live's failure to make the latest interest payment on its 14.5 per cent senior subordinated notes.

As a 53 per cent majority

shareholder in Live, Carolco was vulnerable to a possible default by Live, which is a video distribution company.

Earlier this year, the same

three Carolco investors - Pioneer LDCA, an affiliate of Tokyo's Pioneer Electronics, Tokyo Studio Canal Plus and RCS Video International Services, an affiliate of Italy's Rizzoli Corriere della Sera - agreed to a \$73.8m financing package for Carolco in a move to keep the company operating.

Carolco, however, still faces

a serious cash shortfall.

In spite of the outstanding success of a number of Carolco films, including the Terminator movies and Basic

Instinct, Carolco is still

struggling to survive.

The company has been hurt

by a combination of factors,

including its "open purse"

policy of paying generous

amounts for box-office

stars, such as Arnold

Swarzenegger.

Earlier this month, Carolco

said it could not draw on a

\$22.8m line of credit because it

had not met certain terms.

In the first quarter, a gain of

\$4.9m from the purchase of

debt helped Carolco reduce its

net loss to \$4.3m, or 20 cents a

share, from \$6.3m, or 27 cents,

but the company's operating

losses grew to \$3.2m from \$6.3m.

Revenues were essentially flat

at \$136.5m.

California. Tyson said it expected Arctic Alaska to post 1992 revenues of about \$250m.

Arctic Alaska also operates two Seattle-based reprocessing plants as well as shore-based fish processing plants in Oregon, British Columbia and China. It also has an Idaho-based aquaculture enterprise and several joint ventures overseas.

The merger is subject to certain conditions, including approval by two-thirds of Arctic Alaska shareholders and by regulatory authorities.

Both companies' boards have unanimously approved the deal.

• Nabisco Foods Group, a unit of RJR Nabisco Holdings, has agreed to exchange its 33 per cent interest in Grupo Gamesa,

for bankruptcy protection from creditors.

Analysts blamed Sammi's difficulties on ambitious expansion in the 1980s in anticipation of a recovery in speciality steel which failed to materialise. They identified as pointers to trouble a heavy investment of \$260m in three steel companies in North America in 1989 and an injection of some \$100m on increasing production of speciality steel in South Korea from 1988.

The group's financial position was hurt by rumours last year, denied by the company, that it might be forced to file

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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Handelsbanken hit by credit losses

By Robert Taylor in Stockholm

SVENSKA Handelsbanken, Sweden's third largest commercial bank, has reported a 35 per cent fall in operating profits, to SKr634m (\$237m) for the first four months of 1992, from SKr1.1bn a year earlier.

The decline was mainly attributable to a 46.7 per cent jump in credit losses, to SKr1.1bn, from SKr1.1bn last time. The credit losses amounted to 1.6 per cent of total lending at the end of April.

The bank's receipts rose 6 per cent to SKr4.1bn, from SKr3.75bn, while earnings per share declined to SKr2.94 from SKr4.57. Return on equity dropped to 7.9 per cent from 12.5 per cent.

The latest results suggest that despite a more prudent and controlled credit policy the bank was now also suffering the consequences of lending to property and finance companies in the late 1980s. For 1991, its total credit losses rose to SKr3.2bn, representing 1.1 per cent of loan volume.

Although Handelsbanken remains Sweden's most profitable bank, its rapid fall in operating profits contrasts sharply with its 1990 results, when it earned SKr1.558bn. This was the highest in its history, while at the same time its credit losses were a more modest SKr623m.

The bank's underlying position remains strong, with total assets at the end of April standing at SKr387.98bn, only slightly down from the SKr391.11bn a year before.

Gota offered SKr13.5bn in protection

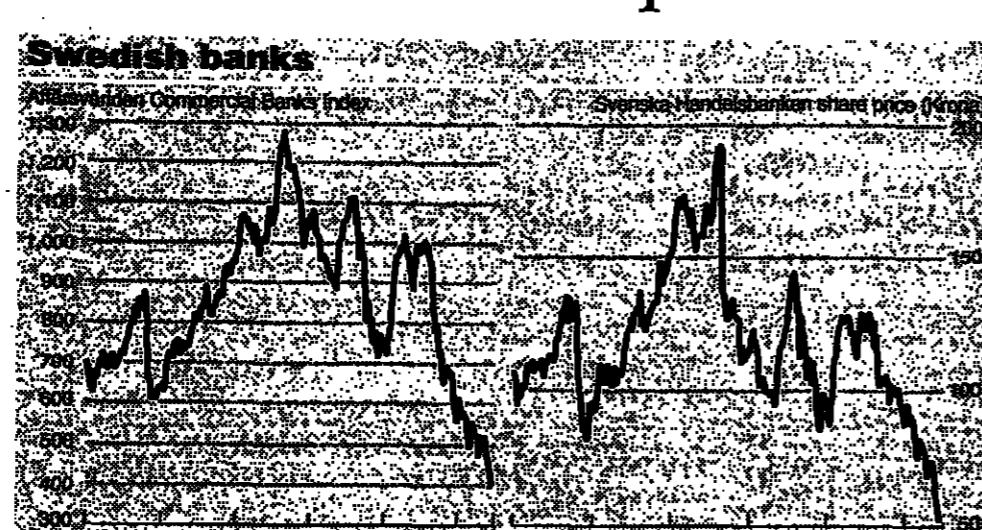
By Robert Taylor

THE SKr13.5bn (\$2.4bn) five-year insurance rescue plan designed to protect Sweden's Gota Bank from credit losses and unpaid interest represents a bold attempt to stabilise its position and remove the uncertainties surrounding the group.

The solution stems from an initiative of Gota's main shareholder, Trygg-Hansa, one of Sweden's leading insurance companies, which still intends to incorporate the bank as a subsidiary this year.

An insurance company has been set up to provide cover for Gota. It will be indirectly owned by two triple-A rated European insurance groups, which have not been named; J.P. Morgan and Trygg-Hansa's holding company, which will provide cover for about 11 per cent of the bank's credit portfolio, with a maximum risk of SKr1bn.

The insurance agreement provides cover of credit losses of up to SKr1bn by 1996, as well as unpaid interest and remission of interest to SKr7.5m. Mr Gabriel Urwitz, Gota's president and chief executive, said yesterday: "The uncertainty surrounding the magnitude of our credit losses



and their effect on Gota's capital base should now be over." The insurance scheme has already been applied to Gota, helping the group's results for the first four months of 1992, for which it incurred operating losses of SKr63m.

Without the insurance plan, it would have made credit losses of SKr1.36bn, or 5.1 per cent of its total loan volume. Instead, credit losses amounted to SKr210m. While Gota paid

an insurance premium of SKr1.14bn, it utilised SKr1.15bn to cover its credit losses. The insurance plan may seem over-cautious for a bank with a risk-weighted capital adequacy ratio of 11.8 per cent, well above the 8 per cent Bank of International Settlements requirement. However, it underlines the determination of Trygg-Hansa to ensure that Gota's troubles are resolved

quickly. Two months ago, Trygg-Hansa bid for all Gota's outstanding shares, giving it a SKr2bn equity injection. That bid still stands.

Mr Björn Sprangre, Trygg-Hansa's chief executive, said: "Strengthening Gota's financial stability is important to us. Our intention is to incorporate Gota as a wholly-owned subsidiary of our company remains unchanged."

Union Bank of Finland slides to FM317m deficit

UNION Bank of Finland, the country's largest commercial bank, has reported a loss of FM317m (\$74.2m) for the first four months of 1992, writes Robert Taylor. The figure compares with a profit of FM144m for the same period of last year.

"Taken as a whole, 1992 will be considerably weaker for the UNIBank Group than last year,"

said Mr Ahti Hirvonen, the chairman. "The anticipated upturn in the economy next year is likely to reverse the trend, but it is still too early to estimate the speed of the change."

The bank blamed the deficit on deep recession in Finland. There was an 18.1 per cent growth in write-offs on credits and guarantees, to FM415m

from FM149m last time. Net income from financing operations dropped 16.4 per cent, to FM645m from FM771m.

There was a 14.9 per cent drop in the bank's total income, to FM1.14bn from FM1.34bn. However, the bank retains a healthy capital adequacy ratio of 10.7 per cent.

Mr Hirvonen said the group was continuing to adjust to the

situation, with a one-third cut in the number of branches and 20 per cent reduction in personnel.

However, he warned that Finland's high interest rates would have disastrous consequences. "It is a question of a threat to business and economic life generally, which is also reflected in the banks," he said.

"Taken as a whole, 1992 will be considerably weaker for the UNIBank Group than last year,"

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Interim Report

January 1 to April 30, 1992

SCA in brief

SEK M	1992	1991
Net sales	10,800	11,527
Earnings after financial net of which restructuring measures	204	1,106
Net earnings after taxes	144	365
Earnings per share, SEK	0.88	4.88

Full-year forecast:

Earnings after financial net, approx. SEK 400 to 500 M.

Statements of Earnings (unaudited)

SEK M	1992	1991
Net sales	10,600	11,527
Operating surplus	1,356	1,824
Depreciation	(676)	(690)
Share in earnings of associated companies	26	132
Operating profit	704	1,266
Restructuring measures	-	365
Operating profit after restructuring measures	704	1,631
Net financial items	(500)	(525)
Earnings after financial items	204	1,106
excluding restructuring measures	204	741
Income taxes	(51)	(180)
Minority interest	(9)	(35)
Extraordinary items (after taxes)	144	891
Net earnings for the period	144	891

A complete report can be ordered by calling SCA Corporate Communications, telephone nos +46 8 665 09 09, +46 60 19 30 00, or writing to the address below.



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The following represents a summary only of the description as presented in the prospectus.

GLOBAL SHARE OFFERING OF TOTAL SHARES BY THE REPUBLIC OF FRANCE

The Republic of France (the "Republic") plans to make a global share offering of 22,900,000 B shares it owned in TOTAL, a French Société Anonyme, representing 12.4% of TOTAL's share capital. The offering will be made simultaneously in the French, International and United States markets.

The details of the offering, including the price and the detailed timetable, will be determined by the Republic the day before the launch date.

The date for the launch of the offering will be subject to general conditions in the financial markets and is therefore subject to change. The offering should be finished at the latest on July 10, 1992.

The offering will be underwritten by syndicates led by Banque Paribas with respect to the French offering, Banque Paribas and CSFB France S.A. with respect to the International offering and Lehman Brothers, with respect to the US offering. Banque Paribas has been appointed global coordinator and Lehman Brothers International, co-global coordinator of the combined offering. La Compagnie Financière Edmond de Rothschild - Banque has been appointed advisor of TOTAL.

Subject to certain exceptions, the shares offered in the French and International offerings may not be offered or sold within the United States.

Minolta Camera to expand office equipment business

By Robert Thomson in Tokyo

JAPAN'S money management funds - bond and money market investment funds - have attracted Y2,000bn (\$15.6bn) since their launch last month.

The funds are aimed at the

retail investor.

Investors have been attracted by the higher yields of the funds, relative to bank deposits. The sharp inflow of retail money to Japanese brokerages comes at a time when individual investors are mostly shunning stock market investment.

Fee margins on the money management funds are significantly lower than that of stock trading commissions. Brokers hope the funds inflow will lead eventually to investors shifting back into direct stock market investment.

According to the Investment Trust Association, 75 per cent of the collected money was invested in long and short-term government bonds at the end of May.

The minimum purchase price in money management funds is Y1m. Currently the funds yield around 4.7 per cent. This compares with 6.5 per cent in ordinary bank deposits and 3.29 per cent on bank money market deposits.

Banks have become increasingly concerned over the large inflow of money to the brokeraged money management funds, which look set to head the securities houses' marketing offensive ahead of the summer bonus season.

Brokers also want to give the instrument a settlement function, similar to that of a bank account.

• The Osaka Stock Exchange plans to expand disclosure of trading information in stock-index futures and options, AP-DJ reports.

The exchange currently discloses daily results of volume in the front-month Nikkei index futures and three Nikkei options. From Friday it will also disclose daily trading for other futures contracts, plus five options.

includes increasing the share of domestic camera sales and expanding its office equipment business.

However, the company was surprised by an industry-wide fall in domestic camera sales, including those of the single-lens reflex, for which it is best known. The market contracted by 9 per cent, while prices for new models fell by as much as 30 per cent.

Meanwhile, Minolta has had difficulty penetrating the crowded domestic office equipment market, where its sales last year fell 5.6 per cent. Encouraged by a 7.3 per cent rise in exports, it is placing more emphasis on foreign sales. This new emphasis is reflected in the transfer of many of its 400 US camera workers to the marketing division for printers, colour copiers and other business equipment.

According to the Investment Trust Association, 75 per cent of the collected money was invested in long and short-term government bonds at the end of May.

The company makes a net profit of 6.8bn zlotys (\$461,000) last year on sales worth 19.8bn zlotys. The first five months of this year saw sales grow to 11.4bn zlotys, while net profits slipped to 2.7bn zlotys. Mr Mieczyslaw Garstecki, managing director, said yesterday: "We had enough of a profit to survive, but not enough to expand. This is why we needed the foreign investment".

CPC has a production facility in eastern Germany and a joint venture in Hungary. It hopes output from Amino will serve the domestic Polish market as well as other east and central European countries. The US group is planning to build a sales organisation and establish a catering operation in Poland to cover hotels, restaurants, hospitals and schools.

• McDonald's is to open today its first Polish restaurant in Warsaw, employing 400 people. It will be followed by five others, two this year and three in 1993.

PRESS RELEASE ISSUED BY THE BOARD OF DIRECTORS OF TOTAL ON JUNE 15, 1992

SALE OF THE SHARES OWNED BY THE FRENCH STATE IN TOTAL AND EVOLUTION OF THE RELATIONSHIP BETWEEN TOTAL AND THE FRENCH STATE

During its meeting of June 15, 1992, the Board of Directors of TOTAL adopted several resolutions in connection with the proposed reduced participation by the French State in the Company's share capital as announced on May 15, 1992.

The Board has received modifications of Articles 6 and 11 of the Company's Bylaws resulting from the Extraordinary Shareholders' Meeting of June 2, 1992. The revised Bylaws allow the shares owned by the French State to be sold to third parties and give the Board the authority to approve this operation.

As requested by the Government, the Board has reviewed several possibilities for the sale of shares currently owned by the French State. The Board has approved the following operations:

• The sale by the French State of up to a maximum of 12.1 million outstanding shares representing 6.5% of share capital in the form of a public exchange offer using the ratio of 4 Petroleum Certificates to 3 shares as had been announced on May 15, 1992 (shares will be ex-dividend 1991). The exchange offer will be available to all holders of Petroleum Certificates in the following weeks.

• The sale by the French State on the French, United States and International financial markets, of 22.9 million outstanding shares representing 12.4% of share capital. The sale should be completed before July 10, 1992 and will be subject to the prevailing market conditions. It will include a French portion in the form of a public sale offer of approximately 8 million shares on the Paris Stock Exchange, a public placement of approximately 7.4 million shares in the United States (representing approximately 14.8 million American Depository Shares) and an international placement outside France of approximately 7.5 million shares. Each purchaser will be allowed to acquire a maximum of 1 million shares in the course of these operations (2 million American Depository Shares).

In connection with the above operations, the Board has acknowledged the terms of a proposed interpretive document governing the relationship between the French State and the Company. This relationship will continue to be regulated for several years by the Protocols of 1924 and 1930 which expire on March 14, 2000. But, in order to take immediately into account the evolution of the relationship between TOTAL and the State resulting from the reduced shareholding of the latter, the bylaws will be modified on the basis of the existing Protocols. These modifications are the subject of an interpretive document agreed upon by the French State and the Company and which the Board has approved. Hereafter, the representation of the State on the Board of Directors will be limited to two Board members, in place of four Board members and two government commissioners. These two Board members will maintain the specific rights provided in the Bylaws in favor of the French State to assure that the national interests are protected. However, the French State's right of approval will no longer apply to the appointment of directors and of certain members of senior management but only to the Chairman named by the Board. This interpretive document and associated Bylaw modifications will be submitted to an Extraordinary Shareholders' Meeting before the end of 1992.



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COMPANY NEWS: UK

National Power advances 18%

By Juliet Sychrava

NATIONAL POWER, the electricity generator, yesterday reported pre-tax profits up 18 per cent to £154m for the year to March 31 1992, the first full year since it was privatised.

Earnings per share increased by 22 per cent to 28.63p (23.54p), and the dividend goes up 10 per cent to 9.1p.

Mr John Baker, chief executive, said the results showed the company was competing successfully in the new privatised electricity market.

"Profits are beginning to reflect the major restructuring we are undergoing," he said.

The company's performance was achieved against the background of a 0.2 per cent growth

in the electricity market. Its unit sales fell by 3.9 per cent, and it lost market share to rival generator, Nuclear Electric.

A sharp rise in electricity prices accounted for a 7.4 per cent increase in turnover to £4.7bn. Prices in the pool or wholesale market rose by nearly 25 per cent, while income from direct sales to customers rose by 30 per cent.

Although costs rose by just over 5 per cent overall, fuel costs fall as the company used up old cheaply-priced coal stocks.

It also saved about £150m after shedding 21 per cent of its workforce, or 3,000 jobs, as part of a programme announced after privatisation. These man-

power savings boosted productivity by 13 per cent.

Improved turnover and cost savings together gave a 23 per cent increase in operating profits.

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SmithKline strengthens its position in vaccines

By Paul Abrahams

SMITHKLINE Beecham, the Anglo-American pharmaceuticals group, has completed two deals aimed at positioning itself as a significant force in the world vaccine market. The agreements mean it is now the second largest in the market after Merck of the US.

In the longer term, its strategy is to expand overseas, and Mr Baker said he hoped to invest £1bn in international generation ventures by the end of the decade.

City analysts expect a pre-tax profit of between £250m and £300m next year, giving earnings of between 31.5p and 34.5p per share, and a dividend of 10p to 12.5p.

Dutch cockle restrictions leave Hazlewood Foods flat

By Maggie Urry

PRE-TAX profits at Hazlewood Foods were flat at £51.3m, against £51.2m, in the year to end March, as restrictions on Dutch cockle fishing and a decision to sacrifice margins to boost sales volume offset gains from the acquisition of Sutherland last summer.

The shares rose 3p to close at 150p.

Mr Peter Barr, chairman, described the year as one of consolidation and predicted that the group was "now poised for a period of steady earnings growth". The 30 UK businesses had been grouped into seven trading areas, and a similar plan had been written for the continental subsidiaries.

Group sales rose 17 per cent to £532.4m, although Mr John Simons, finance director, said the underlying gain was 8 per cent, of which 2.3 percentage points were from price increases and the rest volume growth. Operating profits rose 4.5 per cent to £50.2m, with margins down from 10.6 to 9.5 per cent.

Sutherland, acquired for £36.7m in shares, was included for seven months and contributed profits of £3.5m, after financing costs. Its £16.8m of debt meant group borrowings rose to £109.7m (£81.9m), adding 10 percentage points to gearing at 69 per cent. The group more than covered its capital investment of £27.9m from internal cash flow.

Interest charges rose from £8.3m to £8.9m, with cover down from 9.1 to 6.7 times. A reduced tax rate of 27.7 per cent (24.5 per cent) and higher minorities of £57.0m (£47.000) left earnings per share down 4 per cent to 16.3p (17.1p).

A final dividend of 3.5p is



Peter Barr: poised for growth after year of consolidation

were up from 23m to 24.6m.

Mr Simons said the restriction on cockle fishing in Dutch waters cost the group about £2m, of which £2.3m fell in the second half. The impact of lower margins in the meat, produce and fish businesses knocked £3.4m from profits.

Operating profits from grocery fell from £13m to £10.9m,

but ready meals profits were up to £11.8m (£10.1m) and convenience foods, which includes most of Sutherland, from £1.5m to £5.8m. Profits from fish fell to £4.5m (£5.4m) and from shellfish to £7.8m (£10.6m). Produce profits rose to £4.5m (£3.2m) and non-food profits

Lep pension fund has £900,000 shortfall after property deal

By Roland Rudd

THE PENSION fund of Lep Group is showing a £900,000 shortfall following a property deal last year with the freight-forwarding and security company.

Trustees of Lep Group's pension fund have written to members telling them of the shortfall.

They have calculated that if the pension fund and group had been wound up in January benefits for present employees were only 88 per cent covered. Transfers out of the pension fund by former employees have been suspended.

Last June the trustee company agreed to pay £12.4m for Coombe Hill House, just as Lep's problems began to emerge when off-balance sheet property finance came on balance sheet and the company's debt rose to more than £400m.

Profits collapsed and a standstill agreement was signed with its banks.

Coombe Hill House has now been valued at only £2.5m. Lep blames the continued weak property market.

The deal represented a high proportion of the pension fund's £28m of assets at a time when self-investment has been criticised in the pension industry.

Mr Paul Baines, director of Charterhouse, Lep's financial adviser, said: "I am sure that this was not the first case of a pension fund buying assets from the company."

Lep had also agreed to increase its contribution significantly in order to eliminate the shortfall within two to three years.

The group was now proposing that £180m of its £330m debts should be converted to equity. Details of the conversion have yet to be fixed, although the banks were likely to end up with a substantial portion of Lep's shares.

Mr Baines said he hoped the reconstruction would be in place by next month.

Volex at £3.7m as it repositions

By Peter Pearce

VOLEX, the specialist wiring and connection systems company, reported pre-tax profits down from £1.16m to £1.03m for the year to March 31, a period of "strategic repositioning" of the group's products and its markets.

The company started production on a contract for John Deere, and Mr Poulsouli hoped this would be a "foothold" with the US tractors group.

Buoyed by a rise in exports to 40 per cent of sales, Pencom emerged as the group's best performer. It also received a fillip from the government's decision to introduce safety legislation to make compulsory in the UK the fitting of plugs and moulded plugs where appropriate, to electrical appliances.

The group also decided to change the emphasis of Volex

borrowings of £5m into cash of £5.5m and Mr Poulsouli said he was looking to expand the Cable Products side with an acquisition on the west coast of the US, and to expand Pencom. Group exports have grown from 15 per cent two years ago to 30 per cent now.

Turnover fell 16 per cent to £81.6m (£97.3m) and operating profits were down by a little less than 11% to £3.77m. However, this was boosted by investment income of £443,000 and lower interest charges of £131,000 (£477,000).

An extraordinary charge of £5.5m related to provisions for the withdrawal from the car sector. Earnings dropped to 14.9p (17.9p) and the final dividend is maintained at 10.5p for an unchanged total of 17p.

Cost controls help LPA hold profits at £0.31m

By Peter Pearce

Tight cost controls enabled LPA Industries, the USM-quoted industrial electrical connectors and accessories group, to hold pre-tax profits at £210,000 for the six months to March 31.

Turnover was down 7.7 per cent to £21.8m (£23.44m) and operating profits slipped by 2.3 per cent to £335,000.

Mr Michael Busch, chief executive, said that strict control on borrowings - the company is negligibly geared - pressure on debtors and increasing concentration on exports all helped counteract the "severe trading conditions" and produce a "most satisfactory" result.

Mr Busch said that customers' big projects were still few and far between, especially in railway engineering.

The interim dividend is held at 1.65p and is payable from earnings of 2.41p (2.31p) per share.

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Preliminary results 1991/92

	1991/92	1990/91
Profit before tax	£137.9m	£70.3m
Profit after tax	£88.1m	£42.3m
Interim dividend for year (paid)	5.3p	-
Recommended final dividend per ordinary share	12.40p	10.94p

"With strong growth in earnings, costs under control, retailing firmly back in profit, a good performance against guaranteed standards of service and tariff increases from 1 April 1992 well below the rate of inflation, this year's results demonstrate that high quality customer service and profits can, and must, go hand in hand."

Ken Harvey Chairman and Chief Executive

NORWEB

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The Annual Review and Summary Financial Statement, Directors' Report and Accounts for 1991/92 will be published in mid-July.

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COMPANY NEWS: UK

Taunton Cider to join market with £150m tag

By Philip Rawstorne

TAUNTON CIDER, the UK's second largest cider maker, is expected to raise between £75m and £85m from its planned stock market flotation later this month.

The company, acquired by its management last year for £15m from a consortium of brewers including Bass, Courage, and Scottish & Newcastle, will have a market capitalisation of about £150m.

Directors and more than 500 employees, who invested a total of £500,000 in the management buy-out backed by Samuel Montague and Morgan Grenfell Development Capital, will emerge with a 10 per cent stake - worth about £15m - in the company. The original lending institutions will hold about 50 per cent of the enlarged share capital.

The share offer will be split equally between the public and by placing with institutional investors. The offer price will be announced on July 7.

About £70m raised by the issue of new shares will be used to pay off bank and other borrowings, reducing the company's debt to about £10m or less than 50 per cent of shareholders' funds. The sale of shares by existing shareholders is expected to amount to about £15m.

Mr Peter Adams, chief executive, who led the management buy-out, said yesterday that the increased financial flexibility provided by the flotation would enable Taunton to take advantage of further opportunities for growth.

Results for the year since the buy-out, published in the path-finder prospectus yesterday, showed a 34 per cent increase



Peter Adams: capitalising on trends in the drinks market in operating profits to £16.7m (£12.5m) on turnover 11 per cent ahead at £106.3m. Operating margins rose from 13.1 per cent to 15.9 per cent. Pre-tax profits fell from £10.3m to £7.4m, reflecting interest charges of £9.6m on the company's sales.

In recent years, Taunton has had a successful record of new product development, particularly in the higher-margin, premium sector, which is now dominated by its Diamond White brand.

Red Rock, launched in 1989, has been targeted on lager drinkers, and its most recent brand, Brody, launched nationally last month, has already achieved significant distribution.

Mr Adams said yesterday that the programme of new product development would continue with the introduction of brands to meet varying consumer tastes and to capitalise on trends in the drinks market.

Net cash from operations

Growth through a window in the market

Richard Gourlay looks at why Anglian Group can be floated with a £200m valuation

MR WILLIAM Hancock, chief executive of Anglian Group, must be heading one of the most successful of recent management buy-outs.

Just 18 months after buying the Norwich-based double-glazing company for £24.5m from BET, the business services group, Mr Hancock and his seven-man buy-out team are floating Anglian with a market valuation of about £200m.

To say the least, Mr Hancock's team has greatly benefited from the misfortunes at BET where new management is trimming back on the excesses of a late 1980s acquisition binge.

Not only did the buy-out team obtain a company that was already cash generative and profitable, but just before BET's financial year-end in March, Anglian was also able to make an early repayment of a £30m loan note which BET provided to help finance the buy-out.

By repaying early, Anglian is able to avoid paying BET a considerably greater deferred consideration on flotation.

Anglian's first year results after the buy-out produced operating profits of £15.5m, broadly in line with projections made to BET.

It was during the next year, and despite the recession, that the MBO team made profits and laid the basis for shareholders to seek an earlier exit through the flotation.

After increasing prices by 7.5 per cent in February 1991 and cutting costs, operating profits for the year to March 1992 jumped to £23m on turnover almost unchanged at £145.6m.

Net cash from operations

jumped 19 per cent to £28.7m and operating margins were nearly 50 per cent higher at 18.5 per cent.

According to Mr Hancock, current trading is "at least as good as last year" despite no real sign of any economic upturn.

"In the short term we may have to continue the same discounting policy but with new products in September we will not be so reliant on discounting policy," he says.

"We expect to make 15.8 per cent margins with the same discounting policy."

While the company has been forced to discount, it has remained remarkably unscathed by slow consumer spending. Before recession hit - and indeed before BET sold - the company cut 150 jobs in its manufacturing plants in Norwich and closed some of the branches through which it supports and co-ordinates its self-employed sales and installation teams.

Anglian has also had little exposure to the new building market. Almost 75 per cent of sales are replacement windows and doors made from rigid PVC-U, a product Anglian successfully introduced to the UK market 12 years ago.

From this base Anglian has more recently moved into conservatories and is breaking into the new build market and sales to commercial and local council buildings.

Despite this vertical integration, Anglian has only managed to carve a 7 per cent to 8 per cent share of the replacement window market. The fact that this is enough to make it market leader ahead of Bowater Windows and Everest is testimony not only to the market's fragmentation but also to the degree to which the

company can be grown through increases in market share in the absence of economic recovery, Mr Hancock says.

There is also growth potential geographically by spreading branches through the Midlands, the north of England and Scotland and through expansion over the longer term.

The flotation itself is relatively straightforward, involving a placement of half the shares on offer, by NM Rothschild, and a public offering of the other half.

• About half the company is to be sold. The company will raise approximately £55.3m net from a placement and public offering that will be priced on June 29.

The providers of the venture capital, led by Legal & General Ventures, will sell a portion of their stake, raising a further £40m.

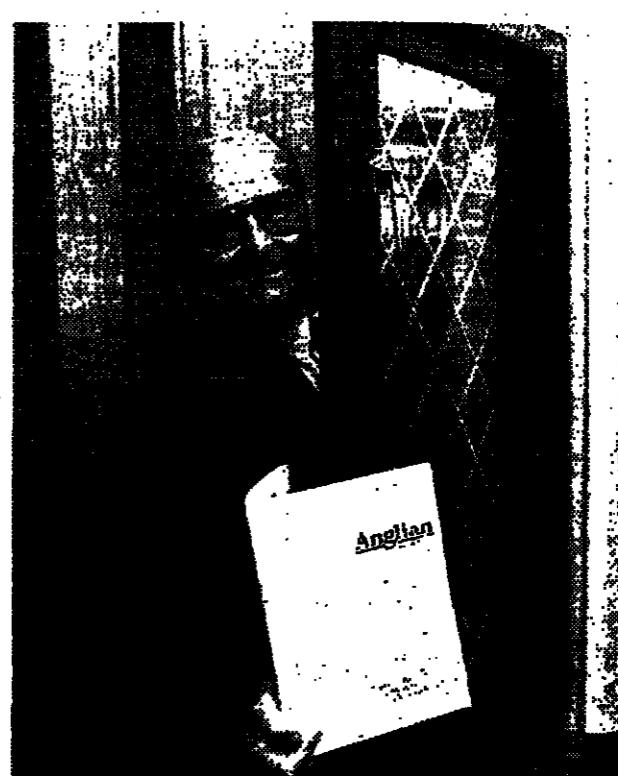
As a result the MBO team will be left with about 8 per cent of the enlarged capital, the workforce will have about 4 per cent and existing shareholders will keep about 40 per cent.

• The proceeds will be used to redeem £23.5m of preference shares and the £30m debt that replaced the loan note from BET and BET will receive a £1.5m deferred consideration.

As a result, Anglian will add about £1.4m to cash balances which on a pro-forma basis stood at about £10m in March.

At the very least the company's profits will benefit from not having to pay 25.7m of interest as it did last year.

• Pricing will be decided a week ahead of the closing date for public applications on



William Hancock: made the buy-out 18 months ago

customers that the company is either up for sale or so heavily leveraged that it is unreliable.

Once shareholders have backed the company with £200m of equity, this is a sum they will no longer be able to deploy.

The company's advisers would like Anglian to be rated alongside other building materials companies.

If that were the case, Anglian could float at a price between 240p and 280p and would carry an earnings multiple in the mid teens and still be at a small discount to the sector.

US side boosts Erskine House

By Peggy Hollinger

STRONG growth in the US helped Erskine House, the office equipment services' company, to announce a 5 per cent advance in pre-tax profits to £12.7m for last year.

Mr Brian McGillivray, the chairman who transformed Erskine through a heady programme of acquisitions in the 1980s, said the company had benefited from cost-cutting in the US and £1.4m decrease group interest charges to £3.7m.

The savings offset a 6 per cent decline in group sales to £178.9m for the year to March 31.

Mr McGillivray said Erskine was seeing a slight improvement in the US after the severely depressed conditions of 1981. "We are a little more happy," he said.

The US contributed pre-tax profits of £2.7m (£4.9m).

The UK remained difficult,

and Mr McGillivray held out little hope for a significant improvement in the current year.

Machine sales in the UK had been "disappointingly low" and margins depressed by price-cutting. Furthermore, adverse publicity surrounding the leasing industry had cost Erskine between £750,000 and £1m in operating profits last year.

Service income rose slightly during the year, but UK pre-tax profits still fell almost 19 per cent to £5.1m. Erskine sold its laser printer business for £4.7m, which accounted for £900,000 in operating profits in 1991.

Germany suffered a 58 per cent decline in pre-tax profits to £371,000.

Debt fell from £41.3m to £36.8m, representing 50 per cent of shareholders' funds.

The dividend was maintained at 4.35p, for a total of 6.65p. Earnings per share were depressed from 14.5p to 11.7p.

Kleen-E-Ze £587,000 in the black

A £1m turnaround from pre-tax losses of £428,000 to profits of £587,000 was announced by Kleen-E-Ze Holdings, the maker of industrial, household and hygiene products, for the half year to February 28.

Mr Edward Cook, the chairman, said that although a strong performance was achieved in the homecare business, trading conditions remained difficult in the mail order, retail and wholesale businesses. He did not expect any upturn in the second half and did not foresee any dividend payment for the year.

The last payment was in 1988. Turnover amounted to £2.1m and new investments were made as well as providing £500,000 for existing investments.

Revenue for the year fell to £1.52m (£1.59m), income from investments rose to £4.6m (£3.8m). Earnings were 4.2p (4.7p) and a final dividend of 2.5p makes a total of 4p (4.5p).

Safeland halved to £167,000

Safeland, the property group, yesterday reported that pre-tax profits were halved, from £235,000 to £167,000, in the year to March 31. Turnover declined by £3.5m to £8.6m.

At the interim stage the company reported profits of £81,000 from turnover of £3.25m.

The final 0.14p (0.3p)

makes a total of 0.28p (1p)

and is more than twice covered by earnings of 0.6p (1.1p).

Manufacturing loss hits Chillington

A £1.49m downturn into operating losses by its UK industrial interests left Chillington Corporation with 1991 pre-tax losses down from £905,000 to £845,000.

However after lower extra-charge charges of £183,000 (£1.3m) the loss for the year was much reduced at £777,000 (£1.95m). The final dividend is being passed leaving the total payment at 0.5p (2.75p).

Turnover was £243.5m (£35.3m). There were improvements in operating profits for tropical agriculture at £1.59m (£2.24m) and agricultural tools at £1.13m (£547,000). Manufacturing had losses of £948,000 (£543,000 profit).

The sale and placing are part of Gieves strategy of focusing on its core businesses. Roundabout, the motor distributor, has been sold to its management and Redwood Press to the Bath Press Group.

Headline is Bookpoint's largest customer, accounting for 27 per cent of sales. Trading profits for the year to end-January were £441,000, against £280,000

full offer without the agreement of the Gieves board.

Group turnover was lower at £28.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.14m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (1.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

Full conversion would give the loan a holding of 26.8p per cent. Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

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COMMODITIES AND AGRICULTURE

S African gold profits 'lowest since 1960s'

By Philip Gavith in Johannesburg

THE PRICE of gold has fallen by 33 per cent in real terms since 1988, taking real profits in the South African gold mining industry to the lowest level since the 1960s, Mr Naas Steenkamp, the outgoing president of the Chamber of Mines, told members yesterday.

The nominal rand gold price had been virtually flat since 1988 at about R990 (US\$60) a troy ounce, he said.

Production last year, at 601 tonnes, was only 4 tonnes lower than in 1990. But output had only been maintained by increasing the average grade mined to 5.2 grams a tonne from 5.05 grams in 1990.

Mr Steenkamp praised the industry's "quite remarkable performance" in cost containment, with the average working cost per kilogram of gold

produced, at R26,136, only 1.6 per cent up from 1990. He commented this to five years previously when the comparable increase was 26 per cent.

The downside of the picture was the 36,000 people who lost their jobs in the industry last year, with a further 15,000 already in 1992. Also of concern, said Mr Steenkamp, was the fact that capital expenditure and dividend payments declined by 16.9 per cent and 16.4 per cent respectively.

All South Africa's other large mineral exports - coal, platinum, diamonds, zinc, copper, nickel and lead - are also facing difficult markets.

Despite these problems, Mr Steenkamp said he had no reason to believe that the mining industry "will have anything but an exciting and productive future". He is succeeded as president by Mr Bobby Godsell of Anglo-American.

Information in financial returns submitted by Hope during 1991 was false and misleading, the SFA says, showing an excess of funds when in fact there was a substantial deficit. Mr Al-Rahmani is said to have admitted to the SFA that he deliberately failed to disclose some debts, and that Hope was probably insolvent from the beginning of 1991.

The SFA wants all prices to be raised, but it wants to narrow the gap between the liquid milk price and the bottom

margin, and to bring the price of milk sold for butter following the collapse of plans to reform milk pricing.

The board had intended to introduce a new way of pricing milk earlier this year based on the supply profile, with a premium being charged for regular deliveries. Milk production peaks in May and falls off sharply in summer.

The plan would have ended the much criticised present pricing system under which 24 different levels are set according to the use to which the milk is put. But it ran into legal problems with the European Commission earlier this month. The MMB blames the collapse on the UK Dairy Trade Federation's refusal to give up a part of the plan providing continuity of milk supplies.

However, the Dairy Trade Federation, which has to agree on pricing methods with the MMB, said yesterday that its was disappointed at the MMB's abandonment of the plan, which it believed could still be salvaged. It also suggested that the latest pricing proposals were not in the interest of consumers or - following CAP reform - producers.

Milk will continue to be

SFA expels oil futures broker

By Neil Buckley

HOPES COMMODITIES, an oil futures broker on London's International Petroleum Exchange, and its director Mr Ahmad Al-Rahmani were yesterday expelled from membership by the Securities and Futures Authority on the grounds that they had "caused to be fit and proper persons".

The downside of the picture was the 36,000 people who lost their jobs in the industry last year, with a further 15,000 already in 1992. Also of concern, said Mr Steenkamp, was the fact that capital expenditure and dividend payments declined by 16.9 per cent and 16.4 per cent respectively.

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MMB seeks rise for butter-making milk

By David Blackwell

THE MILK Marketing Board for England and Wales yesterday called for "a substantial increase" in the price of milk sold for butter following the collapse of plans to reform milk pricing.

The board had intended to introduce a new way of pricing milk earlier this year based on the supply profile, with a premium being charged for regular deliveries. Milk production peaks in May and falls off sharply in summer.

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Milk will continue to be

priced under the "end-use" system, with the highest prices being charged for liquid milk consumption. At present liquid milk is 17p a litre, and butter-making milk is 17p a litre.

The MMB wants all prices to be raised, but it wants to narrow the gap between the liquid milk price and the bottom

margin, and to bring the price of milk sold for butter following the collapse of plans to reform milk pricing.

The board pointed out that the wholesale price of liquid milk was last raised in December 1990. It believes that dairies can afford to absorb higher prices without raising prices to the consumer.

The collapse of the price reform plan means that end-use pricing is likely to remain in place until the 60-year-old MMB is wound up, probably in early 1994. The board plans to turn itself into a national voluntary co-operative.

• Preliminary results of the MMB show that £2.23m was paid to wholesalers for 1991-92, up 1.3 per cent. The average price paid to dairy farmers rose 4 per cent to 19.95p a litre. Production fell 2.6 per cent to 11.46m litres, mainly because of quota cuts.

The board said continued high demand for milk for liquid consumption (50 per cent of the total) has concentrated the effect of the quota cuts on milk for manufacture, which suffered a 5 per cent cut in availability.

Unrest hits Polish copper mines

By Christopher Bobinski in Warsaw

LABOUR UNREST hit Poland's LGHM copper combine yesterday as miners at two out of three copper ore pits staged a token two-hour stoppage backed by workers at the combine's smelter.

Unions leading LGHM's 40,000 strong workforce are demanding a 30 per cent wage increase and yesterday's protest precedes a shopvote on June 24 to decide on whether to hold an all out strike to back the claim.

The unrest came after a visit last week to LGHM by the board of Australia's Western Mining Corporation designed to examine a possible investment in the combine. Sir Arvi Parbo, the company's chairman says of the 18-month long dialogue Western Mining has

been conducting with the Poles that "we are still investigating the project" and adds that a joint venture would be on the cards "under the right conditions".

Last month Asarcos, the US

metals producer, offered to sign a management contract with LGHM for three years after which decisions could be taken by the Polish authorities on whether to sell a share of the plant.

Polish officials are telling prospective investors that foreign capital is welcome but that final decisions have to

Nearly 900 unionised workers at Noranda's copper refinery in Montreal, with yearly capacity of 335,000 tonnes, have overwhelmingly voted to accept a new three-year contract providing a 3 per cent average pay increase in each year, and improved fringe benefits, writes Robert Gibbons in Montreal.

The workers are represented by the United Steelworkers. The settlement is in line with Canada's expected inflation rate.

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"When you are a manufacturer it is difficult to appreciate what seems to be a game, and a highly expensive one at

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LONDON STOCK EXCHANGE

FT-SE Index regains the 2,600 level

By Terry Byland,
UK Stock Market Editor

THE RECOVERY in the UK stock market was taken a stage further yesterday, the FT-SE rebounding above the 2,600 mark with the help of a firm stock index futures sector and some bargain-hunting by the institutions.

Wider economic factors played little role in the share rally, which reflected the overall solid position that developed in the market last week. Improvement in government bonds was ascribed to the news of a Public Sector Borrowing Requirement of £3.13bn last month, slightly lower than expected, rather than to suggestions in the UK press that a further reduction in base rates

might be on the cards.

Equities opened above Footsie 2,600 encouraged by the upturn in stock index futures late on Monday evening. The running was taken up by evidence on the Seag overnight printed of at least one buying programme.

Evidence of at least one more buying programme crossed the trading screens later. Traders found difficulty in tracing the complete picture but believed that by the end of the day, the market had benefited from a £25m programme from a leading UK investment bank, accompanied by similar £10m and £50m programmes, also from London sources. However, the day's Seag total of 351m shares remained relatively unexciting, although an

improvement on Monday's 359.8m. Customer, or retail, business in equities in London fell to 2,681.2m on Monday, one of the lowest daily totals since before the general election in April. On several days last week, customer business exceeded 2,600.

The Footsie made progress throughout the session and was helped at the close by a steady start to the new Wall

Street session, where the Dow gained four points in UK trading hours. The final reading of 2,616.3 showed a gain of 22.7 on the FT-SE Index.

The recovery of confidence in the market was additionally reflected in an increased flow of stock recommendations from brokerage houses. Several leading houses take the view that the Footsie's fall last week to the 2,580 area has opened up buying opportunities. A number of stocks in the Footsie list benefited from brokerage recommendations, notably Unilever, Ladbroke Group and British Aerospace.

Confidence was also helped by a pause in the flow of corporate trading results which drove the market downwards last week. Trading figures from

the electricity industry were taken fairly comfortably by a market now concentrating on likely developments in pricing regulation among the utilities.

Selling pressure was removed from a handful of leading stocks which have dragged the market down recently. Midland, now following the Hongkong & Shanghai Banking Corporation share price, moved higher, and there was a better tone throughout the banking sector.

US buyers returned for the leading pharmaceutical stocks and tobacco rallied from nervous falls in the previous session. But oil shares remained overbought by renewed bearishness towards BP by the UK securities arm of a leading French investment house.

Buyers return for Lasmo

VAGUE BID speculation and a presentation by one securities house were behind a strong showing for Lasmo, which jumped 10 to 265p, making it one of the best performers of London's top 100 stocks.

Trading was active in the morning as an old rumour circulated that the French oil giant Elf Aquitaine might be interested in buying the North American assets acquired by Lasmo from Ultramar. Analysts tended to dismiss the talk, saying there was no reason for Elf to wait until the assets are offered to the public before showing its hand.

The pricing of the public offer is expected today and estimated at between \$1.07bn (£580m) and \$1.16bn, and it seemed more likely that pre-pricing excitement had prompted the Lasmo rise. Also, Lasmo's broker, Cazenove, was said to have held a presentation to clients yesterday.

SmithKline up

The announcement of a joint distribution and development agreement helped SmithKline Beecham to rise 7 to 889p. The pharmaceuticals group said it reached an agreement with the US state of Michigan's Public Health Department that will make SmithKline the exclusive US distributor outside Michigan of vaccines for children developed by the state's public health department.

Initial estimates of the gain to SmithKline were between 250m and 275m. Mr Paul Woodhouse, a pharmaceuticals analyst with Smith, New Court, said the statement was "further evidence that they are getting their act together. People are worried about volume output, and little things like this go some way to help."

Vodafone rallies

After Monday's sharp fall, cellular telecoms operator Vodafone rallied as some in the market decided that the rival Cellnet's move to restructure its consumer operations was not the start of a price war that some observers had concluded. Vodafone recouped 10 to 349p with 8.6m shares traded.

Reiterating his strong buy recommendation, Mr Evan Miller at Lehman Brothers said: "This was not the start of a price war because the Cellnet move only affects consumer business. And as it will not come into effect until the end of the year, the jury will remain out until well after then." Strauss-Turnball was also reported to have repeated its positive stance.

An early session buy order

NEW HIGHS AND LOWS FOR 1992

NEW HIGHS (1): 1. *FT-SE* (17) 2,600.00; 2. *FT-SE* (17) 2,581.50; 3. *FT-SE* (17) 2,579.50; 4. *FT-SE* (17) 2,578.00; 5. *FT-SE* (17) 2,577.50; 6. *FT-SE* (17) 2,577.00; 7. *FT-SE* (17) 2,576.50; 8. *FT-SE* (17) 2,576.00; 9. *FT-SE* (17) 2,575.50; 10. *FT-SE* (17) 2,575.00; 11. *FT-SE* (17) 2,574.50; 12. *FT-SE* (17) 2,574.00; 13. *FT-SE* (17) 2,573.50; 14. *FT-SE* (17) 2,573.00; 15. *FT-SE* (17) 2,572.50; 16. *FT-SE* (17) 2,572.00; 17. *FT-SE* (17) 2,571.50; 18. *FT-SE* (17) 2,571.00; 19. *FT-SE* (17) 2,570.50; 20. *FT-SE* (17) 2,570.00; 21. *FT-SE* (17) 2,569.50; 22. *FT-SE* (17) 2,569.00; 23. *FT-SE* (17) 2,568.50; 24. *FT-SE* (17) 2,568.00; 25. *FT-SE* (17) 2,567.50; 26. *FT-SE* (17) 2,567.00; 27. *FT-SE* (17) 2,566.50; 28. *FT-SE* (17) 2,566.00; 29. *FT-SE* (17) 2,565.50; 30. *FT-SE* (17) 2,565.00; 31. *FT-SE* (17) 2,564.50; 32. *FT-SE* (17) 2,564.00; 33. *FT-SE* (17) 2,563.50; 34. *FT-SE* (17) 2,563.00; 35. *FT-SE* (17) 2,562.50; 36. *FT-SE* (17) 2,562.00; 37. *FT-SE* (17) 2,561.50; 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76. *FT-SE* (17) 2,542.00; 77. *FT-SE* (17) 2,541.50; 78. *FT-SE* (17) 2,541.00; 79. *FT-SE* (17) 2,540.50; 80. *FT-SE* (17) 2,540.00; 81. *FT-SE* (17) 2,539.50; 82. *FT-SE* (17) 2,539.00; 83. *FT-SE* (17) 2,538.50; 84. *FT-SE* (17) 2,538.00; 85. *FT-SE* (17) 2,537.50; 86. *FT-SE* (17) 2,537.00; 87. *FT-SE* (17) 2,536.50; 88. *FT-SE* (17) 2,536.00; 89. *FT-SE* (17) 2,535.50; 90. *FT-SE* (17) 2,535.00; 91. *FT-SE* (17) 2,534.50; 92. *FT-SE* (17) 2,534.00; 93. *FT-SE* (17) 2,533.50; 94. *FT-SE* (17) 2,533.00; 95. *FT-SE* (17) 2,532.50; 96. *FT-SE* (17) 2,532.00; 97. *FT-SE* (17) 2,531.50; 98. *FT-SE* (17) 2,531.00; 99. *FT-SE* (17) 2,530.50; 100. *FT-SE* (17) 2,530.00; 101. *FT-SE* (17) 2,529.50; 102. *FT-SE* (17) 2,529.00; 103. *FT-SE* (17) 2,528.50; 104. *FT-SE* (17) 2,528.00; 105. *FT-SE* (17) 2,527.50; 106. *FT-SE* (17) 2,527.00; 107. *FT-SE* (17) 2,526.50; 108. *FT-SE* (17) 2,526.00; 109. *FT-SE* (17) 2,525.50; 110. *FT-SE* (17) 2,525.00; 111. *FT-SE* (17) 2,524.50; 112. *FT-SE* (17) 2,524.00; 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149. *FT-SE* (17) 2,505.50; 150. *FT-SE* (17) 2,505.00; 151. *FT-SE* (17) 2,504.50; 152. *FT-SE* (17) 2,504.00; 153. *FT-SE* (17) 2,503.50; 154. *FT-SE* (17) 2,503.00; 155. *FT-SE* (17) 2,502.50; 156. *FT-SE* (17) 2,502.00; 157. *FT-SE* (17) 2,501.50; 158. *FT-SE* (17) 2,501.00; 159. *FT-SE* (17) 2,500.50; 160. *FT-SE* (17) 2,500.00; 161. *FT-SE* (17) 2,499.50; 162. *FT-SE* (17) 2,499.00; 163. *FT-SE* (17) 2,498.50; 164. *FT-SE* (17) 2,498.00; 165. *FT-SE* (17) 2,497.50; 166. *FT-SE* (17) 2,497.00; 167. *FT-SE* (17) 2,496.50; 168. *FT-SE* (17) 2,496.00; 169. *FT-SE* (17) 2,495.50; 170. *FT-SE* (17) 2,495.00; 171. *FT-SE* (17) 2,494.50; 172. *FT-SE* (17) 2,494.00; 173. *FT-SE* (17) 2,493.50; 174. *FT-SE* (17) 2,493.00; 175. *FT-SE* (17) 2,492.50; 176. *FT-SE* (17) 2,492.00; 177. *FT-SE* (17) 2,491.50; 178. *FT-SE* (17) 2,491.00; 179. *FT-SE* (17) 2,490.50; 180. *FT-SE* (17) 2,490.00; 181. *FT-SE* (17) 2,489.50; 182. *FT-SE* (17) 2,489.00; 183. *FT-SE* (17) 2,488.50; 184. *FT-SE* (17) 2,488.00; 185. *FT-SE* (17) 2,487.50; 186. *FT-SE* (17) 2,487.00; 187. *FT-SE* (17) 2,486.50; 188. *FT-SE* (17) 2,486.00; 189. *FT-SE* (17) 2,485.50; 190. *FT-SE* (17) 2,485.00; 191. *FT-SE* (17) 2,484.50; 192. *FT-SE* (17) 2,484.00; 193. *FT-SE* (17) 2,483.50; 194. *FT-SE* (17) 2,483.00; 195. *FT-SE* (17) 2,482.50; 196. *FT-SE* (17) 2,482.00; 197. *FT-SE* (17) 2,481.50; 198. *FT-SE* (17) 2,481.00; 199. *FT-SE* (17) 2,480.50; 200. *FT-SE* (17) 2,480.00; 201. *FT-SE* (17) 2,479.50; 202. *FT-SE* (17) 2,479.00; 203. *FT-SE* (17) 2,478.50; 204. *FT-SE* (17) 2,478.00; 205. *FT-SE* (17) 2,477.50; 206. <

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Continued on next page

LUXEMBOURG

Barw SF, Series A 5PF- 8430.0 8970.0
Barw SF, Series B 5PF- 843.0 897.0

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slips despite indicators

THE DOLLAR ended weaker against the D-Mark on the foreign exchanges yesterday after failing to draw strong support from favourable US economic figures, writes James Blitz.

Figures for housing starts and industrial production both showed higher gains than expected. The May housing starts data revealed an 11 per cent rise to 1.23m units when around 1.17m had been expected. Industrial production rose 0.6 per cent in May against forecasts of a 0.5 per cent gain.

After an early best level in Europe of DM1.5702, the dollar slipped to finish at DM1.5670, compared with a previous close of DM1.5710. It further declined to DM1.5638.

Although the figures showed that a steady but slow recovery was under way, traders were not able to shrug off underlying fears that the Federal Reserve might ease short-term rates again. An analyst in London commented: "What the

market wants is a definitive sign of where rates are heading and the data were far from that." Others await today's "beige book" report, summing up the views of the regional Fed presidents, before taking a new view on the currency.

The dollar was not helped by the D-Mark's continued strength. The Bundesbank yesterday reiterated its determination to keep interest rates high as long as there is no indication that inflation has been brought under control. The central bank also revised its figure for April money supply growth upwards.

On top of this, the German currency is certain to remain strong in the run-up to tomorrow's referendum in Ireland on the Maastricht Treaty.

The D-Mark ended higher against sterling at DM2.3150 from a previous close of DM2.3180. The pound also slipped back to bottom of the European Monetary System grid. The German unit made

fresh headway against the Italian lira, finishing at L7.571 from a previous L7.567. However, the D-Mark was unchanged against the French franc at FF13.367.

The market was also stronger against both the dollar and the D-Mark following news that Japan's GNP rose to a real annualised 4.3 per cent in the first quarter of this year after a revised 0.3 per cent contraction in the last quarter of 1991. However, economists said the figure did not signal a real recovery yet.

An analyst at a German bank said: "The official spin being put on these numbers is that things look pretty good. But these numbers do not reveal the reality of the situation, which is that the Japanese economy is sliding into recession."

The market took a more bullish view of the data. The yen ended at Y128.6 to the dollar from Y126.7 in New York the dollar eased to Y126.45.

FINANCIAL FUTURES AND OPTIONS

LEFFE LONG GILT FUTURES OPTIONS

£100,000 units of 100%.

Strike Price Settlement

Settle Date Settlement

Price Date

WORLD STOCK MARKETS

AUSTRALIA

June 16 S&P + er -

June 16 FTS + er -

FRANCE (continued)

June 16 FTS + er -

GERMANY (continued)

June 16 FTS + er -

NETHERLANDS

June 16 FTS + er -

SWEDEN (continued)

June 16 FTS + er -

CANADA

June 16 FTS + er -

SWITZERLAND

June 16 FTS + er -

CANADA

June 16 FTS + er -

4:00 pm prices June 16

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

FILTER CIGARETTES



Marlboro

20 CLASS A CIGARETTES

NYSE COMPOSITE PRICES

Stock	P/ Sis	Div. E	1990	High	Low	Close	Chg.	Stock	P/ Sis	Div. E	1990	High	Low	Close	Chg.
Continued from previous page															
27-153 S Afril. R.	1.72	0.5	19.250	18	17	18	+1	75-5 Telkorp	100.167	100.167	100.167	100.167	100.167	100.167	-1
29-254 S Afril. T.	1.72	0.7	18.1	18.2	18.1	18.2	+1	76-577 Tambran	130	22.00	20.0	20.0	20.0	20.0	-1
32-127 S Afril. Z.	1.9	0.5	11.150	12	11	12	+1	77-11 Tander	181.320	131	124	124	124	124	-1
33-121 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	78-127 Tandy Corp	880	2.2	12.078	26	26	26	-1
34-115 S Afril. Z.	1.9	0.5	15.150	15	15	15	-1	79-127 Tandy Corp	880	2.2	12.078	26	26	26	-1
35-115 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	80-127 Tandy Corp	880	2.2	12.078	26	26	26	-1
36-115 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	81-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
37-115 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	82-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
38-115 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	83-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
39-115 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	84-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
40-115 S Afril. Z.	1.9	0.5	12.350	12	12	12	-1	85-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
46-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	86-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
47-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	87-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
48-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	88-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
49-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	89-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
50-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	90-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
51-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	92-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
52-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	93-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
53-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	94-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
54-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	95-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
55-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	96-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
56-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	97-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
57-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	98-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
58-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	99-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
59-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	100-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
60-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	101-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
61-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	102-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
62-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	103-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
63-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	104-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
64-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	105-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
65-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	106-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
66-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	107-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
67-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	108-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
68-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	109-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
69-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	110-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
70-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	111-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
71-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	112-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
72-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	113-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
73-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	114-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
74-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	115-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
75-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	116-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
76-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	117-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
77-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	118-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
78-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	119-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
79-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	120-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
80-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	121-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
81-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	122-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
82-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	123-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
83-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	124-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
84-212 S Afril. Z.	2.12	0.7	5.75	5	5	5	-1	125-267 Tandy Corp	880	2.2	12.078	26	26	26	-1
85-212 S Afril. Z.	2.12	0.7	5.75	5	5	5</td									

AMERICA

Dow retreats as May housing data is ignored

Wall Street

A BIGGER than expected rise in May housing starts failed to lift sentiment on US stock markets yesterday, and blue chip issues led equities into lower territory, writes *Patrick Harrington* in New York.

At the close the Dow Jones Industrial Average was down 25.41 at 3,329.49. The losses on the more broadly based Standard & Poor's 500 were less extensive, the index finishing down 1.97 at 408.32. The American SE composite slipped 2.66 to 386.12 and the Nasdaq composite shed 4.94 to 567.07.

Turnover on the New York SE was thin again, at 175m shares, while declines outpaced rises by 269 to 742.

Although the morning's economic data - an 11 per cent rise in housing starts last month and a 0.6 per cent increase in May industrial production - should have been broadly positive for equities,

investors chose to ignore the data.

An afternoon report from the Johnson Redbook Service of a 4.5 per cent decline in early June department and chain store sales only added to the gloom.

Among individual stocks,

Compaq fell \$2 to \$26 after Alex Brown & Sons, the Baltimore-based broking house, lowered its investment rating for the stock and trimmed its 1992 earnings estimate from \$1.82 to share of \$1.45.

Other big computer stocks were mostly weaker, with IBM down \$1 at \$93 and Hewlett-Packard \$2.4 lower at \$68.50.

The Digital Equipment bucked the trend with a modest gain of 3% to \$37.75.

Time Warner advanced 32% to \$109 on reports that analysts do not expect major changes at the top of the media group while Mr Steven Ross, Time Warner's chairman, is on temporary sick leave.

Arctic Alaska Fisheries

soared 84% to \$111 in heavy trading after the company agreed to be acquired by Tyson Foods in a stock and cash transaction which values each Arctic share at about \$12.50. The news sent Tyson shares down 5% to \$17.75 on the Nasdaq market.

McDonnell Douglas, which fell sharply on Monday on news that it was delaying the launch of its MD-12 jet due to a lack of orders, recovered 8% to \$1.45.

Other big computer stocks were mostly weaker, with IBM down \$1 at \$93 and Hewlett-Packard \$2.4 lower at \$68.50.

The Digital Equipment bucked the trend with a modest gain of 3% to \$37.75.

Time Warner advanced 32% to \$109 on reports that analysts do not expect major changes at the top of the media group while Mr Steven Ross, Time Warner's chairman, is on temporary sick leave.

Arctic Alaska Fisheries

Telecoms weigh on Brazil and Mexico

BRAZILIAN equities stayed weak yesterday, the Bovespa index falling 2.1 per cent to 23,112 at noon following a drop of nearly 6 per cent on Monday, writes *Bill Hinchberger*.

Fresh corruption allegations involving President Fernando Collor de Mello compounded the fall on Monday, triggered by the expiry of stock options. The São Paulo market's poor performance was also put down to a styling away by investors, both foreign and domestic, from shares in Telesbras, the state telecommunications company.

Telesbras was down 2.7 per cent by midday yesterday, after a 6.8 per cent fall on Monday. Investors sold Telesbras shares at the start of June when the government suspended the company's ADR offering. There have been rumours that the government may privatise Telesbras's

subsidiaries instead of selling off the holding company. Telesbras has also announced disappointing profit figures for April.

Meanwhile in Mexico, Telmex, the telephone company and bellwether stock, pushed the market down 3.7 per cent on Monday, the largest fall this year, writes *Damian Fraser*.

While the stock was marginally higher early yesterday, the market is more than 8 per cent below the peak of 1,907 on March 26.

Mr Jorge Mariscal, of Goldman Sachs, attributed Monday's 3.7 per cent drop in Telmex to fears about the final trade agreement, and the weight of new equity that the market will have to accommodate. Next week, Banacel, the financial group comprising Banamex, Mexico's largest bank, will offer 1.5bn worth of stock to domestic and international investors.

Colombia in transition

Electricity rationing and tax reforms have curtailed an extraordinary run, writes *Sarita Kendall*

After an extraordinary run which peaked at the end of January, the Bogota equity market has dropped into an unsettled period. With electricity rationing to continue until the end of this year, tax reforms going through Congress and the latest economic growth estimate down to 3 per cent, hopes for a resurgence in the second half of the year have been dampened.

However, Colombian analysts see the current situation as a transition period - a breathing space after last year during which the market capitalisation index tripled. The sudden boom was due to a big increase in share prices which had been undervalued for tax reasons and which responded to changes in legislation, combined with government policies to open up the economy and attract foreign investors.

There are fewer than 200 companies listed on Colombia's Bogota, Cali and Medellin stock exchanges. Despite recent growth, fixed income instruments dominate and equities make up only 4 per cent of total trading - last year stock trading reached \$250m. Most of the larger registered companies are in banking, textiles, food and cement, with the top 10 accounting for about two-thirds of market cap-

italisation.

With equity prices now at a more realistic level and the first phase of expansion over, the limitations of such a small market have become clearer. Both domestic and foreign investors are drawn by the profitability of the market while restricted by the small

international investors are going to be important too.

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many companies to turn; but the electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have weakened the government, undermining its economic strategy.

Not only are companies reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital continued unabated with international reserves exceeding \$7bn. At the same time, foreign investors, attracted by changing laws, rich resources and what Mr John Major, the UK prime minister, called a "bright" economic outlook on his recent visit, are looking for opportunities. For the moment, however, the talk of creating a bigger, more diversified stock market has not been translated into action.

Colombia

(FT Index 10m rebased)

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Source: Bloomberg

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